



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



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1 [There is no reportable action as a result of the
2 Board of Supervisor' closed session held today.]
3
4
5

6 **SUP. RIDLEY-THOMAS, CHAIRMAN:** GOOD MORNING AND WELCOME TO THE
7 BOARD OF SUPERVISORS MEETING ON DECEMBER 4, 2012. THIS IS OUR
8 REORGANIZATION MEETING. AND WE WILL PROCEED WITH THE BUSINESS
9 AT HAND. THIS CONSTITUTES A CALL TO ORDER. WE'RE PLEASED THAT
10 OUR SERGEANT AT ARMS, PAUL OBLENTZ, IS HERE IN PLACE AND OUR
11 EXECUTIVE OFFICER, SACHI HAMAI, IS IN PLACE AND WE ARE
12 PREPARED TO PROCEED AT THE INVITATION OF THE THE FIRST
13 DISTRICT, SUPERVISOR MOLINA, WE HAVE THIS MORNING THE
14 INVOCATION TO BE DELIVERED BY PASTOR TODD BLACK OF THE COVINA
15 ASSEMBLY OF GOD, AND THE PLEDGE BY RICHARD CASTELLANO, WHO IS
16 AT THE INVITATION OF THE FIFTH DISTRICT, SUPERVISOR
17 ANTONOVICH. WOULD YOU PLEASE RISE FOR THE INVOCATION AND THE
18 PLEDGE OF ALLEGIANCE.
19

20 **PASTOR TODD BLACK:** THANK YOU FOR THIS INVITATION AND THE
21 PRIVILEGE TO TAKE PART IN YOUR MEETING TODAY. LET US PRAY.
22 DEAR HEAVENLY FATHER, ON BEHALF OF ALL WHO ARE GATHERED HERE
23 TODAY, I WANT TO SAY THANK YOU FOR YOUR MANY AND ABUNDANT
24 BLESSINGS. THANK YOU FOR THE GREAT COUNTY OF LOS ANGELES IN
25 WHICH WE LIVE. THANK YOU FOR THE GIFT OF LIFE ITSELF AND THE



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1 MEASURE OF HEALTH YOU'VE GIVEN EACH PERSON TO FULFILL THEIR
2 CALLING. I PRAY FOR THE VARIOUS LEVELS OF OFFICIALS,
3 PARTICULARLY THIS ASSEMBLED COUNCIL. I PRAY FOR THE AGENDA
4 THAT IS SET BEFORE THEM. WE RECOGNIZE THE INCREDIBLE
5 CHALLENGES THAT ARE FACED ACROSS THIS COUNTY AND I'M ASKING
6 THAT YOU WOULD GRACIOUSLY GRANT THEM YOUR WISDOM, STRENGTH IN
7 THE TOUGH DECISIONS AMID THE CONFLICTING ISSUES OF OUR TIMES.
8 PLEASE GIVE THEM AN ASSURANCE OF WHAT WOULD PLEASE YOU AND
9 WHAT WOULD BENEFIT THOSE WHO LIVE AND WORK IN THE COUNTY OF
10 LOS ANGELES. GRANT THEM A SENSE OF YOUR WELFARE AND TRUE NEEDS
11 OF OUR PEOPLE. WOULD YOU GIVE THEM THE ABILITY TO WORK
12 TOGETHER IN HARMONY EVEN WHEN THERE IS DISAGREEMENT. WE ASK
13 FOR YOUR PEACE, YOUR PROTECTION AND PROSPERITY TO BE OVER THIS
14 LOS ANGELES COUNTY AND EVERY ELECTED AND APPOINTED OFFICIAL.
15 AND IT'S IN YOUR MOST BLESSED NAME I PRAY, AMEN.

16
17 **RICHARD CASTELLANO:** PLEASE FACE THE FLAG, PUT YOUR RIGHT HAND
18 OVER YOUR HEART, PLEASE JOIN ME. [PLEDGE OF ALLEGIANCE
19 RECITED.]

20
21 **SUP. RIDLEY-THOMAS, CHAIRMAN:** IF YOU WOULD JUST REMAIN
22 STANDING FOR A MOMENT FOR A SPECIAL MOMENT OF SILENCE OFFERED
23 BY SUPERVISOR KNABE.



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1 **SUP. KNABE:** THANK YOU, MR. CHAIRMAN. MEMBERS OF THE BOARD,
2 LADIES AND GENTLEMEN, THIS HOLIDAY SEASON, MANY MUCH US ARE
3 REMINDING HOW FORTUNATE WE ARE TO BE SURROUNDED BY OUR LOVED
4 ONES. UNFORTUNATELY, NOT EVERYONE SHARES THIS BLESSING HERE IN
5 OUR COUNTY. TOMORROW, LOS ANGELES COUNTY WILL BURY THE REMAINS
6 OF APPROXIMATELY 1,656 INDIVIDUALS IN A MASS GRAVE. THESE ARE
7 INDIVIDUALS THAT FOR ONE REASON OR ANOTHER HAVE NO ONE BUT THE
8 COUNTY TO PROVIDE THEM WITH A RESPECTED AND DIGNIFIED BURIAL.
9 SOME ARE HOMELESS, MANY ARE POOR, SOME HAVE NO FAMILIES TO
10 GRIEVE FOR THEM. BUT REGARDLESS OF WHAT THEIR STATUS IN LIFE
11 WAS, THEIR LIFE MATTERED. IT MATTERS TO US, THEIR COUNTY
12 FAMILY. SO AT THIS TIME, I WOULD JUST ASK TO HONOR THESE
13 INDIVIDUALS WITH A MOMENT OF SILENCE. (MOMENT OF SILENCE
14 OBSERVED) . THANK YOU.

15

16 **SUP. RIDLEY-THOMAS, CHAIRMAN:** I THANK YOU VERY MUCH. WE'LL NOW
17 HEAR FROM SUPERVISOR MOLINA TO PRESENT A CERTIFICATE TO PASTOR
18 BLACK.

19

20 **SUP. MOLINA:** THANK YOU, MR. CHAIRMAN. IT'S MY HONOR THIS
21 MORNING TO PRESENT A CERTIFICATE OF APPRECIATION TO PASTOR
22 TODD BLACK. TODAY WE WELCOME HIM FROM THE ASSEMBLY OF GOD
23 CHURCH IN COVINA. DURING HIS 13 YEARS WITH THIS THRIVING
24 CONGREGATION, PASTOR BLACK HAS SERVED AS THE YOUTH MINISTER,
25 THE ASSOCIATE PASTOR, THE SENIOR PASTOR AND CURRENTLY SERVES



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1 AS THE EXECUTIVE PASTOR. THE CHURCH-WIDE RANGE OF MINISTRIES
2 IN COMMUNITY SERVICE IS TRULY IMPRESSIVE. WE APPLAUD THEIR
3 EXTENSIVE COMMUNITY OUTREACH AND COMPASSION PROGRAMS FOR THE
4 DESERVING FAMILIES AS WELL AS FOR YOUTH. PASTOR BLACK, WE
5 THANK YOU SO MUCH FOR JOINING US TODAY AND LEADING US IN OUR
6 INVOCATION. THANK YOU SO MUCH. CONGRATULATIONS. [APPLAUSE.]

7

8 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH, SUPERVISOR
9 MOLINA. WE WILL NOW HEAR FROM SUPERVISOR ANTONOVICH.

10

11 **SUP. ANTONOVICH:** MR. CHAIRMAN, IT'S A PLEASURE TO WELCOME
12 RICHARD CASTELLANO, WHO IS HERE TODAY. HE WAS FIRST VICE
13 COMMANDER OF THE MILITARY ORDER OF THE PURPLE HEART, CHAPTER
14 NO. 1898, PASADENA, CALIFORNIA. HE WAS A UNITED STATES ARMY
15 STAFF SERGEANT IN VIETNAM BETWEEN '66 AND '68 WITH OUR NINTH
16 INFANTRY DIVISION, AND HE'S NOW RETIRED FROM A.T.&T. AND HE'S
17 A GRADUATE OF JOHN MUIR HIGH SCHOOL AND WE'RE ALUMNUS OF
18 CALIFORNIA STATE UNIVERSITY AT LOS ANGELES. AND WE JUST
19 APPRECIATE HIS SERVICE IN THE MILITARY AND THE COMMUNITY AND
20 HIS LEADERSHIP WITH THE PURPLE HEART AS VICE COMMANDER.
21 [APPLAUSE.]

22

23 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH, SUPERVISOR
24 ANTONOVICH. LADIES AND GENTLEMEN, LET'S NOW PROCEED TO THE
25 NEXT ORDER OF BUSINESS, WHICH IS TO RECOGNIZE SUPERVISOR



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1 YAROSLAVSKY AS THE OUTGOING CHAIR TO OFFER REMARKS.

2 SUPERVISOR?

3

4 **SUP. YAROSLAVSKY:** (OFF MIC). OKAY. THANK YOU, MR. CHAIRMAN.

5 LET ME CONGRATULATE YOU WITH A GREAT DEAL OF ENTHUSIASM.

6 [LAUGHTER.] YOUR ASCENSION TO THE CHAIRMANSHIP. I'LL JUST HAVE

7 A FEW REMARKS. FIRST OF ALL, I WANT TO THANK MY COLLEAGUES FOR

8 A GENERALLY COOPERATIVE AND PRODUCTIVE YEAR. [LAUGHTER.] AND

9 WE HAD A LOT ON OUR PLATE. AND NOTHING GETS DONE AROUND HERE

10 WITHOUT THE BOARD WORKING IN TANDEM, IF NOT IN UNISON, ON

11 ADDRESSING THOSE ISSUES. AND I APPRECIATE THE COOPERATION I

12 HAD, ESPECIALLY IN THE ADMINISTRATION OF THE MEETINGS AND OF

13 THE OTHER RESPONSIBILITIES OF THE CHAIR. I WANT TO THANK

14 ESPECIALLY SACHI HAMAI, OUR INCREDIBLY TALENTED AND EFFECTIVE

15 EXECUTIVE OFFICER, WHO IS THE GLUE WHO KEEPS THIS TOGETHER.

16 AND I APPRECIATE, SACHI, YOUR COOPERATION, PARTNERSHIP AND

17 THAT OF YOUR STAFF, YOUR VERY ABLE STAFF. IT'S JUST GREAT TO

18 HAVE SOMEBODY LIKE YOU TO FALL BACK ON WHEN EVERYTHING SEEMS

19 TO BE GOING TO HELL IN A HAND BASKET. AND WE ARE VERY

20 FORTUNATE TO HAVE YOU. I WANT TO ALSO ACKNOWLEDGE JOHN

21 KRATTLI, OUR COUNTY COUNSEL, WHO TOOK OVER THE JOB IN

22 FEBRUARY, WHO HAS DONE I THINK AN OUTSTANDING, OUTSTANDING JOB

23 NOT ONLY MANAGING HIS OFFICE BUT ALSO MANAGING OUR

24 RESPONSIBILITIES IN DEALING WITH LEGAL ISSUES. I, FRANKLY,

25 THINK THAT WE'VE HAD MORE FOCUS ON THE LEGAL ISSUES AS A BOARD



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1 IN THE LAST 10 MONTHS THAN WE'VE HAD AT ANY OTHER TIME THAT
2 I'VE BEEN HERE. AND I THINK THAT'S BEEN VERY HELPFUL TO US AND
3 TO THE COUNTY AS A WHOLE AND I APPRECIATE THE JOB YOU'VE DONE,
4 JOHN, AND YOUR STAFF. IT'S BEEN A BIG YEAR, AN IMPORTANT YEAR.
5 A LOT OF IT HAS BEEN WHAT I WOULD CALL DEFERRED MAINTENANCE
6 FOR US. WE'VE SELECTED A PERMANENT DIRECTOR OF OUR DEPARTMENT
7 OF CHILDREN AND FAMILY SERVICES IN PHILIP BROWNING. AND WE
8 LOOK FOR GREAT THINGS FROM HIM. SHERYL SPILLER, WHO IS NOW
9 RUNNING THE DEPARTMENT OF PUBLIC AND SOCIAL SERVICES, WAS
10 ANOTHER HIRE/PROMOTION TO AN IMPORTANT POSITION IN OUR COUNTY.
11 OVER AT FIRST FIVE, WE SPENT THE BETTER PART OF THE YEAR GOING
12 THROUGH AN EXHAUSTIVE SEARCH PROCESS, WHICH RESULTED IN, I
13 THINK, ONE OF THE GREAT FINDS IN MY MEMORY IN THE HIRING OF
14 KIM BELSHE TO BE THE EXECUTIVE DIRECTOR OF FIRST FIVE. AND SHE
15 HAS BROUGHT IN JOHN WAGNER, WHO IS SOMEBODY WE HAVE BEEN
16 TRYING TO GET TO COME INTO THE COUNTY FOR A WHILE. AND HE NOW
17 BECOMES THE C.O.O. AT FIRST FIVE. AND I THINK THAT'S GOING TO
18 BE ONE OF THE MOST TALENTED TEAMS OF ANY SOCIAL SERVICE/HUMAN
19 SERVICE AGENCY IN THE REGION. OUR FISCAL SITUATION CONTINUES
20 TO BE GOOD COMPARED TO EVERYBODY ELSE, BUT NOT GREAT IF YOU
21 LOOK AT IT IN A STANDARD CURVE, NOT A BELL-SHAPED CURVE. WE
22 HAVE BEEN BUFFETED BY THE VICISSITUDES OF THE ECONOMY,
23 CONTINUE TO BE. AND ALSO THE VICISSITUDES OF WHAT'S GOING ON
24 IN SACRAMENTO. I THINK WE GOT A GOOD BREAK WHEN THE VOTERS
25 APPROVED PROPOSITION 30 BUT IT DOESN'T -- IT'S NOT GOING TO



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1 GET THE STATE OUT OF THE WOODS AND IT'S NOT GOING TO GET US
2 OUT OF THE WOODS, EITHER. WE HAVE TO CONTINUE TO BE VIGILANT.
3 AND I THANK THE CHIEF EXECUTIVE OFFICER, BILL FUJIOKA, AND HIS
4 STAFF FOR CONTINUING TO BE VIGILANT IN THAT REGARD. THEY'VE
5 DONE AN OUTSTANDING JOB IN PARTNERSHIP WITH US. AND WHILE I'M
6 AT IT, LET ME ALSO THANK BILL FUJIOKA FOR HIS PARTNERSHIP AND
7 COOPERATION WITH OUR OFFICE IN GETTING THINGS THROUGH THE
8 PIPELINE HERE DURING THE COURSE OF THE LAST YEAR, AND YOUR
9 STAFF. NOTHING GETS DONE IN THE COUNTY WITHOUT THE C.E.O.'S
10 COOPERATION, AND WE'VE HAD A GOOD DEAL OF COOPERATION FROM
11 YOU, AND I APPRECIATE THAT VERY MUCH. THE CITIZENS COMMISSION
12 ON JAIL VIOLENCE, WHICH I THINK THERE WERE SOME SKEPTICS ABOUT
13 WHAT THAT WOULD YIELD, MYSELF INCLUDED, I DIDN'T KNOW WHERE
14 THAT WOULD LEAD. BUT I THINK IT LED TO AN OUTSTANDING REPORT,
15 A GROUP OF DEDICATED PEOPLE, INCLUDING MANY VOLUNTEERS WHO WE
16 HONORED HERE JUST A FEW WEEKS AGO, PUT OUT ONE OF THE MOST
17 SIGNIFICANT DOCUMENTS IN MY 17 YEARS HERE -- 18 YEARS NOW HERE
18 AT THE COUNTY. AND IT WILL ONLY BE AS GOOD AS THE
19 IMPLEMENTATION OF IT. AND I'M DELIGHTED THAT RICHARD DROOYAN
20 WILL BE ON BOARD TO QUARTERBACK THAT GOING FORWARD AND WITH
21 THE COOPERATION THAT'S COMING FROM SHERIFF BACA HIMSELF, WE'VE
22 GOT TO GET NOT ONLY THE JAILS IN SHAPE BUT I THINK THE OVERALL
23 OPERATIONS OF THE SHERIFF'S DEPARTMENT IN SO MANY AREAS, I
24 THINK WILL BENEFIT FROM WHAT WE DO AT THE JAILS. THAT WAS A
25 BIG ISSUE FOR US AND IT'S A WORK IN PROGRESS. RE-ALIGNMENT IS



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1 ALSO A WORK IN PROGRESS, AND AS SOME OF US PREDICTED, THIS IS
2 NOT TURNING OUT TO BE THE WAY THE STATE PROMISED IT WOULD BE.
3 EVERY DAY, EVERY WEEK WE TURN OVER ANOTHER ROCK AND THERE'S
4 ANOTHER PROBLEM AS A RESULT OF RE-ALIGNMENT. WHETHER IT'S IN
5 THE CRIMINAL JUSTICE SIDE OR THE MENTAL HEALTH SIDE OR THE
6 CONSERVATORSHIP SIDE, WE HAVE A GROWING NUMBER OF PROBLEMS
7 THAT ARE NOT BEING COMPENSATED FOR AND I'M NOT SURE CAN BE
8 COMPENSATED FOR AS A RESULT OF THIS TOTAL SHIFT OF A BIG CHUNK
9 OF THE STATE'S CRIMINAL JUSTICE RESPONSIBILITY TO US. I WANT
10 TO THANK PEOPLE IN ALL DEPARTMENTS WHO WORK WITH US ON THE
11 COUNTY INTERDEPARTMENTAL HOMELESS COMMITTEE, I NEVER GOT THE
12 NAME OF IT RIGHT. L.A.C.I.C.H., L.A. COUNTY INTERDEPARTMENTAL
13 COMMITTEE ON HOMELESSNESS. IT WAS A VERY GOOD WORK PRODUCT
14 THAT CAME OUT OF THIS. I HOPE IT WILL GIVE US -- IT IS A ROAD
15 MAP FOR THE FUTURE, ANOTHER ONE THAT WE HAVE TO ADDRESS THE
16 VEXING PROBLEMS OF HOMELESSNESS IN L.A. COUNTY. THERE ARE A
17 NUMBER OF PATHS TO A SOLUTION TO HOMELESSNESS, NO ONE PATH IS
18 THE RIGHT PATH. BUT THE ONE THING I THINK EVERYONE AGREES IS
19 PERMANENT SUPPORTIVE HOUSING IS THE ONLY WAY TO GET TO A
20 PERMANENT SOLUTION TO HOMELESSNESS. AND WE HAVE A ROAD MAP
21 THAT CAN GET US THERE. WHETHER WE HAVE THE RESOURCES IS
22 ANOTHER STORY. BUT I WANT TO THANK AGAIN THE C.E.O.'S OFFICE
23 AND LESLIE BLACHER AND HER TEAM FOR THE WORK THEY'VE DONE TO
24 HELP US PUT THAT TOGETHER. WE CONTINUE TO BE LEADERS IN THE
25 COUNTRY AS FAR AS A LOCAL GOVERNMENT IS CONCERNED IN THE FIELD



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1 OF ARTS AND CULTURE. THIS COUNTY CONTINUES TO BE A LEADER
2 BECAUSE WE UNDERSTAND -- AND THIS BOARD UNDERSTANDS -- THAT
3 THE ARTS IS NOT JUST SOME WARM AND FUZZY THING THAT WARMS THE
4 COCKLES OF OUR HEART AND IMPROVES OUR QUALITY OF LIFE, BUT
5 IT'S ALSO AN ECONOMIC GENERATOR, ESPECIALLY IN LOS ANGELES.
6 THE OPERA, THE SYMPHONY, THE HOLLYWOOD BOWL, THE CERRITOS
7 PERFORMING ARTS CENTER, WHICH ISN'T ONE OF OURS BUT IT'S PART
8 OF THE MOSAIC, AND THE NATURAL HISTORY MUSEUM AND EXPOSITION
9 PARK, THE SCIENCE CENTER AT EXPOSITION PARK, THE COLBURN
10 SCHOOL, THE GETTY, ALL OF THE ARTS INSTITUTIONS THAT HAVE BEEN
11 BUILT OVER THIS LAST DECADE OR DECADE AND A HALF IN LOS
12 ANGELES COUNTY EMPLOY A LOT OF PEOPLE AND GENERATE A LOT OF
13 ECONOMIC WEALTH. AND EQUALLY AS IMPORTANT ARE THE SMALL ARTS
14 INSTITUTIONS IN EVERY COMMUNITY ACROSS THE COUNTY THAT EXPOSE
15 PEOPLE, ESPECIALLY YOUNG PEOPLE, TO THE POSSIBILITIES OF ARTS,
16 OF THE ARTS WHETHER IT'S MUSICAL, VISUAL, DRAMA, RADIO,
17 TELEVISION, WHATEVER THE CASE MAY BE, WE HAVE DONE A LOT AS A
18 COUNTY TO PROMOTE AND SUSTAIN THAT INDUSTRY BECAUSE IT'S THE
19 RIGHT THING TO DO AND IT'S ECONOMICALLY VIABLE. AND I WANT TO
20 SAY THE OPERA ITSELF, WE PUT A LOT OF FAITH IN THAT OPERA. WE
21 GUARANTEED A BIG LOAN TO THEM. THEY REPAID HALF OF IT. AND I
22 EXPECT THAT THIS WEEK WE WILL HEAR OTHER NEWS IN THE BALANCE
23 OF THAT LOAN. AND I THINK IT WAS FAITH WELL PLACED. WE NEED
24 THE OPERA TO CONTINUE TO BE ATTENDED AT THE MUSIC CENTER. AND
25 THIS COUNTY NEEDS AN OPERA ON THE LEVEL THAT PLACIDO DOMINGO



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1 HAS BROUGHT US. SO ARTS AND CULTURE CONTINUES TO BE A TOP
2 PRIORITY FOR US, AND WE NEED TO BE MINDFUL OF SUSTAINING THAT
3 OVER THE NEXT GENERATION. THE AFFORDABLE CARE ACT IS OUT OF
4 THE STARTERS GATE AND HEADED TOWARDS THE FINISH LINE AS FAR AS
5 IMPLEMENTATION IS CONCERNED. WE'RE GOING TO HAVE A DISCUSSION
6 ON THAT TODAY. I WON'T SPEND A LOT OF TIME ON THAT, BUT I WANT
7 TO COMMEND AND THANK MITCH KATZ AND HIS STAFF FOR THE WORK
8 THEY'VE DONE TO HELP US GET PREPARED FOR 2014. NOW THAT WE
9 KNOW THE OUTCOME OF THE PRESIDENTIAL ELECTION, WE KNOW THAT
10 WE'RE HEADED TO 2014. AND MITCH DID NOT WAIT UNTIL THE
11 ELECTION TO GET GOING. WE HAVE TO RATCHET UP OUR EFFORTS ON
12 HEALTHY WAY L.A. ENROLLMENT SO THAT WE GET AS MANY OF THE
13 PEOPLE ENROLLED IN INSURANCE COME 2014 AS IS POSSIBLE. THAT'S
14 THE RIGHT THING TO DO FOR OUR RESIDENTS AND IT'S THE RIGHT
15 THING TO DO FOR OUR COUNTY CORPORATION, OUR COUNTY GOVERNMENT
16 AS A CORPORATION BECAUSE IT WILL HELP DEFLECT SOME OF THE
17 COSTS THAT OTHERWISE WE WILL HAVE TO INCUR IN THE AREA OF
18 HEALTHCARE. WE'VE DONE A FEW THINGS IN THE LAND USE AREA, MIKE
19 ANTONOVICH AND I, WE REPRESENT THE RURAL AREAS OF THE COUNTY,
20 I THINK HAVE DONE A GREAT SERVICE TO THIS AND FUTURE
21 GENERATIONS WHEN WE ADOPTED -- AND THIS BOARD ADOPTED -- THE
22 ORDINANCE ON LIGHTING, TRYING TO MINIMIZE URBAN LIGHTING IN
23 RURAL SETTINGS. I THINK THAT'S GOING TO BE A GOOD THING FOR
24 THOSE COMMUNITIES AND FOR OUR ENVIRONMENT. THE DISSOLUTION OF
25 THE REDEVELOPMENT AGENCIES HAS BEEN A MAJOR GAME CHANGER FOR



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1 EVERYONE INVOLVED IN LOCAL GOVERNMENT AND THE STATE
2 GOVERNMENT. AND I WANT TO THANK WENDY WATANABE, THE C.E.O.'S
3 OFFICE, THE COUNTY COUNSEL'S OFFICE FOR THE WORK THEY'VE DONE
4 IN JUGGLING, REALLY WHAT HAS BEEN A FEW HUNDRED BALLS IN THE
5 AIR AT THE SAME TIME AND TRYING TO DO THAT WITHOUT RUNNING
6 AFOUL OF THE LAW AND PROCESS. AND THAT'S A WORK THAT'S STILL
7 IN PROCESS. THE COUNTY CONTINUES TO BE SENSITIVE ON ISSUES OF
8 CIVIL RIGHTS AND HUMAN RIGHTS. SUPERVISOR RIDLEY-THOMAS
9 INTRODUCED THE RESOLUTION EARLIER THIS YEAR THAT OVERTURNED
10 THE 1942 BOARD ACTION ON THE FORCED RELOCATION OF JAPANESE
11 AMERICANS HERE IN OUR COUNTY, SOMETHING THAT WAS LONG OVERDUE
12 AND UNBEKNOWN TO MOST OF US, CERTAINLY TO ME, THAT WE EVEN HAD
13 SUCH A RESOLUTION. AND I CONTINUE TO HEAR FROM MEMBERS OF THE
14 JAPANESE AMERICAN COMMUNITY THROUGHOUT THE COUNTY HOW
15 IMPORTANT THAT WAS TO THEM. AND I CAN ONLY IMAGINE HOW
16 IMPORTANT IT WAS TO THEM AS WE SAW THE DAY WE HAD THAT HEARING
17 HERE AT THE BOARD. WE ISSUED A FORMAL APOLOGY FOR ACTIONS
18 TAKEN BY THIS COUNTY TO QUOTE/UNQUOTE REPATRIATE THOUSANDS OF
19 PERSONS OF MEXICAN ANCESTRY DURING THE GREAT DEPRESSION,
20 ANOTHER STAIN ON THIS COUNTY'S HISTORY. BUT BY RECOGNIZING,
21 ACKNOWLEDGING OUR MISTAKES, WE HOPEFULLY WILL SOW THE SEEDS
22 FOR NOT REPEATING THOSE MISTAKES IN THE FUTURE. AND LOOKING TO
23 THE PRESENT IN TERMS OF CIVIL RIGHTS AND VOTING RIGHTS, WE
24 EXPANDED ACCESS TO THE VOTING FRANCHISE BY INAUGURATING ONLINE
25 VOTER REGISTRATION IN ADVANCE OF THIS NOVEMBER'S ELECTION. AND



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1 FROM ALL INDICATIONS IT WAS A HUGE SUCCESS. WHILE THE NUMBER -
2 - WHILE THE PERCENTAGE OF VOTER TURNOUT WAS 70 PERCENT, 70 OR
3 71 PERCENT IN LAST NOVEMBER'S ELECTION COMPARED TO 82 PERCENT
4 FOUR YEARS AGO IN THE NOVEMBER 2008 ELECTION, THE NUMBER OF
5 VOTES CAST IN THIS COUNTY IS ABOUT THE SAME. SO EVEN THOUGH
6 THE PERCENTAGE OF REGISTERED VOTERS DROPPED BY 11 OR 12
7 PERCENT, THE NUMBER OF VOTES IS THE SAME, WHICH SUGGESTS THAT
8 THE REGISTRATION, THE ACTIVE REGISTRATION PROGRAM HAD A HUGE
9 IMPACT. AND I CONGRATULATE DEAN LOGAN AND HIS TEAM AT THE
10 REGISTRAR-RECORDER'S OFFICE FOR THAT EFFORT. IT'S REALLY QUITE
11 SIGNIFICANT AND HAS BEEN UNDER ACKNOWLEDGED AND UNDER
12 REPORTED. LASTLY, I WANT TO ACKNOWLEDGE SANTOS KREIMANN AND
13 BILL FUJIOKA AND HIS TEAM WORKING TO GET SANTOS INTO THE
14 ASSESSOR'S OFFICE WHERE WE HAVE CERTAINLY TO PUT IT MILDLY, AN
15 AWKWARD SITUATION. AND I THINK SANTOS HAS DONE AN OUTSTANDING
16 JOB IN RESTORING STABILITY AND INTEGRITY AND CREDIBILITY TO
17 THE ASSESSOR'S OFFICE AT A TIME WHEN IT MOST DESPERATELY NEEDS
18 IT. AND I WANT TO THANK MY OWN STAFF, IN CONCLUSION. MY CHIEF
19 OF STAFF ALISA BELINKOFF-KATZ, WHO ASSUMES, AS ALL OF OUR
20 CHIEFS OF STAFF DO WHEN WE BECOME CHAIR, A LOAD OF WORK THAT
21 THEY DIDN'T SIGN UP FOR. AND THEY'VE DONE IT WITH GREAT STYLE
22 AND CLASS. AND I APPRECIATE HER EFFORTS AND THAT OF THE REST
23 OF MY STAFF. THEY ALL KNOW WHO THEY ARE. AND I'LL TAKE THEM TO
24 LUNCH IN A FEW WEEKS TO REMIND THEM WHO THEY ARE AND THANK
25 THEM FOR A GOOD AND PRODUCTIVE YEAR. IN CLOSING, IT'S A YEAR



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1 THAT'S BEEN A WORK IN PROGRESS. WE'VE GOT A LOT MORE TO DO.
2 AND I KNOW THAT UNDER OUR NEW CHAIR'S LEADERSHIP, THERE WILL
3 BE A SEAMLESS TRANSITION TO MORE ACHIEVEMENT IN THE YEAR
4 AHEAD. THANK YOU VERY MUCH, MR. CHAIRMAN.

5

6 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU. A BIG ROUND OF
7 APPLAUSE FOR SUPERVISOR YAROSLAVSKY. [APPLAUSE.] I'LL SIMPLY
8 PICK UP ON THE THEME OF CONTINUITY. IT SEEMS TO ME THAT THE
9 FOCUS OF ATTENTION FOR US IS TO RECOGNIZE THE CONTEXT IN WHICH
10 WE FIND OURSELVES. I APPRECIATE THE CONFIDENCE OF MY
11 COLLEAGUES IN FACILITATING MY SERVING AS YOUR CHAIR. OUR
12 OBJECTIVE WILL BE TO MAINTAIN THE PUBLIC'S TRUST AND TO
13 SUPPORT THE RATHER REMARKABLE WORK THAT THE COUNTY OF LOS
14 ANGELES DOES. OUR ENVIRONMENT IS DEFINED BY CHANGE, AND WE
15 EMBRACE IT. AND WE WILL CAUSE THAT TO BE THE APPROPRIATE WAY
16 IN WHICH WE SEEK TO MOVE FORWARD. THERE IS A LOT OF
17 ACHIEVEMENT THAT CAN BE HAD AND CAN BE DONE WITH THE SUPPORT
18 AND DILIGENCE AND COMMITMENT OF ALL OF US. AND I SUSPECT THAT
19 WE ARE RESOLVED IN THAT MANNER. WE ARE ORGANIZED IN THE WORK
20 OF THE COUNTY, THE POLICY AREAS IN BASICALLY FIVE DISTINCT
21 SOMEWHAT OVERLAPPING WAYS, CLUSTERS OF WORK ON A WEEKLY BASIS
22 IN THE AREA OF HEALTH AND MENTAL HEALTH, IN THE AREA OF PUBLIC
23 SAFETY, IN THE AREA OF OPERATIONS, IN THE AREA OF CHILDREN AND
24 FAMILY WELL-BEING AND AN AREA OF COMMUNITY SERVICES AND
25 CAPITAL PROGRAMS. IT WOULD BE MY POINT OF VIEW THAT WE, IN A



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1 RATIONAL WAY, THINK ABOUT HOW WE ADVANCE THE WORK OF THE BOARD
2 TO ACCOMPLISH GOALS BROADLY DEFINED IN THE AREA OF HEALTH AND
3 MENTAL HEALTH SERVICES. IT SEEMS TO ME THAT THE IMPLEMENTATION
4 OF HEALTH REFORM HAS TO BE ATTENDED TO WITH THE KIND OF CARE
5 THAT CAUSES US TO POSITION OURSELVES TO DO THE VERY BEST THAT
6 WE CAN IN TAKING ADVANTAGE OF THE HEALTH REFORM ACT AND TO
7 MAKE SURE THAT THE 1.8 MILLION RESIDENTS OF THE COUNTY OF LOS
8 ANGELES WHO WERE UNINSURED, NOW WITH THE BENEFIT OF INSURANCE,
9 GET WHAT THEY NEED FROM US IN A TOP QUALITY WAY. IN THE AREA
10 OF MENTAL HEALTH, I THINK WE HAVE A LOT OF WORK TO DO IN
11 LEVERAGING THE M.H.S.A., THAT IS THE PROP 63, AS MANY OF US
12 KNOW IT TO BE, AND MAKING OPTIMAL USE OF ITS RESOURCES TO DEAL
13 WITH MENTAL HEALTH ISSUES FROM TOP TO BOTTOM; THAT IS FROM
14 SENIORS TO CHILDREN. IN THE AREA OF PUBLIC SAFETY, THE MATTER
15 OF THE IMPROVED IMPLEMENTATION OF A.B.109; THAT IS REALIGNMENT
16 EFFORTS. THAT IS A BIG ISSUE FOR THE MEMBERS OF THIS BOARD. IT
17 HAS BEEN AND IT CONTINUES TO BE. I THINK WE CAN DO BETTER,
18 WITH MORE FOCUSED ATTENTION. AND WE WILL PURSUE THAT. THE
19 PASSAGE OF PROPOSITION 30 TAKES A SIGNIFICANT AMOUNT OF
20 PRESSURE OFF OF STATE AND LOCAL GOVERNMENT, AND IT SEEMS TO ME
21 WE OUGHT TO SEIZE THE OPPORTUNITY TO DO MUCH BETTER WORK WITH
22 RESPECT TO REALIGNMENT AND FOCUS ON THE ISSUE OF REENTRY IN A
23 VERY REAL WAY. IN THE AREA OF PUBLIC SAFETY AGAIN, THERE IS NO
24 ESCAPING THE FACT THAT WE HAVE A LOT OF WORK TO DO WITH
25 RESPECT TO IMPLEMENTATION OF THE JAIL VIOLENCE COMMISSION



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1 RECOMMENDATIONS. IT IS REASONABLE FOR THE PUBLIC TO EXPECT
2 THAT THE BOARD WILL MAKE THAT A PRIORITY, A FOCUSED AREA OF
3 WORK, AND WE HAVE ALREADY BEGUN TO DO SO AND THERE IS MORE TO
4 COME. IN THE AREA OF CHILDREN AND FAMILIES' WELL-BEING, I
5 SHOULD SAY TO YOU THAT YOU HAVE HEARD AND YOU WILL CONTINUE TO
6 HEAR MORE ON THE ISSUE OF HUMAN TRAFFICKING. OUR OBLIGATION IS
7 TO EDUCATE THE PUBLIC AND TO PROMULGATE POLICIES THAT
8 ESSENTIALLY CONSTITUTE AN INTEGRATED, MULTIDISCIPLINARY
9 APPROACH ON THE PART OF OUR RESPECTIVE AGENCIES TOUCHING THIS
10 ISSUE SO THAT WE TAKE THESE CHILDREN OUT OF HARM'S WAY AND PUT
11 THOSE WHO ARE THE PERPETRATORS AND PREDATORS WHERE THEY
12 BELONG, OFTEN IN JAIL. AND SO THIS IS A VERY IMPORTANT ISSUE.
13 YOU'VE HEARD MEMBERS OF THE BOARD ADDRESS IT IN THEIR OWN
14 RIGHT. I THINK YOU WILL OVER THE NEXT YEAR HEAR A COLLECTIVE
15 CALL AND A COORDINATED EFFORT, AND I TRUST THAT THAT WILL BE A
16 PRIORITY AREA AND GOAL TO PURSUE. IN THE AREA OF OPERATIONS,
17 THE MOTION OF EFFECTIVE DEPLOYMENT IN TERMS OF INFORMATION
18 TECHNOLOGY AND THE COUNTY'S TECHNOLOGICAL INFRASTRUCTURE IS A
19 VERY IMPORTANT ISSUE. THE SAME IS TO BE SAID ABOUT OUR
20 TELECOMMUNICATIONS CAPACITY. A LOT OF WORK CAN BE DONE THERE,
21 SHOULD BE DONE. AND I TRUST THIS COMING YEAR WILL FACILITATE
22 AN OUTCOME THAT WE CAN ALL EMBRACE. AND FINALLY IN THE AREA OF
23 CAPITAL PROGRAMS AND COMMUNITY SERVICES, A RATIONAL, COHERENT
24 APPROACH TO ECONOMIC DEVELOPMENT IS CRITICALLY IMPORTANT FOR
25 THE COUNTY OF LOS ANGELES. YOU'VE SEEN MOTIONS ALREADY COME



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1 FORWARD. I THINK WE CAN ELEVATE THIS AND WE SHOULD DO SO FOR
2 THE GOOD OF OUR RESPECTIVE DISTRICTS AND CONSTITUENCIES. AND
3 ONE EXAMPLE HOW TO MAKE THAT HAPPEN COULD VERY EASILY BE THE
4 INSPIRATION WE DERIVED FROM GRAND PARK, THE TWO BUILDINGS THAT
5 SIT ON BOTH SIDES OF THAT PARK WOULD SUBSTANTIALLY BE OF MORE
6 VALUE TO THIS COUNTY IF THEY WERE NOT SO INEFFICIENT, IF THEY
7 WERE NOT SO BORDERLINE DILAPIDATED. AND IT SEEMS TO ME THAT
8 THERE'S A NEED FOR ATTENTION THAT WOULD BE FOCUSED ON THAT IN
9 A SMART, PRUDENT, COST-EFFECTIVE, ENVIRONMENTALLY SENSITIVE
10 MANNER. AND SO DISCUSSION OUGHT TO TAKE OFF IN EARNEST ABOUT
11 OUR INFRASTRUCTURE NEEDS AS THEY RELATE TO PRODUCTIVITY AND
12 THE LIKE AS WE SEEK TO SERVE THE RESIDENTS OF THE COUNTY OF
13 LOS ANGELES. AND SO WITH THAT, WE'RE OFF TO YET AGAIN ANOTHER
14 YEAR OF SERVICE AND LEADERSHIP, AND WE THANK YOU IN ADVANCE
15 FOR YOUR SUPPORT, YOUR INPUT AND INVOLVEMENT. MAY WE NOW MOVE
16 TO THE BUSINESS AT HAND, WHICH IS TO NOMINATIONS FOR THE
17 OFFICE OF CHAIR PRO TEM.

18
19 **SUP. YAROSLAVSKY:** MR. CHAIR.

20
21 **SUP. RIDLEY-THOMAS, CHAIRMAN:** MR. YAROSLAVSKY, IF YOU WOULD.

22
23 **SUP. YAROSLAVSKY:** BEFORE I DO THAT, I HAD ONE OTHER NOTE IN MY
24 THING AND YOU REMINDED ME, THE GRAND PARK OPENING IN
25 SUPERVISOR MOLINA'S INDEFATIGABLE PURSUIT OF THAT PROJECT.



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1 IT'S REALLY ONE OF THE GREAT ADDITIONS TO THE COUNTY, NOT ONLY
2 TO THIS AREA BUT THE COUNTY. IT'S ONE OF THE MOST BEAUTIFUL
3 PARKS OF ITS KIND THAT I'VE EVER SEEN. SO CONGRATULATIONS.

4

5 **SUP. RIDLEY-THOMAS, CHAIRMAN:** A ROUND OF APPLAUSE.

6

7 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, IT'S MY PRIVILEGE TO INTRODUCE
8 -- TO NOMINATE FOR VICE CHAIRMAN THE FAVORITE SON FROM THE
9 GREAT CITY OF CERRITOS CALIFORNIA.

10

11 **SUP. RIDLEY-THOMAS, CHAIRMAN:** MY MY MY.

12

13 **SUP. YAROSLAVSKY:** WHICH HAS ONE OF THE GREATEST SALES TAX
14 REVENUE BASES IN THE COUNTY AND GOT TOTALLY CREAMED BY
15 REDEVELOPMENT LAW THANKS TO ALL OF THEIR CLEVER -- ANYWAY,
16 IT'S MY PRIVILEGE TO NOMINATE SUPERVISOR DON KNABE FOR VICE
17 CHAIR.

18

19 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH. IT'S BEEN
20 MOVED AND SECONDED. [APPLAUSE.] MEMBERS OF THE BOARD AND
21 LADIES AND GENTLEMEN, OUR RULES REQUIRE THAT WE ACKNOWLEDGE
22 THOSE WHO WISH TO BE HEARD BY PUBLIC COMMENT ON S-1 AND WE
23 CALL NOW ERIC PREVEN. MR. PREVEN? GOING ONCE ... GOING TWICE
24 ... THANK YOU.

25



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1 **ERIC PREVEN:** TO IDENTIFY THIS ITEM, I BELIEVE. MY NAME IS ERIC
2 PREVEN. I AM THE COUNTY RESIDENT FROM DISTRICT 3. AND THIS IS
3 THE ITEM WHERE THE NEW CHAIRMAN OUTLINES SOME OF THE
4 COMMISSION POST CHANGES THAT WILL TAKE PLACE. BUT ONE OF THE
5 CONCERNS IS THAT IT IS REALLY -- SOME OF THEM I BELIEVE ARE
6 REQUIRED BY LAW, FOR EXAMPLE, THAT THE COLISEUM COMMISSION
7 HAVE THREE OF THE ACTING SUPERVISORS. AND, THUS, WE'RE MAKING
8 A SLIGHT SHIFT. I BELIEVE ANTONOVICH IS GOING ON AND CORRECT
9 ME IF I'M WRONG, YAROSLAVSKY IS COMING OFF THAT PARTICULAR
10 COMMISSION. WE IN THE PUBLIC ARE REALLY HOPEFUL THAT THE
11 SUPERVISORS WHO HAVE SO MUCH ON THEIR PLATE AS WE HEARD TODAY
12 BY BOTH MOVING PRESENTATIONS FROM THE OUTGOING CHAIRMAN AND
13 THE INGOING -- INCOMING CHAIRMAN, WE'RE HOPEFUL THAT SOME OF
14 THE SCRUTINY THAT IS REQUISITE FOR THIS KIND OF A ROLE AS
15 SUPERVISOR CAN BE APPROPRIATELY DELEGATED IN SUCH A WAY THAT
16 WE ARE CATCHING MORE. OBVIOUSLY THE COLISEUM COMMISSION WAS
17 BROUGHT UP BECAUSE NEEDLESS TO SAY THERE WERE SOME OVERSIGHTS
18 BY THE SITTING COMMISSION. WE'VE HAD THAT PROBLEM WITH A
19 NUMBER OF THE COMMISSIONS THAT WE ALL SERVE ON. ALSO, FIRST
20 FIVE L.A. IS ANOTHER ONE OF THOSE COMMISSIONS, WHICH
21 UNFORTUNATELY, DESPITE BEST EFFORTS OF THIS BODY RAN SLIGHTLY
22 OFF THE RAILS IN TERMS OF FULFILLING THE PROMISE AND RESTORING
23 THE TRUST OF THE PUBLIC THAT THESE ORGANIZATIONS ARE
24 FUNCTIONING PROPERLY. SO AS WE GO FORWARD INTO THIS NEXT
25 PERIOD WITH THE ASSIGNMENTS THAT ARE AVAILABLE ONLINE, WHO'S



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1 TAKING WHICH POSITION, I WOULD JUST URGE THIS BOARD TO THINK
2 LONG AND HARD ABOUT BRINGING THE DEPUTIES CLOSE IN SO THAT
3 THERE IS SUBSTANTIAL SCRUTINY ON THESE THINGS IF YOU'RE GOING
4 TO SERVE YOURSELVES. I NOTICED IN ONE CASE, SHAWN ROGAN AND
5 WAS DEPUTIZED TO SERVE AND HE IS NOT A SITTING SUPERVISOR. I'M
6 SURE THAT THAT IS IN LINE WITH THE RULES ABOUT THAT PARTICULAR
7 COMMISSION. IN ANY CASE, I THINK YOU GET THE MESSAGE AND I
8 WON'T WASTE ANY MORE TIME BECAUSE THERE'S A BIG DAY AHEAD OF
9 US. BUT LET'S BE SURE THAT IN THIS NEXT YEAR, MAXIMUM SCRUTINY
10 AND ATTENTION ON BEHALF OF THE PUBLIC WHO YOU REPRESENT IS
11 PROVIDED. AND THANK YOU.

12

13 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU FOR YOUR TESTIMONY.

14

15 **ERIC PREVEN:** AND OF COURSE WELCOME, SIR.

16

17 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU. AND WE WILL NOW
18 PROCEED TO THE DISPOSITION OF THE ITEM INVOLVING THE CHAIR PRO
19 TEM. IT'S BEEN PROPERLY MOVED BY SUPERVISOR YAROSLAVSKY AND
20 SECONDED BY SUPERVISOR ANTONOVICH. AND THAT EFFECTIVELY
21 CONSTITUTES THE CLOSING OF THE NOMINATIONS UNLESS THERE ARE
22 OTHER NOMINATIONS TO BE ENTERTAINED. HEARING NONE, WE THEN
23 ELECT SUPERVISOR DON KNABE AS CHAIR PRO TEM BY ACCLIMATION.
24 SUPERVISOR, CONGRATULATIONS. [APPLAUSE.] THE FLOOR IS YOURS
25 FOR REMARKS, SUPERVISOR KNABE.



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1

SUP. KNABE: WELL I ONCE AGAIN AM HONORED BY THE FACT FOR THE
VOTE OF CONFIDENCE TO SERVE AS CHAIRMAN PRO TEM AND LOOK
FORWARD TO WORKING WITH YOU, MR. CHAIRMAN. WE ALL TAKE THAT
CIRCLE OF LIFE HERE AS CHAIRMAN OF THIS BOARD. IT'S A VERY
IMPORTANT ONE. WITH ADDITIONAL RESPONSIBILITIES THAT WE NOT
ONLY HAVE TO ACCEPT BUT IN ADDITION OUR STAFFS HAVE TO ACCEPT.
SO WITH THAT, I LOOK FORWARD TO, AS YOU'VE MENTIONED IN YOUR
ACCEPTANCE COMMENTS, THAT SO MANY TIMES THESE CHALLENGES ARE
COVERED BY OVERALLS AND LOOK LIKE WORK. AND WE NEED THAT
OPPORTUNITY. SO I LOOK FORWARD TO WORKING WITH YOU ON THOSE
CHALLENGES THAT WE HAVE AHEAD AS WE DEAL WITH THE BIG WORDS,
SEQUESTRATION AND REALIGNMENT. THANK YOU.

14

SUP. RIDLEY-THOMAS, CHAIRMAN: THANK YOU VERY MUCH, SUPERVISOR
KNABE. BEFORE WE CALL THE AGENDA OR ASK THE EXECUTIVE OFFICER
TO DO SO, MAY I SIMPLY ADDRESS THE ISSUE OF OUR ORDER OF
BUSINESS THAT'S BEEN DONE IN CONSULTATION WITH THE APPROPRIATE
ENTITIES. WE'LL BE GOVERNED BY WHAT IS ESSENTIALLY THE THREE-
MINUTE RULE. NO SURPRISES HERE AT ALL. AND I JUST SIMPLY WANT
TO SET FORTH HOW WE WILL PROCEED. THREE MINUTES FOR THOSE
CONSENT ITEMS ARE AGGREGATED. THE SECOND POINT WOULD BE THREE
MINUTES PER POSTED SET ITEM. THREE MINUTES PER POSTED
DISCUSSION ITEM. AND THREE MINUTES FOR PUBLIC COMMENT. I'LL
REPEAT THAT. THREE MINUTES FOR THE CONSENT ITEMS IN THE



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1 AGGREGATE. THREE MINUTES PER SET POSTED ITEM. THREE MINUTES
2 PER SET DISCUSSION ITEM THAT'S POSTED. AND THREE MINUTES FOR
3 PUBLIC COMMENT. I DON'T KNOW THAT IT COULD BE MUCH CLEARER
4 THAN THAT. WE WILL GOVERN OURSELVES ACCORDINGLY AND TRUST THAT
5 EVERYONE DOES THE SAME. MADAM EXECUTIVE OFFICER, PLEASE CALL
6 THE AGENDA.

7

8 **CLERK SACHI HAMAI:** GOOD MORNING, MR. CHAIRMAN, MEMBERS OF THE
9 BOARD. WE WILL BEGIN TODAY'S AGENDA ON PAGE 3, PRESENTATION
10 AND SET MATTERS. ON ITEM S-2, AS INDICATED ON THE POSTED
11 AGENDA, THIS ITEM WILL BE CONTINUED ONE WEEK TO DECEMBER 11,
12 2012 AS A SET ITEM AT 1 P.M. ON THIS ITEM, THERE'S A REQUEST
13 FROM A MEMBER OF THE PUBLIC TO HOLD IT. ON PAGE 4, AGENDA FOR
14 THE MEETING OF THE COMMUNITY DEVELOPMENT COMMISSION, ITEM NO.
15 1-D, THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD
16 THIS PAGE 5, BOARD OF SUPERVISORS ITEMS 1 THROUGH 10. ON ITEM
17 NO. 1 THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD
18 THIS ITEM. ON ITEM NO. 2, SUPERVISOR RIDLEY-THOMAS AND
19 SUPERVISOR ANTONOVICH ABSTAIN FROM THE VOTE ON THIS MATTER. ON
20 ITEM NO. 6 SUPERVISOR YAROSLAVSKY ABSTAINS FROM THE VOTE ON
21 THE APPOINTMENT TO SANITATION DISTRICT NO. 9. SUPERVISOR
22 ANTONOVICH ABSTAINS FROM THE VOTE ON THE APPOINTMENT TO
23 SANITATION DISTRICT NO. 17 AND ALSO SUPERVISOR ANTONOVICH
24 ABSTAINS FROM THE APPOINTMENT TO THE SOUTHERN CALIFORNIA
25 ASSOCIATION OF GOVERNMENTS. EXCUSE ME. LET ME GO BACK.



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1 SUPERVISOR YAROSLAVSKY ABSTAINS FROM THE VOTE ON THE
2 APPOINTMENT TO SANITATION DISTRICT NO. 9. I BELIEVE I SAID
3 THAT EARLIER. ON ITEM NO. 7, THERE'S A REQUEST FROM A MEMBER
4 OF THE PUBLIC TO HOLD THIS ITEM. AND ON ITEM NO. 9, THERE'S A
5 REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD THIS ITEM. THE
6 REMAINING ITEMS UNDER THE BOARD OF SUPERVISORS ARE BEFORE YOU.
7 THANK YOU VERY MUCH. SUPERVISOR MOLINA MOVES. SUPERVISOR KNABE
8 SECONDS. WITHOUT OBJECTION, THAT WILL BE THE ORDER.

9

10 **CLERK SACHI HAMAI:** ON PAGE 8, CONSENT CALENDAR ITEMS 11
11 THROUGH 55. ON ITEM NO. 11, THERE'S A REQUEST FROM A MEMBER OF
12 THE PUBLIC TO HOLD THIS ITEM. ON ITEM NO. 12, THE CHIEF
13 EXECUTIVE OFFICER REQUESTS THAT THIS ITEM BE CONTINUED TWO
14 WEEKS TO DECEMBER 18, 2012. 12. ON ITEM NO. 13, SUPERVISOR
15 ANTONOVICH VOTES NO ON THIS ITEM AND ALSO THERE'S A REQUEST
16 FROM A MEMBER OF THE PUBLIC TO HOLD IT. ON ITEM NO. 15,
17 THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD THIS
18 ITEM. ON ITEM NO. 16, SUPERVISOR ANTONOVICH REQUESTS THAT THIS
19 ITEM BE CONTINUED ONE WEEK TO DECEMBER 11, 2012.

20

21 **SUP. KNABE:** 16?

22

23 **CLERK SACHI HAMAI:** ITEM NO. 16 TO BE CONTINUED ONE WEEK. AND
24 ON THIS ITEM, THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO
25 HOLD IT. ON ITEM NO. 17 AND 18, THERE'S A REQUEST FROM EITHER



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1 A MEMBER OR MEMBERS OF THE PUBLIC TO HOLD THESE ITEMS. ON ITEM
2 NO. 24, THERE'S A REQUEST FROM A MEMBERS OF THE PUBLIC TO HOLD
3 THIS ITEM. ON ITEM NO. 26, THERE'S A REQUEST FROM A MEMBER OF
4 THE PUBLIC TO HOLD THIS ITEM. ON ITEMS NO. 30, 31 AND 33,
5 THERE'S A REQUEST FROM MEMBERS OF THE PUBLIC TO HOLD THESE
6 ITEMS. ON ITEM NO. 46 AND 47, THERE'S A REQUEST FROM EITHER A
7 MEMBER OR MEMBERS OF THE PUBLIC TO HOLD THESE ITEMS. ON ITEM
8 NO. 49 AND 51, THERE'S ALSO A REQUEST FROM A MEMBER OF THE
9 PUBLIC TO HOLD THESE ITEMS. ON ITEM NO. 52, SUPERVISOR MOLINA
10 AND A MEMBER OF THE PUBLIC REQUEST THAT THIS ITEM BE HELD. ON
11 ITEM NO. 53, SUPERVISOR MOLINA REQUESTS THAT SETTLEMENT BE
12 APPROVED TODAY BUT THE CORRECTIVE ACTION PLAN BE CONTINUED TO
13 DECEMBER 18, 2012. THE REMAINING ITEMS UNDER THE CONSENT
14 CALENDAR ARE BEFORE YOU. THANK YOU.

15
16 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH. AND
17 SUPERVISOR KNABE MOVES AND SUPERVISOR MOLINA SECONDS. IF THERE
18 ARE OBJECTIONS, THAT WILL BE THE ORDER.

19
20 **CLERK SACHI HAMAI:** ON PAGE 26, ORDINANCES FOR INTRODUCTION,
21 ITEM NO. 56 AND 57 AND I'LL READ THE SHORT TITLE IN FOR THE
22 RECORD. ON ITEM NO. 56, THIS IS AN ORDINANCE FOR INTRODUCTION
23 AMENDING THE COUNTY CODE TITLE 5 -- PERSONNEL, AMENDING THE
24 PROVISIONS OF THE COUNTY OF THE COUNTY OF LOS ANGELES SAVINGS
25 PLAN TO DEFINE LEASED EMPLOYEE WITHOUT INCORPORATING THE



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1 DEFINITION BY REFERENCE TO THE INTERNAL REVENUE CODE SECTION
2 414(N); UPDATE THE METHOD FOR CORRECTION OF EXCESS ANNUAL
3 ADDITIONS MADE ON AND AFTER JULY 1, 2007. ON THIS ITEM,
4 THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD IT. ON
5 ITEM NO. 57, THIS IS AN ORDINANCE FOR INTRODUCTION AMENDING
6 COUNTY CODE TITLE 6, SALARIES RELATING TO THE PHYSICIAN P PAY
7 SCHEDULES, MANAGEMENT PHYSICIAN E PAY SCHEDULES, DELETING
8 THREE NON-REPRESENTED CLASSIFICATIONS; ADDING, DELETING AND/OR
9 CHANGING CERTAIN CLASSIFICATIONS AND NUMBERS OF ORDINANCE
10 POSITIONS IN VARIOUS DEPARTMENTS. ON THIS ITEM, SUPERVISOR
11 ANTONOVICH REQUESTS THAT THE ITEM BE CONTINUED TO DECEMBER 11,
12 2012. AND THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO
13 HOLD IT. ON PAGE 27, DISCUSSION ITEMS, ITEMS 58-61, ON ITEM
14 NO. 58, WE WILL HOLD FOR A DISCUSSION. ON ITEM NO. 59 AS
15 INDICATED ON THE POSTED AGENDA, COUNTY COUNSEL REQUESTS THAT
16 THIS ITEM BE CONTINUED TO JANUARY 8, 2013. ON THIS ITEM THERE
17 IS A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD IT. ON ITEMS
18 NO. 60 AND 61, THE COUNTY COUNSEL REQUESTS THAT BOTH OF THESE
19 ITEMS BE CONTINUED TO JANUARY 8, 2013. ON PAGE 28,
20 MISCELLANEOUS ADDITIONS TO THE AGENDA WHICH WERE POSTED MORE
21 THAN 72 HOURS IN ADVANCE OF THE MEETING AS INDICATED ON THE
22 SUPPLEMENTAL AGENDA, ITEM 62-A. THAT ITEM IS BEFORE YOU.
23



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1 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH. SUPERVISOR
2 MOLINA MOVES AND SUPERVISOR KNABE SECONDS. IF THERE'S NO
3 DISCUSSION, THEN THAT WILL BE THE ORDER, THANK YOU.

4

5 **CLERK SACHI HAMAI:** AND THAT COMPLETES THE READING OF THE
6 AGENDA. BOARD OF SUPERVISORS SPECIAL ITEMS BEGIN WITH
7 SUPERVISORIAL DISTRICT NO. 4.

8

9 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH, SUPERVISOR
10 KNABE. THE FLOOR IS YOURS.

11

12 **SUP. KNABE:** THANK YOU, MR. CHAIRMAN, MEMBERS OF THE BOARD.
13 IT'S MY PRIVILEGE TO CALL UP SOME AMAZING YOUNG PEOPLE. OUR
14 2012 LOS ANGELES COUNTY JUNIOR GOLF CHAMPIONS ALONG WITH OUR
15 COUNTY DEPARTMENT OF PARKS AND RECREATION AND THEIR OPERATIONS
16 TEAM. 2012 MARKED THE SEVENTH YEAR OF THE DEPARTMENT OF PARKS
17 AND RECREATION HOSTING THE LOS ANGELES COUNTY JUNIOR GOLF
18 CHAMPIONSHIP. WE HAD OVER 1048 JUNIOR GOLFERS COMPETING IN
19 FIVE EVENTS, ONE HELD IN EACH SUPERVISORIAL DISTRICT WITH 121
20 QUALIFIERS CONTESTING IN THE CHAMPIONSHIP FINAL THAT WAS HELD
21 THIS YEAR AT THE KNOLLWOOD GOLF COURSE. I'D LIKE TO THANK OUR
22 MAJOR SPONSORS FOR MAKING THIS EVENT POSSIBLE EVERY YEAR, OUR
23 JUNIOR GOLF FOUNDATION, ROGER DUNN GOLF, LEN KENNETT, WHO IS
24 OUR HONORARY STARTER AND LIFETIME JUNIOR GOLF ADVOCATE AND ALL
25 OF OUR GOLF COURSE LESSEES WHO PROVIDE FREE RANGE BALLS AND



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1 THE USE OF THESE GOLF COURSES AT NO CHARGE. SO PLEASE JOIN ME
2 AS WE INTRODUCE TO YOU INDIVIDUALLY OUR 2012 JUNIOR GOLF
3 CHAMPIONS. FIRST OF ALL, FIRST OF ALL OUR GIRLS CHAMPION 11
4 AND UNDER IS BRIANNA PARK FROM ARCADIA. SHE SHOT A FINAL ROUND
5 SCORE OF 37, WHICH IS -- AND A ONE-STROKE VICTORY OVER ONE
6 OTHER PLAYER, THAT'S ONE OVER PAR, LADIES AND GENTLEMEN.
7 [APPLAUSE.] NEXT, OUR GIRLS 15-18 CHAMPION IS PATRICIA WONG.
8 [APPLAUSE.] OUR 2012 CHAMPION GIRLS AGES 12-14, IRENE MUMURA.
9 [APPLAUSE.] I MIGHT ADD, I GAVE YOU BRIANNA'S SCORE. IRENE
10 SHOT A FINAL ROUND 72 WITH A ONE STROKE VICTORY OVER THREE
11 OTHER PLAYERS. AND PATRICIA WONG, FROM WALNUT, SHOT A FINAL
12 ROUND SCORE OF 70 AND WON A THREE-HOLE SUDDEN DEATH PLAYOFF
13 WINNER. SO CONGRATULATIONS TO ALL THEM. NEXT, OUR BOYS 16-18
14 CHAMPION, GREG GONZALES FROM RIVERSIDE WHO HAD A FINAL SCORE
15 OF 67, A ONE STROKE VICTORY. [APPLAUSE.] OUR 12-13-YEAR-OLD
16 CHAMPION IS CHRISTIAN LINGAMEN FROM NORTH HILLS, SHOT A FINAL
17 ROUND SCORE OF 69 IN A THREE STROKE VICTORY. CONGRATULATIONS.
18 [APPLAUSE.] ALL RIGHT. WE HAVE A COUPLE OTHER WINNERS THAT
19 COULDN'T BE WITH US TODAY. WE WANT TO CONGRATULATE THEM, AS
20 WELL. WE'LL GET A LITTLE TEAM PHOTO HERE WITH EVERYBODY
21 TOGETHER. CONGRATULATIONS. [APPLAUSE.] AT THIS TIME I'D LIKE
22 TO CALL UP KEITH BROWN FROM AMERICAN GOLF, BRIAN BODA,
23 REGIONAL DIRECTOR, SCOTT BUJLA, DIRECTOR OF MAINTENANCE, KEVIN
24 KELLER, GENERAL MANAGER OF DIAMOND BAR GOLF COURSE, T.J.
25 BOHAN, ASSISTANT MANAGER, JENNIFER FLORES, DIRECTOR OF



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1 CATERING, AND NIEF IDEAZ AND SIMON ALVARADO ALSO FROM DIAMOND
2 BAR AND JOINING THEM, AS WELL, IS OUR L.A. COUNTY GOLF
3 OPERATIONS TEAM. TODAY WE ARE CELEBRATING THE FACT THAT
4 DIAMOND BAR GOLF COURSE HAS BEEN NAMED THE LOS ANGELES COUNTY
5 GOLF COURSE OF THE YEAR FOR THE VERY FIRST TIME EVER. THE
6 AMERICAN GOLF HAS OPERATED DIAMOND BAR SINCE JANUARY 2000 AND
7 THEY AVERAGE OVER 95,000 ROUNDS OF GOLF PER YEAR. THEY PROVIDE
8 MANY SERVICES TO THE COMMUNITY OUT THERE. THEY'RE VERY
9 GENEROUS IN HOSTING TOURNAMENTS FOR SPECIAL LOCAL CHARITIES,
10 ACTING AS A HOME COURSE FOR MANY OF OUR AREA SCHOOLS, HIGH
11 SCHOOL GOLF TEAMS OUT THERE. THEY OFFER ONE OF THE FINEST PRO
12 SHOPS IN OUR COUNTY SYSTEM AS WELL AS HOSTING MANY WEDDINGS,
13 RECEPTIONS AND OTHER SPECIAL EVENTS. THE COURSE MANAGEMENT
14 STAFF HAVE DISPLAYED EXCELLENT AND CONSISTENT PERFORMANCE IN
15 GOLF COURSE OPERATIONS. AND ONCE AGAIN THEY DESERVE AND
16 DESIGNATE AS THE COUNTY'S GOLF COURSE OF THE YEAR FOR
17 PROVIDING PUBLIC GOLF, HIGH QUALITY OF MAINTENANCE,
18 OUTSTANDING CUSTOMER SERVICE. SO ON BEHALF OF MYSELF AND MY
19 COLLEAGUES OUT THERE, WE WANT TO CONGRATULATE DIAMOND BAR GOLF
20 COURSE AS THE GOLF COURSE OF THE YEAR. [APPLAUSE.]

21
22 **KEVIN KELLER:** WELL GOOD MORNING AND THANK YOU, SUPERVISOR, FOR
23 RECOGNIZING OUR GOLF COURSE OF THE YEAR. WE STARTED OUR GOLF
24 COURSE OF THE YEAR PROGRAM IN 1991 AS A WAY TO STIMULATE KIND
25 OF A FRIENDLY COMPETITION AMONGST OUR OPERATORS. AND THE



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1 PROGRAM, IT'S DONE JUST THAT. I BELIEVE THAT IT'S BECOME A
2 PRESTIGIOUS EVENT TO WIN THE AWARD, AND IT HAS STIMULATED
3 COMPETITION. WE ACTUALLY EVALUATE THE COURSES ON OVERALL
4 MAINTENANCE CONDITIONS, THINGS INCLUDING CUSTOMER SERVICE,
5 COURSE CONDITIONS, AS WELL. NOW, THIS IS THE FIRST TIME THAT
6 DIAMOND BAR GOLF COURSE HAS WON THE AWARD. AND I'M VERY PROUD
7 TO SAY CONGRATULATIONS TO ALL OF YOU AND THE TEAM. IT'S REALLY
8 -- THE COURSE IS IN GREAT CONDITION, SO THANK YOU.

9

10 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH, SUPERVISOR
11 KNABE. WE'LL NOW HEAR PRESENTATIONS FROM SUPERVISOR
12 ANTONOVICH.

13

14 **SUP. ANTONOVICH:** IT'S MY PLEASURE TO ONCE AGAIN BRING GORDON
15 GRAY WHO SERVED ON OUR COMMISSION ON LOCAL GOVERNMENT SERVICES
16 FOR THE PAST 20 YEARS, TWO DECADES. HE'S A RESIDENT OF
17 GLENDALE AND HE HAD BEEN A MANAGING DIRECTOR OF MARSH
18 MCLENNAN, INC., FOR 21 YEARS, AFTER WHICH HE BECAME PARTNER OF
19 DAVID MARKS COMPANY. HE RECEIVED HIS BACHELOR'S DEGREE FROM
20 THE UNIVERSITY OF SOUTHERN CALIFORNIA AND THEN TRAINED AS A
21 CHARTERED PROPERTY CASUALTY UNDERWRITER AT THE UNIVERSITY OF
22 CALIFORNIA LOS ANGELES. HE'S BEEN A MEMBER OF THE UNIVERSITY
23 OF SOUTHERN CALIFORNIA ALUMNI ASSOCIATION FOR THE PAST 54
24 YEARS AND A MEMBER OF THE DEFENSE ORIENTATION CONFERENCE
25 ASSOCIATION. AND HE'S HERE WITH HIS WIFE PATRICIA.



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1 CONGRATULATIONS FOR THE 20 YEARS OF SERVICE THAT YOU PROVIDED.

2 [APPLAUSE.]

3

4 **GORDON GRAY:** I JUST WANT TO SAY THANK YOU FOR THE PRIVILEGE OF
5 SERVING ON THIS VERY IMPORTANT COMMISSION FOR ALL THESE MANY
6 YEARS. WE ACCOMPLISHED A LOT. AND THANKS TO MY BEAUTIFUL WIFE,
7 PATRICIA, WHO ASSISTED ME ON A SPECIAL ASSIGNMENT, WHY IT, IT
8 WORKED OUT FINE. WITHOUT HER, IT NEVER WOULD HAVE HAPPENED.

9 THANK YOU.

10

11 **SUP. ANTONOVICH:** NOW WE HAVE A 12 MONTH OLD TERRIER MIX. LOOKS
12 LIKE A LITTLE DOXY GOT IN THE TERRIER MIX. THIS IS CARA, SHE'S
13 LOOKING FOR A HOME. AND YOU CAN CALL 562-728-4644. AND THIS
14 WILL BE LITTLE SNOWFLAKE FOR THE HOLIDAY SEASON, FOR CHRISTMAS
15 AND HANUKKAH, OKAY? ANYBODY LIKE TO ADOPT THIS LITTLE BABY?
16 562-728-4610. 728-4610 AREA CODE 562.

17

18 **SUP. RIDLEY-THOMAS, CHAIRMAN:** SUPERVISOR MOLINA, ANY
19 PRESENTATIONS? SUPERVISOR YAROSLAVSKY?

20

21 **SUP. YAROSLAVSKY:** NO.

22

23 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. THEN MAY I TAKE THE
24 OPPORTUNITY TO MAKE TWO PRESENTATIONS. LADIES AND GENTLEMEN,
25 MEMBERS OF THE BOARD, I TAKE THIS OPPORTUNITY TO ACKNOWLEDGE



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1 PLURIA MARSHALL, PUBLISHER AND C.E.O. OF "THE LOS ANGELES
2 WAVE" NEWSPAPER GROUP. YOU WILL WANT TO KNOW THAT THE LOS
3 ANGELES WAVE NEWSPAPER GROUP HAS TRANSFORMED AND REINVENTED
4 ITSELF FOR OVER A PERIOD OF NOW 100 YEARS TO REMAIN STANDING
5 AS ONE OF THE HIGHEST REGARDED LOCAL NAMES, NAMES IN LOCAL
6 NEWS. SINCE 1912, THE LOS ANGELES WAVE HAS REPRESENTED OVER 50
7 MASTHEADS AND CURRENTLY PRODUCES NINE WEEKLY EDITIONS,
8 COVERING NEWS THROUGHOUT A WIDE PORTION OF LOS ANGELES COUNTY.
9 THE CURRENT CONFIGURATION OF THE GROUP CAN BE TRACED BACK TO
10 1966 WHEN PITTSBURG JOURNALIST AND STENOGRAPHER CHESTER
11 WASHINGTON PURCHASED "THE CENTRAL NEWS" AND "THE SOUTHEAST
12 NEWS," TWO-WEEKLIES BASED IN SOUTHEAST LOS ANGELES. WASHINGTON
13 WENT ON TO CREATE A 13-NEWSPAPER CHAIN THAT BECAME THE CENTRAL
14 NEWS WAVE GROUP. CHESTER WASHINGTON'S INFLUENCE DID NOT JUST
15 IMPACT THE JOURNALISTIC WORLD BUT THE COMMUNITY AS A WHOLE. IN
16 1982, SUPERVISOR KENNETH HAHN RECOGNIZED HIS LONG-STANDING
17 SERVICE TO THE COMMUNITY AND RENAMED THE WESTERN AVENUE GOLF
18 COURSE AFTER CHESTER WASHINGTON. IN THE 1990S, THE PAPER
19 MERGED WITH A NEWSPAPER GROUP BASED IN MONTEBELLO PUBLISHED BY
20 COMMUNITY MEDIA ENTERPRISE, WHICH HAD BEEN COMPRISED OF A
21 SMALLER GROUP OF NEWSPAPERS, AS WELL, COMMUNITY MEDIA
22 ENTERPRISES, RENAMED ITS SOUTHERN CALIFORNIA OPERATIONS TO
23 SOUTHERN CALIFORNIA COMMUNITY NEWSPAPERS AND WAS RESCUED FROM
24 FINANCIAL DIFFICULTY BY ENTERING INTO JOINT OPERATION
25 AGREEMENT WITH CENTRAL NEWS WAVE GROUP. ITS HISTORY IS REALLY



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1 RATHER IMPORTANT. IN 2000, THE BEGINNING OF A NEW CENTURY,
2 PLURIA MARSHALL PURCHASED THE WAVE SHORTLY AFTER ASSUMING THE
3 ROLE AS CHAIR OF THE BOARD AND CURRENTLY SERVES AS PUBLISHER
4 AND C.E.O. OF THAT NEWS ORGANIZATION. AS A RESULT OF MERGERS
5 AND EXPANSIONS, THE WAVE EMPIRE HAS GROWN TO COVER THE REGION
6 EXTENDING FROM HOLLYWOOD HILLS TO CARSON, FROM WHITTIER TO
7 CULVER CITY. THE WAVE CURRENTLY BOASTS OF A READERSHIP OF 1.2
8 MILLION THROUGHOUT THE REGION AND HOLDS THE DISTINCTION OF
9 BEING THE LARGEST GROUP OF COMMUNITY NEWSPAPERS IN THE LOS
10 ANGELES AREA; THAT IS THE GREATER LOS ANGELES AREA. AND SO I
11 AM PLEASED TO JOIN WITH ALL OF YOU THIS MORNING ON BEHALF OF
12 THE BOARD TO CONGRATULATE PLURIA MARSHALL AND THE LOS ANGELES
13 WAVE NEWSPAPER GROUP ON A CENTURY OF QUALITY LOCAL NEWS
14 COVERAGE AND REPORTING. AND I WISH TO EXTEND, ON BEHALF OF THE
15 ENTIRE BOARD, THIS FIVE-LETTER SIGNATURE SCROLL, OUR VERY BEST
16 WISHES FOR THE CONTINUED SERVICE AND WORK OF THE WAVE
17 NEWSPAPER GROUP. PLURIA, CONGRATULATIONS. [APPLAUSE.]

18

19 **PLURIA MARSHALL:** THANK YOU, CHAIRMAN RIDLEY-THOMAS, I
20 APPRECIATE THE RECOGNITION. ON BEHALF OF THE LOS ANGELES WAVE
21 STAFF, I AM HUMBLLED BY THIS AWARD FOR OUR GROUP. THANK YOU,
22 COUNTY SUPERVISORS, FOR RECOGNIZING US. AND THANK YOU. WHEN I
23 CAME TO LOS ANGELES ACTUALLY IN THE LATE '90S, YOU HAVE ALWAYS
24 BEEN A FRIEND. YOU HAVE ALWAYS BEEN OPEN. WE AGREE MOST OF THE
25 TIME, BUT OCCASIONALLY WE HAVE A DISAGREEMENT. BUT IT'S ALWAYS



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1 IN THE SPIRIT OF THE COMMUNITY. AND ANDELEA STEWART AS YOU
2 SAID, WE'VE BEEN AROUND FOR 100 YEARS, I'M SURE WE'LL BE HERE
3 FOR ANOTHER 100. AND CONTRARY TO POPULAR BELIEF, NEWSPAPERS
4 ARE NOT GOING ANYWHERE. THEY WILL BE HERE FOR QUITE SOME TIME.
5 AND QUITE FRANKLY, AS THE SUPERVISORS KNOW IN THEIR VARIOUS
6 DISTRICTS, THE COMMUNITY PAPERS ARE WHO COVER YOU WITH A TRULY
7 FAIR AND BALANCED POINT OF VIEW. SO THANK YOU VERY MUCH. I
8 APPRECIATE IT. AND ONCE AGAIN, CONGRATULATIONS TO YOU UPON
9 YOUR CHAIRMANSHIP. [APPLAUSE.]

10

11 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALWAYS APPRECIATE PLURIA'S
12 CANDOR. AND HE IS CORRECT. WE DON'T OFTEN -- WE DON'T ALWAYS
13 AGREE. BUT THAT'S ONLY BECAUSE HE IS INCORRECT WHEN HE DOESN'T
14 AGREE WITH ME. THANK YOU VERY MUCH. NEVER LEAVE THE MICROPHONE
15 AND HAVE THE LAST WORD FOR A SUPERVISOR. WE'RE HERE FOR THE
16 NATIONAL PEARL HARBOR REMEMBRANCE DAY PRESENTATION AND WE'RE
17 DELIGHTED TO HAVE RUBEN TREJO JOIN US, A RETIRED ARMY FIRST
18 SERGEANT AND VETERANS CLAIM ASSISTANT FOR THE DEPARTMENT OF
19 MILITARY AFFAIRS. AND SO TODAY WE PAUSE TO REMEMBER THE
20 COURAGEOUS INDIVIDUALS WHO LOST THEIR LIVES AS A RESULT ON
21 DECEMBER 7, 1941, AND WE TAKE THIS OPPORTUNITY TO REMEMBER IT
22 BECAUSE OF ITS HISTORIC IMPORT AND HOW IT DEFINED THE WAY IN
23 WHICH WE CELEBRATE VALOR. AND WE DO IT WITH RESPECT. WE DO IT
24 WITH HONOR. WE DO WITH IT THE KIND OF RECOLLECTION THAT SAYS
25 THAT PROCLAIMING DECEMBER 7 AS NATIONAL PEARL HARBOR



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1 REMEMBRANCE THROUGHOUT THE COUNTY OF LOS ANGELES AND TO
2 ENCOURAGE ALL WHO LIVE AND WORK IN THE COUNTY OF LOS ANGELES
3 TO PARTICIPATE IN CEREMONIES HONORING AMERICANS WHO SERVED AT
4 PEARL HARBOR. AND SO WITH THAT, WE DO THIS WITH UTTER RESPECT.
5 AND, RUBEN, THANK YOU FOR BEING HERE AND ACCEPTING THIS
6 PROCLAMATION. [APPLAUSE.]

7

8 **RUBEN TREJO:** I REALIZE I'M NOT AS OLD AS I SHOULD BE FOR A
9 PEARL HARBOR SURVIVOR. I WAS BORN AFTER THE WAR. BUT I'M NOT A
10 BOOMER, OKAY. I HAD A PEARL HARBOR SURVIVOR SCHEDULED TO BE
11 HERE WITH ME TO ACCEPT THE PLAQUE, BUT HE CALLED ME SUNDAY AND
12 HE WAS ILL. SO HE COULDN'T MAKE IT. SO HE ASKED ME IF I WOULD
13 BRING IT BY HIS HOUSE. SO IMMEDIATELY I TOLD HIM NO. I MEAN,
14 IF HE CAN'T MAKE IT HERE, HE CAN'T MAKE IT HERE, SO HE AIN'T
15 GETTING IT. NO, IT'S MINE. NO I'M TAKING THIS DOWN TO MILITARY
16 AND VETERAN AFFAIRS WHERE THEY WILL TAKE IT OUT OF THE
17 CARDBOARD PACKET AND PUT IT IN A FRAME TO PRESENT TO HIM
18 LATER. HE'S, WHAT? 89 YEARS OLD NOW, I BELIEVE IT IS. A
19 YOUNGSTER STILL. HE'S MY UNCLE. AND SO WE DO HONOR THEM AND
20 THE FAMILY. MY FATHER WAS A WORLD WAR II VETERAN, ALSO. AND
21 HE'S FROM MONROVIA, CALIFORNIA. MY GRANDFATHER IS A VETERAN,
22 ALSO. AND HE'S FROM SAN GABRIEL, CALIFORNIA. AND I JOINED THE
23 MILITARY THE SAME WAY A LOT OF US DID, THE SAME WAY RICHARD
24 DID, THE FIRST PLEDGE VETERAN, WE WERE DRAFTED. AND THEY SENT
25 US A LETTER AND SAID "GREETINGS, WE HAVE A BETTER JOB FOR



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1 YOU." AND SO I SAID OKAY. I WAS A CUSTODIAN IN A NATIONAL
2 DEPARTMENT STORE AT THE TIME. SO I GUESS IT WAS A BETTER JOB.
3 I STAYED IN THE ARMY FOR 23 YEARS. AND AS THE PROCLAMATION
4 READS, FOR ME, I RETIRED A FIRST SERGEANT FROM THE ARMY. SO I
5 GUESS IT WAS GOOD TO ME AFTER THEY DRAFTED ME. SO THEY DID
6 OFFER ME A GOOD JOB. SO ON BEHALF OF THE COUNTY OF LOS ANGELES
7 MILITARY AND VETERAN AFFAIRS, I HUMBLY ACCEPT THIS CERTIFICATE
8 FOR THE PEARL HARBOR SURVIVORS. THANK YOU. [APPLAUSE.]

9

10 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH. LET'S
11 PROCEED TO THOSE ITEMS THAT WE DEFINE AS CONSENT. WE HAVE
12 THREE PERSONS OR FOUR PERSONS WISHING TO BE HEARD ON THOSE
13 ITEMS. IF YOU WOULD BEGIN TO COME FORWARD NOW. GEORGE RHEULT.
14 ERIC PREVEN. ARNOLD SACHS AND GENEVIEVE CLAVREUL. IF THE FOUR
15 OF YOU WOULD PLEASE COME FORWARD NOW, WE COULD EXPEDITE THE
16 DISPOSITION OF THESE ITEMS. WE'RE GOVERNED BY BOARD RULES 37
17 AND 38. WE ARE GOVERNED BY THE THREE-MINUTE RULE AND WE THANK
18 YOU FOR YOUR COOPERATION. SIR, PLEASE PROCEED.

19

20 **GEORGE RHEULT:** YES, MY NAME IS GEORGE RHEULT, I'M SPEAKING
21 ON ITEM 7. WHEN I FIRST TOOK A LOOK AT THE AGENDA, IT STRUCK
22 ME AS A LITTLE BIT INCORRECT OR CONFUSING BECAUSE IT APPEARS
23 THAT THIS ONE WOULD THINK WE'D BE ADDRESSING 2012 BECAUSE
24 THAT'S THE HOLIDAY SEASON SHORTLY UPON US. BUT APPARENTLY THE
25 2013 CALENDAR IS BEING SET NOW, WHICH IS ALSO A LITTLE BIT



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1 ODD. SO FOR ME IT JUST MADE AN OPPORTUNITY FOR ME TO JUST NOTE
2 NOW WITH THE ONSET OF MARK RIDLEY-THOMAS'S TENURE ABOUT HOW
3 CONFUSING THE COUNTY IS TO MANY CITIZENS AND HOW MUCH OF WHAT
4 YOU DO AND ALL OF THE ASSEMBLED EMPLOYEES HERE REALLY SHOULD
5 DOUBLE DOWN ON THE EFFORT TO EDUCATE THE PUBLIC ABOUT WHY YOU
6 DO WHAT YOU DO AND WHY EACH OF THESE AGENDA ITEMS ARE WHAT
7 THEY ARE. AND AT EVERY OPPORTUNITY TO EXPLAIN TO THE PUBLIC,
8 IF POSSIBLE, EVEN IF IT CREATES A LITTLE EXTRA PAPER, WHAT IT
9 IS THAT YOU'RE DOING AND WHY YOU'RE DOING IT SO THAT YOU CAN
10 REDUCE THE AMOUNT OF CONFUSION AND FOCUS ON THE SUBSTANCE. AND
11 THAT TO ME WAS A GREAT EXAMPLE, SORT OF A CANARY IN THE COAL
12 MINE, IF YOU WILL, OF AN ITEM THAT JUST SIMPLY DIDN'T LOOK
13 CORRECT. ALTHOUGH I BELIEVE IT IS CORRECT. I BELIEVE YOU ARE
14 PLANNING ON CANCELING TUESDAY, DECEMBER 24, 2013 AND TUESDAY
15 DECEMBER 31, 2013 MEETINGS. I BELIEVE YOU'RE ALSO CANCELING
16 THE LAST TWO MEETINGS OF THIS YEAR, AS WELL, BECAUSE THEY FALL
17 ON CHRISTMAS DAY AND NEW YEAR'S DAY. BUT, YOU KNOW, IT'S JUST
18 A GREAT EXAMPLE OF WHEN THE EFFORT IS MADE TO BE OPEN AND
19 CLEAR AND WHEN YOU TAKE YOUR EFFORT TO EDUCATE THE PUBLIC
20 SERIOUSLY, GOOD THINGS CAN HAPPEN. AND I'M ACTUALLY INCREDIBLY
21 ENCOURAGED BY YOUR REMARKS AT THE BEGINNING, SUPERVISOR
22 THOMAS, RIDLEY-THOMAS, ABOUT ALLOWING PUBLIC COMMENT TO BE
23 EXPANDED TO SOME EXTENT. AND MAKING IT CLEAR THAT ITEMS UNDER
24 VARIOUS CATEGORIES ARE GOING TO BE EXPANDED IN TERMS OF THE
25 AMOUNT OF PUBLIC COMMENT THAT YOU'RE ALLOWING. AND THAT'S A



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1 DIRECT CHANGE FROM YOUR PREDECESSOR, WHO ACTUALLY WENT OUT OF
2 HIS WAY IN A VERY PUBLIC WAY TO REDUCE PUBLIC COMMENT, TO
3 REDUCE PUBLIC PARTICIPATION. AND IN THE WORDS OF MARTY BEAGLE,
4 THE GREAT FAIRFAX HIGH TEACHER, I THINK THAT WOULD HAVE LET
5 HIM DOWN TO KNOW THAT ONE OF HIS CHARGES WAS TRYING TO DO THAT
6 UNDER THE GUISE OF BEING SOME KIND OF A FREE SPEECH ADVOCATE.
7 THE PUBLIC REALLY NEEDS TO PARTICIPATE IN THESE MEETINGS AND
8 THEY REALLY NEED TO PARTICIPATE AND UNDERSTAND WHAT'S GOING ON
9 HERE. AND WE NEED TO ENCOURAGE THAT PARTICIPATION AND NOT MAKE
10 IT MORE DIFFICULT. THANK YOU.

11

12 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU FOR YOUR TESTIMONY.
13 NEXT SPEAKER IS ERIC PREVEN.

14

15 **ERIC PREVEN:** YES. MY NAME IS ERIC PREVEN AND I AM THE COUNTY
16 RESIDENT FROM DISTRICT 3. AND I WOULD CONCUR. IT IS
17 ENCOURAGING THAT MARK RIDLEY-THOMAS HAS MADE SOME SUBTLE
18 REVISIONS THAT MAY OPEN THE WINDOW DOWN HERE AT THE BOARD OF
19 SUPERVISORS TO FURTHER PUBLIC PARTICIPATION AND SCRUTINY. ITEM
20 24, IT MUST BE CALLED OUT QUICKLY, H.M.A., HEALTH MANAGEMENT
21 ASSOCIATES, IS A COMPANY THAT IS MIRED NOW IN SCANDAL, IF
22 ANYBODY SAW THE 60 MINUTES. THIS IS A GROUP THAT IS SETTING
23 QUOTAS FOR PATIENTS THAT SHOULD BE FILLING HOSPITAL BEDS. WE
24 ARE ENGAGING THEM HERE FOR AN EXTRA 200 AND PLUS THOUSAND
25 DOLLARS TO DO MORE CONSULTING WHEREBY IT'S MAINLY THEM FLYING



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1 IN FROM THE SOUTHEAST TO CONSULT ON HOW WE CAN TUNE OUR
2 HOSPITALS UP. MISS MOLINA, I URGE YOU TO TAKE A LOOK AT THAT
3 ONE AND LET'S ROLL THAT AWAY, NOT FORWARD. ITEM NO. 52 IS --
4 53, SORRY, IS A PAINFUL HEARTBREAKER UNDER THE CATEGORY OF
5 HOSPITALS, IN WHICH A THREE MONTH OLD HAD SUSTAINED SOME \$3
6 MILLION WORTH OF INJURIES WE'VE SETTLED IN A LAWSUIT. AND I
7 JUST WANT TO REMIND THAT AS WE RECONCEIVE THE COUNTY HERE IN
8 TERMS OF AFFORDABLE CARE ACT, THAT WE MUST BE VERY CAREFUL.
9 AND THE MEETING THAT WE HAVE CANCELED AND REPLACED WITH A NEW
10 MEETING ABOUT DELAYS IN OUR HOSPITALS MUST BE CAREFULLY
11 MONITORED BY THIS TEAM SO THAT WE CAN REDUCE THOSE ETERNAL
12 DELAYS THAT WE ALL KNOW ABOUT. AND I WOULD APPRECIATE THAT.
13 ITEM NO -- WELL, REGARDING THE JAILS, WE HAVE SEVERAL ITEMS.
14 THERE'S S-2, WHICH I ASSUME WILL BE CALLED AT ONE IF NOT SINCE
15 IT HAS BEEN CONTINUED. WE HAVE THREE ITEMS THAT DEAL WITH
16 COUNTY RISK AND LITIGATION. THESE ARE OF COURSE LUMPED
17 TOGETHER. AND ITEM 51 IS ANOTHER SETTLEMENT IN WHICH WE CAME
18 UP WITH \$250,000 IN LEGAL FEES AND THEN FINALLY SETTLED FOR
19 350,000. THAT CALCULUS, THAT MATH, MR. KRATTLI, DOES NOT WORK
20 FOR US. WE NEED TO FIND A WAY TO STOP THE WRONGDOING SO THAT
21 THESE LAWSUITS DON'T PILEUP. AND OF COURSE THESE RISK REPORTS
22 ARE SIX MONTHS LATE AS FAR AS I CAN TELL BECAUSE IT DOES NOT
23 TAKE SIX MONTHS TO GATHER THE DATA. ITEM NO. 30 IS BEACHES AND
24 HARBORS GROUP THAT IS MANAGED BY SANTOS KREIMANN, IS ENGAGING
25 IN YET ANOTHER SOLE-SOURCE AGREEMENT WITH THE FORD MOTOR



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1 COMPANY. NOBODY HAS ANYTHING BAD TO SAY ABOUT FORD BECAUSE WE
2 ALL LOVE FORD, BUT WE ALSO LOVE TOYOTA, WHO PROVIDED THE
3 TUNDRA THAT TOWED THE SPACE SHUTTLE, AS YOU RECALL, AND NISSAN
4 AND MANY OTHER COMPETITORS. BUT HERE IN L.A. COUNTY, WE HAVE
5 HAD A HARD TIME TO GET THE COMPETITIVE BIDDING GOING AS WE SAW
6 WITH THE GOLF COURSES, AS WE'VE SEEN WITH RENTAL CAR
7 AGREEMENTS, AND NOW HERE AGAIN WITH PROVIDING NICE CARS, FORD
8 ESCAPES, THAT ARE QUITE NICE, BUT THE PROBLEM GUYS IS, SANTOS
9 KREIMANN HAS NOT TAKEN HIS ETHICS COMPLIANCE, SO HE CAN'T
10 QUITE SEE, HE HAS A BLIND SPOT THAT 80 CARS PURCHASED BY STAFF
11 IS NOT A BENEFIT TO THE PEOPLE OF LOS ANGELES. IT'S A BENEFIT
12 TO THE PEOPLE WHO WORK IN THAT DEPARTMENT. BUT THAT'S THE
13 WRONG KIND OF BENEFIT THAT WE'RE AFTER. ITEM NO. 17,
14 COINCIDENTLY IS THE HUMAN RESOURCES DEPARTMENT IS ENGAGING A
15 GROUP CALLED PUBLIC INTERNATIONAL INVESTIGATIONS INCORPORATED.
16 IT'S A SOLE-SOURCE AGREEMENT AGAIN. I'LL MAKE IT IN 10
17 SECONDS, SIR, I PROMISE.

18

19 **SUP. RIDLEY-THOMAS, CHAIRMAN:** MR. PREVEN, YOU HAVE EXHAUSTED
20 YOUR TIME.

21

22 **ERIC PREVEN:** WOULD YOU LET ME FINISH MY SENTENCE.

23



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1 **SUP. RIDLEY-THOMAS, CHAIRMAN:** YOU HAVE JUST FINISHED YOUR
2 SENTENCE AND YOU'LL HAVE AN OPPORTUNITY TO BE HEARD AGAIN. WE
3 THANK YOU FOR YOUR PRESENTATION. MR. SACHS.

4

5 **ARNOLD SACHS:** THANK YOU, GOOD MORNING. AND CONGRATULATIONS TO
6 YOUR ASCENSION TO THE THRONE. LET ME START. I HAVE A FEW ITEMS
7 THAT I'VE HELD. I HELD ITEM 1-D, AND BASICALLY I'M GOING TO
8 REFER TO PART OF YOUR OPENING COMMENTS. ACTIVITIES NOT DEFINED
9 AS A PROJECT UNDER C.E.Q.A. AND ITEM 9 A CONFLICT OF INTEREST
10 DISCLOSURE CODES WHICH ARE VERY MUCH SIMILAR BECAUSE IN YOUR
11 OPENING REMARKS YOU MENTIONED THE THREE-MINUTE RULE. AND I
12 APPRECIATE JUST LIKE THE PREVIOUS SPEAKERS EXTENDING THE
13 AMOUNT OF TIME FOR PUBLIC COMMENT. BUT THAT'S JUST ALLOWING US
14 THE OPPORTUNITY THAT WE ALWAYS HAD BEFORE PRIOR TO THE
15 PREVIOUS CHAIRPERSON. BUT YOU MENTIONED RULES THAT HAD BEEN
16 ADOPTED FOR THE THREE-MINUTE TIME FRAME FOR CONSENT CALENDARS.
17 AND I SHOULD POINT OUT TO YOU THAT THE RULES WERE PRESENTED IN
18 THESE COUNTY CHAMBERS LAST JANUARY BUT NEVER VOTED ON. SO
19 THERE ARE REALLY NO RULES FOR THE CONSENT CALENDAR EXCEPT WHAT
20 YOU SAY. SO WHEN YOU SAY YOU REFER TO THESE ITEMS, AND NUMBERS
21 AND THIS AND THAT, COUNTY COUNSEL SHOULD CHECK. AND YOU COULD
22 DOUBLE-CHECK TO SEE THAT THE RULES WERE NEVER VOTED ON. SO
23 THAT ASKS ME, WELL HOW CAN YOU DEFINE PROJECTS WHEN YOU DON'T
24 VOTE ON RULES? AND A CONFLICT OF INTEREST? JUST IN HERE IS AN
25 EXAMPLE, ALTHOUGH IT'S NOT INCLUDED, YOU HAVE SOME AIRPORTS.



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1 THERE'S A CONFLICT GOING ON IN L.A. RIGHT NOW. THE CITY WANTS
2 TO RAISE SALES TAX HALF A CENT, BUT THEY'RE ALSO IN
3 DISCUSSIONS REGARDING THE SALE OF ONTARIO AIRPORT, WITH THE
4 MONEY TO GO TO L.A.X. BUT THE CITY OF LOS ANGELES, ACCORDING
5 TO THE HISTORY AND ACCORDING TO THE ITEMS IN THEIR ARCHIVES,
6 THEY ARE -- THEY HAVE RECEIVED THE GRANT OF THE PROPERTY FROM
7 ONTARIO AIRPORT. SO IF THE CITY OF ONTARIO -- CITY OF L.A.
8 RECEIVED THE GRANT OF THE AIRPORT, WHY ISN'T SOMEBODY FROM THE
9 COUNTY STEPPING UP SAYING WE'RE RESIDENTS. CONFLICT OF
10 INTEREST HERE. YEAH, BUT IT'S REGARDING THE AIRPORT. \$250
11 MILLION. SO I'M WONDERING WHEN SOMEBODY IS GOING TO STEP UP
12 AND SAY WE NEED TO HAVE THIS CLARIFIED WHETHER THE CITY BOUGHT
13 THE AIRPORT OR L.A.X. BOUGHT THE AIRPORT. BECAUSE WE'RE
14 TALKING \$250 MILLION. YOU HAVE HERE ITEM 15 REGARDING DEFINING
15 EMPLOYEES. SO I'M WONDERING FOR THE HEALTHCARE, THE \$22
16 BILLION MANDATE THAT SUPERVISOR MOLINA MENTIONED, THE UNFUNDED
17 MANDATE. WHEN IS THAT GOING TO BE CONSIDERED? MEASURE J LOST,
18 BY THE WAY, THAT'S ITEM 18. WHERE IS THE REST OF THE MONEY
19 GOING TO COME FROM? ITEM 26 REFERS TO A SALES TAX REALIGNMENT
20 REVENUE. SUPPOSE THE SAME THING THAT HAPPENED WITH MEASURE R
21 AND METRO WHERE THEY NOTE ON THEIR 2010-2011 BUDGET THAT THE
22 SALES TAX HASN'T CAUGHT UP WITH THE OTHER FUNDS. WHAT HAPPENS
23 HERE? I'M SORRY. I HAVE SOME OTHER ITEMS BUT I GUESS I'VE RUN
24 OUT OF TIME. AGAIN CONGRATULATIONS AND THANKS FOR THE THIRD
25 MINUTE.



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1

2 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. I THINK IT'S
3 IMPORTANT TO CLARIFY JUST A COUPLE OF THINGS. AND I'M GOING TO
4 ASK COUNTY COUNSEL TO DO SO AFTER YOU HAVE SPOKEN. PLEASE
5 PROCEED.

6

7 **DR. GENEVIEVE CLAVREUL:** WELL LET ME ASK YOU A QUESTION BEFORE
8 YOU CLARIFY IT. BECAUSE 58 COME UNDER A HELD ITEM FOR
9 DISCUSSION. SO I WOULD BE ALLOWED TO COME BACK AND SPEAK ON
10 58?

11

12 **SUP. RIDLEY-THOMAS, CHAIRMAN:** CORRECT.

13

14 **DR. GENEVIEVE CLAVREUL:** I JUST WANT TO MAKE SURE. THANK YOU,
15 SIR. DR. GENEVIEVE CLAVREUL, GOOD MORNING, BOARD OF
16 SUPERVISORS. ON ITEM S-1, I'M SORRY, 1. EVERY TIME I COMPLAIN
17 ABOUT THE H.I.V. COMMISSION APPOINTING PEOPLE WHO ARE EITHER
18 H.I.V. POSITIVE OR PROVIDING CARE TO PEOPLE WHO ARE H.I.V.
19 POSITIVE, THAT'S A BIG NO-NO. AND EVENTUALLY YOU WILL BE
20 CAUGHT. BUT JUST SAYING FOR THE RECORD. ON ITEM 7, YOU KNOW,
21 I'M SURPRISED THAT IN A HELD ITEM, YOU DIDN'T EVEN MAKE THE
22 CORRECTION THEN. YOU STILL HAVE THE WRONG DATE. I MEAN, TO ME
23 IT IS APPALLING. ON ITEM 7, YOU STILL HAVE TO CANCEL THE BOARD
24 MEETING ON DECEMBER 24, 2013 AND TUESDAY 31. ACTUALLY THOSE
25 ARE NOT TUESDAYS, THEY ARE MONDAYS. AND THAT YOU ALLOW THAT



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1 MISTAKE TO REPEAT ITSELF OR YOU ARE GOING TO MEET ON MONDAY
2 NOW? AND YOU SAID TUESDAY. IT'S WRONG. IT SHOWS A LACK OF
3 CARING.

4

5 **SUP. YAROSLAVSKY:** IT'S NEXT YEAR.

6

7 **SUP. RIDLEY-THOMAS, CHAIRMAN:** HOLD ON.

8

9 **DR. GENEVIEVE CLAVREUL:** THAT'S APPALLING.

10

11 **SUP. RIDLEY-THOMAS, CHAIRMAN:** JUST A MOMENT. I'M GOING TO HAVE
12 THE EXECUTIVE OFFICE CLARIFY THE MATTER SO THAT EVERYONE IS
13 ESSENTIALLY UNDER THE CORRECT UNDERSTANDING. MISS HAMAI?

14

15 **CLERK SACHI HAMAI:** THANK YOU, MR. CHAIRMAN. THE CANCELLATIONS
16 ARE FOR THE BOARD MEETINGS OF NEXT YEAR, 2013. AND THEY ARE
17 THE CORRECT DATES, THE 24TH AND THE 31ST. IF YOU'D LIKE TO SEE
18 A CALENDAR, IT IS FOR 2013, AND I CAN SHOW IT TO YOU.

19

20 **DR. GENEVIEVE CLAVREUL:** SO I GUESS WE ARE REALLY PROACTIVE ON
21 THIS ONE, OKAY. SORRY ABOUT THAT.

22

23 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. WE ACCEPT YOUR
24 APOLOGY. PLEASE PROCEED.

25



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1 **DR. GENEVIEVE CLAVREUL:** I LOOKED AT THE ORIGINAL ONE. I KNOW
2 THE ORIGINAL ONE WAS TOTALLY WRONG.

3

4 **SUP. RIDLEY-THOMAS, CHAIRMAN:** WE ACCEPT YOUR APOLOGY.

5

6 **DR. GENEVIEVE CLAVREUL:** ON ITEM 17, AGAIN MY SAME FEELING
7 ABOUT SOLE-VENDOR CONTRACT AND ESPECIALLY WHEN YOU COME TO
8 THIS KIND OF BUSINESS, THERE IS HUNDREDS OF PEOPLE WHO ARE
9 PROVIDING THOSE KIND OF SERVICES IN THE COUNTY OF LOS ANGELES.
10 AND TO HAVE A SOLE-VENDOR CONTRACT ASININE AS USUAL. ON ITEM
11 24, ON HEALTH MANAGEMENT ASSOCIATE, THEY HAVE A TERRIBLE
12 RECORD. I DON'T KNOW WHY WE ARE USING THEM. AND AGAIN WE ARE
13 INCREASING THEIR CONTRACT. SO THAT'S PRETTY SCARY. AND I WOULD
14 LIKE TO SEE THEIR WORK PRODUCT THAT THEY HAVE DONE SINCE WE
15 HAVE BEEN HIRING THEM. THEY HAD POOR RECORD ON OTHER PLACES.
16 AND I THINK IT WOULD BE TIME THAT WE DON'T USE THEM AGAIN,
17 ESPECIALLY AGAIN THEY WERE SOLE- VENDOR ALSO. AND THAT'S SAD
18 THAT L.A. COUNTY WE CAN ONLY FIND ONE BUSINESS WHO CAN PROVIDE
19 THOSE SERVICES.

20

21 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU FOR YOUR TESTIMONY.
22 THAT CLOSES THE COMMENTS THAT WERE LISTED BY WAY OF REQUESTS.
23 MR. KRATTLI, IF YOU WOULD CLARIFY JUST A COUPLE MATTERS WITH
24 RESPECT TO HOW WE ARE PROCEEDING, PARTICULARLY AS IT RELATES



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1 TO ANY BOARD DECISION THAT DID OR DID NOT TAKE PLACE WITH
2 REFERENCE TO BOARD RULE 37 AND 38.

3

4 **JOHN KRATTLI, COUNSEL:** MR. CHAIRMAN AND MEMBERS OF THE BOARD,
5 THE RULES OF THE BOARD PROVIDE THAT, AND I'M IN PARTICULAR
6 SPEAKING OF SECTION 37 RIGHT NOW, "THAT A PERSON REQUESTING TO
7 ADDRESS THE BOARD WILL BE ALLOWED A TOTAL OF THREE MINUTES PER
8 MEETING TO ADDRESS AGENDA ITEMS." AND THEN RULE 39 HAS A
9 COMPARABLE PROVISION THAT PROVIDES THAT "MEMBERS OF THE PUBLIC
10 SHALL HAVE THE RIGHT TO ADDRESS THE BOARD ON PUBLIC COMMENT
11 FOR A TOTAL OF THREE MINUTES." AND THEN, FURTHER, RULE 38
12 PROVIDES THAT THE "CHAIR OF THE BOARD MAY, IN THE INTEREST OF
13 FACILITATING THE BUSINESS OF THE BOARD, ADJUST THE AMOUNT OF
14 TIME THAT A PERSON MAY HAVE IN ADDRESSING THE BOARD." SO THE
15 RULES OF THE BOARD PROVIDE THAT INDIVIDUALS CAN HAVE A TOTAL
16 OF THREE MINUTES FOR POSTED AGENDA ITEMS AND A TOTAL OF THREE
17 MINUTES FOR PUBLIC COMMENT.

18

19 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU, MR. KRATTLI. LET ME
20 SIMPLY SUGGEST THAT THOSE ARE THE ADOPTED RULES OF THE BOARD.
21 ANY REFERENCE TO A CLAIM THAT THE RULES AND THE LIKE WERE NOT
22 VOTED ON, THAT'S SIMPLY NOT CORRECT. THESE ARE THE ADOPTED
23 RULES OF THE BOARD, ESTABLISHED BY THE BOARD. AND THESE ARE
24 THE RULES BY WHICH WE ARE GOVERNED. PLEASE MAKE NOTE OF THE
25 FACT THAT THERE IS A POINT OF DISCRETION THAT THE CHAIR IS



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1 AFFORDED. AND IT IS IN THE CONTEXT OF THOSE RULES, ADOPTED
2 RULES, THAT SUCH IS DONE. WE WILL BE GOVERNED BY A THREE-
3 MINUTE RULE, AS I INDICATED EARLIER, IN EACH OF THE AREAS THAT
4 HAVE BEEN DELINEATED. MADAM EXECUTIVE OFFICER, WHAT IS NOW
5 BEFORE US?

6

7 **CLERK SACHI HAMAI:** THERE ARE A NUMBER OF ITEMS BEFORE YOU. AND
8 I WILL CALL THE NUMBERS FOR YOU. ON ITEM S-2, THIS ITEM WILL
9 BE CONTINUED TO DECEMBER 11. ITEM NOS. 1-D, 1, 7, 9, 11, ON
10 ITEM NO. 13, SUPERVISOR ANTONOVICH WILL VOTE NO ON THIS ITEM,
11 ITEM NO. 15, ON ITEM NO. 16 IT WILL BE CONTINUED ONE WEEK, 17,
12 18, 24, 26, 31, 33, 46, 47, 49, 51. ON ITEM NO. 52, SUPERVISOR
13 MOLINA'S RELEASING HER HOLD SO THAT ITEM WILL BE BEFORE YOU.
14 ITEM NO. 56 AND ITEM -- I'M SORRY. ON ITEM NO. 52, ALTHOUGH
15 SUPERVISOR MOLINA IS RELEASING HER HOLD, SHE WOULD LIKE TO
16 CONTINUE THE CORRECTIVE ACTION PLAN FOR TWO WEEKS.

17

18 **SUP. RIDLEY-THOMAS, CHAIRMAN:** IT IS BIFURCATED.

19

20 **CLERK SACHI HAMAI:** BUT THE SETTLEMENT WILL BE APPROVED TODAY.
21 ITEM NO. 56 WILL BE BEFORE YOU. AND ITEM NO. 57 WILL BE
22 CONTINUED TO -- CONTINUED ONE WEEK, AS WELL. SO THOSE ITEMS
23 ARE BEFORE YOU.

24



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1 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH. SUPERVISOR
2 YAROSLAVSKY MOVES. SUPERVISOR ANTONOVICH SECOND. IF THERE ARE
3 NO OBJECTIONS, THAT WILL BE THE ORDER.

4

5 **CLERK SACHI HAMAI:** ON ITEM NO. 13, SUPERVISOR ANTONOVICH VOTED
6 NO, SO IF WE COULD TAKE THAT ONE UP SEPARATELY.

7

8 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. IT IS BEFORE US.
9 SUPERVISOR YAROSLAVSKY MOVES. SUPERVISOR MOLINA SECONDS. THERE
10 ARE NO OBJECTIONS, THAT WILL BE THE ORDER.

11

12 **CLERK SACHI HAMAI:** GREAT, THANK YOU.

13

14 **SUP. RIDLEY-THOMAS, CHAIRMAN:** PARDON ME. WE BEGIN WITH THE
15 FOURTH DISTRICT FOR ANY ADJOURNING MOTIONS. SUPERVISOR KNABE?

16

17 **SUP. KNABE:** THANK YOU, MR. CHAIRMAN, MEMBERS OF THE BOARD. I
18 HAVE SEVERAL ADJOURNMENTS. LET ME BEGIN WITH VETERAN U.S.
19 COAST GUARD CHIEF PETTY OFFICER TERRELL HORNE III, AND HE'S A
20 REDONDO BEACH RESIDENT WHO WAS TRAGICALLY KILLED IN THE LINE
21 OF DUTY SUNDAY AFTERNOON AFTER SUSPECTED SMUGGLERS RAMMED HIS
22 VESSEL NEAR SANTA CRUZ ISLAND, CAST HIM INTO THE OCEAN WITH A
23 FATAL HEAD WOUND. HE WAS 34 YEARS OLD, MARRIED, YOUNG CHILD,
24 CHILD ON THE WAY. HE WAS STATIONED ON THE HALIBUT IN MARINA
25 DEL REY. HE ARRIVED IN SOUTHERN CALIFORNIA LAST SUMMER AFTER



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1 SERVING FOR TWO YEARS AS AN EXECUTIVE PETTY OFFICER IN THE
2 EMERALD ISLE OF NORTH CAROLINA. THERE HE RECEIVED A COAST
3 GUARD COMMENDATION MEDAL FOR HIS LEADERSHIP IN 63 SEARCH AND
4 RESCUE CASES IN WHICH 38 LIVES WERE SAVED. CHIEF PETTY OFFICER
5 HORNE IS SURVIVED BY HIS EXPECTANT WIFE AND ONE CHILD. AND I
6 KNOW THAT WE AS A BOARD WOULD LIKE TO OFFER OUR CONDOLENCES TO
7 THE HORNE FAMILY AND HIS FAMILY AT THE COAST GUARD AND WOULD
8 ASK FOR ALL MEMBERS. ALSO THAT WE ADJOURN IN MEMORY OF
9 SALVATORE CIARAMITARO, WHO PASSED AWAY SUDDENLY AT THE AGE OF
10 23. BORN IN SICILY, MOVED TO THE U.S. IN '55. HE WAS ALWAYS
11 WILLING TO HELP ANYONE COMPLETE A TASK TO PERFECTION. HE IS
12 SURVIVED BY HIS WIFE GRACE, CHILDREN MARY, DONNY, GERALYN AND
13 ANNA, SEVEN GRANDCHILDREN AND MANY OTHER FAMILY, FRIENDS AND
14 MEMBERS. HE WAS A VERY ACTIVE MEMBER OF THE ITALIAN-AMERICAN
15 CLUB AS WELL AS ST. PETERS SOCIETY AND ALWAYS BELIEVED IN
16 LIVING HIS LIFE TO LOVE, PRIDE AND DEDICATION. HIS SON-IN-LAW
17 IS JOE BUSCIANO, COUNCIL MEMBER FROM THE 15TH DISTRICT. ALSO
18 WE ADJOURN IN MEMORY OF HAL LIETZAU, A LONGTIME RESIDENT OF LA
19 HABRA HEIGHTS, WHO PASSED AWAY AT THE AGE OF 94. HE WAS
20 ACTUALLY VERY FAMOUS. HE DESIGNED THE PATTERN FOR THE LIBERTY
21 BELL IN KNOTTS BERRY FARM IN BUENA PARK. HE SERVED AT LA HABRA
22 HEIGHTS COUNTY WATER DISTRICT FOR 15 YEARS AND WAS PAST
23 PRESIDENT OF THE RIO HONDO KIWANIS, PAST PRESIDENT OF AMERICAN
24 FOUNDRYMAN'S ASSOCIATION, LA HABRA HEIGHTS LOS COMPADRES MEN'S
25 CLUB. HE'S SURVIVED BY HIS WIFE, JEAN GOOD, WHO WAS THE FIRST



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1 MAYOR OF LA HABRA HEIGHTS. ONE SON, FOUR DAUGHTERS, 8
2 GRANDCHILDREN AND SIX GREAT GRANDCHILDREN. AND ALSO THAT WE
3 ADJOURN IN MEMORY OF ROY OKIMOTO, WHO PASSED AWAY AT THE AGE
4 OF 84. WHEN ROY WAS YOUNGER HE ATTENDED AUTOMOTIVE SCHOOL AND
5 MOVED TO BELLFLOWER. THEN HE WENT ON TO BUILD SUN WAY
6 AUTOMOTIVE AND BELLFLOWER AUTO ELECTRIC PARTS. HE WAS VERY
7 INVOLVED IN THE COMMUNITY AND THEN ROY STARTED HIS OWN PRESENT
8 BUSINESS OKIMOTO'S AUTOMOTIVE CENTER IN NORWALK. HE IS
9 SURVIVED BY HIS WIFE, MISAKI; CHILDREN, ROY, JR., RONALD,
10 RUSSELL, JACQUELINE, MARSHA, RODNEY; BROTHER, GEORGE; SISTERS,
11 YUKI AND KAZI; AND FOUR GRANDCHILDREN. THOSE ARE MY
12 ADJOURNMENTS, MR. CHAIR.

13

14 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH. SUPERVISOR
15 ANTONOVICH ANY ADJOURNING MOTIONS?

16

17 **SUP. ANTONOVICH:** FIRST I'D LIKE TO MOVE THAT WE ADJOURN IN
18 MEMORY OF SETH "BILL" CHASE, WHO PASSED AWAY THIS PAST WEEK.
19 BILL WAS A COMMUNITY LEADER IN GLENDALE IN THE PLUMBING
20 INDUSTRY. HE WAS A PERSONAL FRIEND, WE WORSHIPPED AT THE SAME
21 CHURCH. HE WAS A MEMBER OF THE UNITED STATES AIR FORCE. HE
22 SERVED AS THE COFOUNDER OF THE THE MUIR-CHASE PLUMBING OF
23 GLENDALE. SURVIVED BY HIS WIFE, BARBARA, AND THEIR THREE SONS.
24 HE ALSO SERVED AS ONE OF OUR COMMISSIONERS DEALING WITH THE
25 PLUMBING INDUSTRY. BILL WAS A WONDERFUL MAN. LOVED HIS FAMILY.



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1 LOVED HIS FAITH AND LOVED HIS COMMUNITY. REAL, REAL GOOD
2 FRIEND, GOOD MAN. ARTHUR GILLETTE, WHO WAS A RETIRED SERGEANT
3 WITH THE LOS ANGELES COUNTY SHERIFF'S DEPARTMENT. AND HIS LAST
4 ASSIGNMENT WAS THE FUGITIVE DETAIL. THE HONORABLE "JEFF"
5 GIUFRIDA, LONGTIME RESIDENT OF CLAREMONT, PASSED AWAY AT THE
6 AGE OF 92. HE HAD BEEN A COLONEL IN THE NATIONAL GUARD,
7 NOMINATED AS HEAD OF THE FEDERAL MANAGEMENT AGENCY, FEMA, BY
8 PRESIDENT RONALD REAGAN. HE ESTABLISHED OUR NATION'S FIRST
9 INTEGRATED EMERGENCY MANAGEMENT SYSTEM AND ALSO SERVED AS THE
10 DESIGNATED CHIEF U.S. DELEGATE TO THE N.A.T.O. CIVIL EMERGENCY
11 PLANNING AND CIVIL DEFENSE COMMITTEES. AND HE'S SURVIVED BY
12 HIS WIFE, GENEVIEVE, OF 53 YEARS AND THEIR CHILDREN. ALSO MOVE
13 IN MEMORY OF LAURA KATHLEEN LEAHY OF THE SANTA CLARITA VALLEY.
14 SHE SERVED AS NORTHPARK ELEMENTARY SCHOOL P.T.A. PRESIDENT
15 FROM 2008-2010. DURING HER TENURE WAS AWARDED THE PRESIDENT'S
16 CIRCLE AWARD. SHE IS SURVIVED BY HER HUSBAND, CHRIS LEAHY AND
17 THEIR THREE SONS. BETTY LOU MCCORD, THYRA BOECKMANN'S MOTHER,
18 CARL BOECKMANN'S MOTHER-IN-LAW. SHE PASSED AWAY AND SHE'S
19 SURVIVED BY HER THREE CHILDREN. THYRA, JERRY AND OLIVIA; AND
20 HER SISTER JANE BOECKMANN. SO THOSE ARE MY ADJOURNMENT
21 MOTIONS, MR. CHAIRMAN. AND I WOULD LIKE TO -- I WANTED THE
22 DEPARTMENT OF PUBLIC WORKS TO BE HERE, BUT THE DIRECTOR AND
23 THE ASSOCIATE DIRECTOR ARE NOT IN TOWN. BUT YESTERDAY I OPENED
24 MY MAIL AND I WAS GOING TO THROW THIS AWAY. EVERYBODY'S GOING
25 TO BE RECEIVING THIS IN THE MAIL. DO NOT THROW THIS AWAY.



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1 AGAIN, THIS IS A TAX INCREASE PROPOSAL. NOWHERE ON THIS DOES
2 IT TELL YOU IT'S A TAX INCREASE PROPOSAL. IT TELLS YOU: CLEAN
3 WATER, CLEAN BEACHES PROGRAM, COUNTY OF LOS ANGELES, OFFICIAL
4 NOTICE TO PROPERTY OWNERS OF PUBLIC HEARING, NOT VOTE ON TAX
5 INCREASE. INSIDE, WHEN YOU OPEN IT UP, IT'S LOS ANGELES
6 COUNTY'S CLEAN WATER, CLEAN BEACHES MEASURE AND NOTICE TO
7 PROPERTY OWNERS THAT THERE'S GOING TO BE A PUBLIC HEARING. AND
8 IT HAS A MAP OF THE COUNTY. AND THEN INSIDE, IF YOU LOOK DOWN
9 HERE AT THE BOTTOM, THIS IS YOUR BALLOT. THERE IS NO RETURN
10 ENVELOPE. WHEN YOU REGISTER FOR AN ABSENTEE BALLOT, THE
11 REGISTRAR-RECORDER GIVES YOU A RETURN ENVELOPE, WHICH YOU HAVE
12 TO PUT POSTAGE ON. BUT THERE IS NO RETURN ENVELOPE IN HERE.
13 YOU THEN HAVE TO VOTE. THE QUESTION IS "I PROTEST THE PROPOSED
14 CLEAN WATER FEE," SIGN YOUR NAME. AND, AGAIN, IT HAS AN
15 ADDRESS YOU CAN MAIL IT TO. BUT THIS IS REALLY A
16 DISINFORMATION TO SLIP THROUGH AN INCREASE ON YOUR PROPERTY
17 TAX. SO I'M GOING TO ASK THE COUNTY COUNSEL RELATIVE TO THIS
18 WHY IS THE NOTICE SO ONE-SIDED? AND WHY AREN'T WE TELLING THE
19 RECIPIENT, THE TAXPAYERS WHO HAVE OVERSIGHT OVER THE PROJECTS
20 HOW MUCH THIS IS GOING TO COST?

21

22 **JOHN KRATTLI:** SUPERVISOR, THIS NOTICE, WHICH WAS MAILED OUT
23 OVER THE LAST SEVERAL DAYS, I'M INFORMED, INFORMS THE PUBLIC
24 OF A PROPOSED FEE AND OF A PROPOSED PROTEST HEARING WHICH
25 WOULD BE THE FIRST STEP IN THE PROCESS FOR THE ENACTMENT OF



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1 SUCH A FEE. THE STATE LAW PROVIDES FOR DIFFERENT CATEGORIES,
2 SOURCES OF REVENUE, SOME ARE TAXES, SOME ARE ASSESSMENTS AND
3 SOME ARE FEES. AND IN THIS CASE, THIS PROPOSED SOURCE OF
4 REVENUE IS A FEE. AND A FEE TYPICALLY IS REGARDED AS YOU PAY A
5 FEE FOR A SERVICE. AND THAT IS THE MANNER IN WHICH THIS
6 REVENUE, SOURCE OF REVENUE IS PROPOSED TO BE COLLECTED. AND
7 THAT'S WHY IT'S CALLED A FEE AND NOT A TAX. AND AS INDICATED
8 IN THIS MAILING, THERE IS GOING TO BE A PROTEST HEARING THAT
9 IS SCHEDULED FOR JANUARY 15 OF THIS COMING YEAR AT WHICH ALL
10 OF THE PROPERTY OWNERS WHO HAVE RECEIVED THIS MAILING WILL
11 HAVE THE OPPORTUNITY TO MAIL IN THEIR PROTEST OR APPEAR AT THE
12 HEARING. AND THAT IS THE FIRST STEP IN THE PROCESS.

13

14 **SUP. ANTONOVICH:** BUT IF THEY DO NOT MAIL IT IN, THEN WE GO IN
15 FOR THE BALLOT. BUT, AGAIN, WHEN THE COUNTY -- WE HAD THE
16 SIMILAR AT M.T.A. WHEN THEY DID MEASURE R. THEY DID A MAILING
17 THAT WAS BASICALLY A PROPAGANDA PIECE. THEY DID NOT DO THIS IN
18 THE LAST MEASURE J ELECTION BECAUSE THERE WAS A LOT OF CONCERN
19 THAT IT WAS ONE-SIDED. IT WOULD SEEM TO ME YOU WOULD HAVE A
20 TWO-SIDED POINT OF VIEW ON THIS AND THEN A RETURN ENVELOPE SO
21 THAT THE RECIPIENT WOULD BE ABLE TO PLACE THEIR VOTE AND BE
22 ENCOURAGED TO RETURN IT. BUT THIS COMES IN LIKE A PIECE OF
23 JUNK MAIL. THIS IS -- THAT THE CONSULTANT WHO DID THIS, THE
24 INDIVIDUALS IN PUBLIC WORKS WHO APPROVED IT, THIS WAS NOT



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1 BEFORE THE BOARD SHOWING US WHAT THIS WAS GOING TO LOOK LIKE.

2 IT'S TOTALLY IRRESPONSIBLE AND UNDERHANDED.

3

4 **SUP. KNABE:** MR. CHAIRMAN, CAN I JUMP IN ON THIS? I GOT THE
5 SAME PIECE. IT WAS FOR A FAMILY PIECE OF PROPERTY ON MY WIFE'S
6 SIDE. AND, AGAIN, IT LOOKED VERY MUCH LIKE JUNK MAIL. IT'S
7 JUST ABSOLUTELY OUTRAGEOUS. THE WHOLE ISSUE GOES BACK TO
8 WHETHER OR NOT YOU WANT TO PUT SOMETHING LIKE THIS ON THE
9 BALLOT. IT REALLY IS DISINGENUOUS. THE WAY THE NEWSLETTER
10 READS. WHAT YOU HAVE TO DO TO SAY NO TO THIS. WE'RE STARTING
11 TO GET CALLS INTO OUR OFFICE NOW ALREADY. I THINK PEOPLE ARE
12 STARTING TO WAKE UP. BUT IT WAS VERY -- CLEARLY THE INTENT OF
13 THAT PIECE OF MAIL IS TO LOOK LIKE JUNK MAIL. AND CLEARLY THE
14 INTENT IS FOR PEOPLE TO THROW IT IN THE TRASH INSTEAD OF
15 REGISTERING A PROTEST AGAINST A PARCEL TAX. THE REASON IT WAS
16 CALLED A FEE WAS SO THAT YOU DIDN'T HAVE TO PUT IT ON THE
17 BALLOT. AND THEY FOLLOWED UP, AND AGAIN, LIKE MIKE, THE FIRST
18 THING I DID WAS CALL MY STAFF AND SAY DID ANYBODY EVER SEE
19 THIS? DID WE GET TO LOOK AT IT? OR WHAT WAS THE APPROVAL
20 PROCESS OF THIS PARTICULAR DOCUMENT? AND THERE WAS NONE. THERE
21 WAS NONE. AND SO IT'S GOING TO BE PROBABLY ANOTHER MEASURE J
22 EXPERIENCE WE GO THROUGH HERE BUT IT'S GOING TO BE A LOT MORE
23 DIFFICULT BECAUSE AT LEAST MEASURE J WENT TO THE BALLOT. AND
24 THIS IS NOT GOING TO BE ON THE BALLOT, PERIOD.

25



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1 **JOHN KRATTLI:** SUPERVISOR, AS I INDICATED, THIS IS THE FIRST
2 STEP IN THE PROCESS. AND THIS IS A PROTEST HEARING THAT IS SET
3 FOR JANUARY 15 OF THIS COMING YEAR. THAT'S THE FIRST STEP.
4 IT'S A MULTI-STEP PROCESS. IF THERE IS NOT A MAJORITY PROTEST
5 AT THAT HEARING, THEN YOUR BOARD WILL BE CALLED UPON TO MAKE A
6 FURTHER DECISION AS TO THE CONDUCT OF A BALLOT. AND THAT WILL
7 EITHER BE A REGISTERED VOTER BALLOT OR A PROPERTY OWNER
8 BALLOT. AND THAT DECISION HAS NOT YET BEEN MADE. THAT WILL BE
9 BROUGHT BEFORE YOUR BOARD. IN ADDITION, THE DEPARTMENT IS
10 INTENDING TO SUBMIT TO YOUR BOARD A RESOLUTION, ASSUMING THERE
11 IS NOT A MAJORITY PROTEST, THAT WOULD CALL FOR A BALLOT AND
12 THEN ALSO SUBMIT THE LANGUAGE THAT WOULD BE CONTAINED FOR THAT
13 BALLOT MEASURE. SO YOUR BOARD WILL HAVE ABSOLUTELY
14 OPPORTUNITIES TO FURTHER WEIGH IN ON THIS SUBJECT. AND YOU
15 WILL SEE THE PROPOSED BALLOT LANGUAGE THAT WILL BE SUBMITTED
16 AS PART OF THE RESOLUTION FOR YOUR CONSIDERATION.

17

18 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. THEN MAY I SUGGEST
19 THE FOLLOWING, THAT WE BE REMINDED THAT THAT WHICH HAS
20 HAPPENED TO DATE IS PURSUANT TO A VOTE OF THE MAJORITY OF THE
21 BOARD AND THAT THE CONCERNS THAT HAVE BEEN RAISED BY AT LEAST
22 TWO MEMBERS OF THE BOARD SHOULD BE TAKEN COMPLETELY SERIOUSLY.
23 YOUR CLARIFYING REMARKS, JUST NOW, MR. KRATTLI, MAY BE USEFUL
24 OR MORE USEFUL IF THEY WERE TO BE MEMORIALIZED JUST SO THAT
25 STEPS FORWARD, IF THEY HAVE NOT BEEN ARTICULATED TO DATE, IT



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1 WOULD BE USEFUL FOR EACH BOARD OFFICE AND ITS RESPECTIVE STAFF
2 TO HAVE THAT. THAT WAY EVERYBODY CAN KNOW WHAT TO ANTICIPATE
3 AND ANY CONCERNS THAT PLAIN DEALING AND TRANSPARENCY IS ABSENT
4 FROM THIS PROCESS CAN BE ALLAYED. SO I WOULD MAKE THAT REQUEST
5 OF YOU AS CHAIR.

6

7 **JOHN KRATTLI:** I WOULD BE MORE THAN DELIGHTED TO PROVIDE YOUR
8 BOARD WITH A MEMO SETTING FORTH THE FUTURE STEPS THAT ARE
9 NECESSARY IN TERMS OF THIS PROPOSED FEE AND ALSO DELINEATING
10 THE OPPORTUNITIES YOUR BOARD WILL HAVE TO FURTHER CONSIDER
11 THIS PROPOSAL.

12

13 **SUP. RIDLEY-THOMAS, CHAIRMAN:** EXCELLENT. ANYTHING FURTHER, MR.
14 ANTONOVICH?

15

16 **SUP. ANTONOVICH:** NO. JUST TO ALERT THE PEOPLE WHO ARE WATCHING
17 AND THE PRESS WHO WILL REPORT IT, I WOULD HOPE THE "LOS
18 ANGELES TIMES" AND ALL THE OTHER PAPERS WOULD, THAT THIS IS AN
19 IMPORTANT ISSUE THAT VOTERS WILL BE RECEIVING. TO READ IT.
20 DON'T THROW IT AWAY AS JUNK MAIL. AND VOTE.

21

22 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. THANK YOU. MR.
23 YAROSLAVSKY?

24



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1 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, A COUPLE OF COMMENTS. FIRST OF
2 ALL, MY STAFF INFORMS ME THAT THIS MAILING WAS CIRCULATED TO
3 ALL THE OFFICES. I DIDN'T SEE IT PERSONALLY. MAYBE YOU DIDN'T
4 SEE IT PERSONALLY, BUT OUR STAFFS CERTAINLY DID. I RECEIVED
5 MINE YESTERDAY IN THE MAIL. I WOULD CONTEST THE ARGUMENT THAT
6 THIS LOOKS LIKE JUNK MAIL. IT DIDN'T LOOK LIKE JUNK MAIL TO
7 ME. IT LOOKED LIKE JUNK MAIL TO MY WIFE WHO PULLED IT OUT
8 BECAUSE IT LOOKS VERY MUCH LIKE THE D.W.P. BILLS OR PROPOSALS
9 THAT WE GET FOR RATE INCREASES. AND SO IT GOES INTO THE "CHECK
10 THIS OUT" PILE AND NOT INTO THE GARBAGE CAN. THE SECOND THING
11 IS, IF THIS WAS POLITICALLY MOTIVATED, THE LAST THING I WOULD
12 HAVE PROPOSED IS THAT WE PUT THE AMOUNT OF MONEY THAT EACH
13 RESIDENT, EACH PROPERTY OWNER IS GOING TO PAY RIGHT SMACK
14 ABOVE THE FOLD ON THE FRONT PAGE OF THE BROCHURE. RIGHT HERE
15 ON THE FRONT PAGE OF THE BROCHURE IT SAYS NOTICE TO PROPERTY
16 OWNERS OF PUBLIC HEARING. BOARD OF SUPERVISORS OF THE COUNTY
17 OF LOS ANGELES WILL HOLD A PUBLIC HEARING, DETAILS INSIDE, ON
18 NOVEMBER 27, 2012, TO CONSIDER A CLEAN WATER CLEAN BEACHES
19 MEASURE. THAT IS THE NAME OF IT THAT THIS BOARD APPROVED.
20 PROPOSED BY THE LOS ANGELES COUNTY FLOOD CONTROL DISTRICT TO
21 ESTABLISH AN ANNUAL CLEAR WATER FEE WHICH WOULD BE COLLECTED
22 WITH THE PROPERTY TAXES BEGINNING ON 2013/14 COUNTY OF LOS
23 ANGELES PROPERTY TAX ROLL. AND THEN RIGHT UNDER THAT IT SAYS
24 "YOUR PROPOSED CLEAN WATER FEE:" AND THEN IT GIVES YOU THE
25 FEE. YOU GOT TO OPEN IT. WELL, IT DOESN'T LOOK LIKE JUNK MAIL



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1 IT SAYS LOS ANGELES COUNTY CLEAN WATER CLEAN BEACHES MEASURE.
2 OFFICIAL NOTICE TO PROPERTY OWNERS OF PUBLIC HEARING. THAT'S
3 WHAT IT SAYS ON THE OUTSIDE.

4

5 **SUP. ANTONOVICH:** WHERE DOES IT SAY THE FEE?

6

7 **SUP. YAROSLAVSKY:** RIGHT ON THE FRONT PAGE OF THE BROCHURE. THE
8 TOP RIGHT, SEE THAT GREEN, THAT PALE GREEN SQUARE HIGHLIGHTED?

9

10 **SUP. ANTONOVICH:** I'M GLAD THEY HAVE IT SO LARGE.

11

12 **SUP. YAROSLAVSKY:** IT IS LARGE. THAT'S THE FIRST THING THAT MY
13 EYES GRAVITATED TO. IT'S THE FIRST THING THAT ONE MEMBER OF MY
14 STAFF'S EYES GRAVITATED TO.

15

16 **SUP. ANTONOVICH:** HE MUST EXCEL IN FOOTNOTES.

17

18 **SUP. YAROSLAVSKY:** AND BY THE WAY, THAT MEMBER IS NOW HAVING
19 SECOND THOUGHTS ABOUT THIS PROPOSAL. I'M JOKING. [LAUGHTER.]
20 THAT'S WHAT THIS IS. IT'S ALL MAIL BALLOT. IT'S UNDER THE LAW.
21 IT MAY NOT BE THE BEST WAY TO DO IT. BUT IT'S THE LEGAL WAY TO
22 DO IT. IT'S THE APPROPRIATE WAY TO DO IT. IT SURE DOESN'T LOOK
23 LIKE JUNK MAIL TO ME.

24

25 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU, MR. SUPERVISOR.



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1

2 **SUP. YAROSLAVSKY:** AND IT WAS CIRCULATED I BELIEVE TO ALL THE
3 OTHER OFFICES. I'M NOT AWARE. I WOULDN'T HAVE BEEN THE
4 CLEARINGHOUSE FOR THE COMPLAINTS FROM THE OTHER OFFICES, BUT I
5 HAVEN'T HEARD OF ANY.

6

7 **SUP. ANTONOVICH:** THE REASON WHY IT WAS A FEE INSTEAD OF A TAX
8 IS YOU COULD MAKE IT EASIER TO RAISE A TAX BY CALLING IT A
9 FEE.

10

11 **JOHN KRATTLI:** NO, THAT IS NOT THE REASON. YOU HAVE TO MEET THE
12 LEGAL CRITERIA IN ORDER TO CALL SOMETHING A FEE OR AN
13 ASSESSMENT OR A TAX. AND IN THIS CASE, IT DOES ABSOLUTELY MEET
14 THE LEGAL CRITERIA TO BE A FEE.

15

16 **SUP. KNABE:** WELL, THE DETERMINATION WAS MADE BY A POLL.
17 (AUDIENCE MEMBER INTERRUPTING).

18

19 **SUP. RIDLEY-THOMAS, CHAIRMAN:** SIR, YOU ARE NOT IN ORDER. YOU
20 WILL HAVE AN OPPORTUNITY TO BE HEARD SHORTLY. NO. LET ME BE
21 CLEAR TO YOU (AUDIENCE MEMBER DISRUPTING).

22

23 **SUP. RIDLEY-THOMAS, CHAIRMAN:** SERGEANT, IF YOU WOULD HELP THEM
24 UNDERSTAND WHO'S CHAIRING THE MEETING, THAT WOULD BE HELPFUL.

25



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1 **SUP. ANTONOVICH:** THIS WAS RECEIVED YESTERDAY IN THE MAIL IS
2 THE REASON I BRING THIS. AND PEOPLE HAVE TO VOTE BY VERY SHORT
3 TIME FRAME OTHERWISE THEY GO TO THE NEXT STEP FOR THAT TAX
4 INCREASE. BUT AGAIN THEY DO NOT HAVE A RETURN ENVELOPE IN HERE
5 AS YOU WOULD DO WITH AN ABSENTEE BALLOT SO PEOPLE WOULD HAVE
6 THE OPPORTUNITY --

7

8 **SUP. YAROSLAVSKY:** THIS ISN'T THE BALLOT, THOUGH. THIS ISN'T
9 THE BALLOT.

10

11 **SUP. ANTONOVICH:** THIS IS NOT A BALLOT? THIS IS A VOTE. HOW ARE
12 YOU GOING TO RETURN THAT WITHOUT GETTING YOUR OWN ENVELOPE? IT
13 MAKES IT MORE LIKE A JUNK MAIL.

14

15 **SUP. YAROSLAVSKY:** I THINK THAT'S A GOOD POINT. I DO THINK
16 THAT'S A GOOD POINT.

17

18 **SUP. ANTONOVICH:** LET ME ALSO ADJOURN IN MEMORY OF MARTIN
19 BERMAN. HE WAS MY CLASSMATE, JAY BERMAN'S BROTHER WHO PASSED
20 AWAY AT THE AGE OF 66 WHO SERVED IN THE UNITED STATES NAVY,
21 WAS A POLICE OFFICER WITH THE SAN DIEGO POLICE DEPARTMENT,
22 RETIRED AS CAPTAIN WITH THE BATON ROUGE, LOUISIANA POLICE
23 DEPARTMENT. HE IS SURVIVED BY HIS WIFE, DARLENE; AND HIS THREE
24 CHILDREN AND HIS BROTHER JAY. ALSO ROBERT CAPOZOLI, WHO OPENED
25 THE FIRST GLENDALE'S ITALIAN RESTAURANT CALLED GILLESPIE'S



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1 [GIUSEPPE'S] PIZZA AND THEN SERVED AS PRESIDENT OF THE
2 GLENDALE RESTAURANT ASSOCIATION. HE WAS THE FOUNDER OF THE
3 TOWER OF PIZZA RESTAURANT AND THE CAPOZOLI FAMILY RESTAURANT
4 IN LAS VEGAS. SURVIVED BY HIS FIVE CHILDREN.

5

6 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANKS VERY MUCH.

7

8 **SUP. ANTONOVICH:** ITEM NO. 58? DR. KATZ?

9

10 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. ITEM NO. 58 IS BEING
11 CALLED BY SUPERVISOR ANTONOVICH. I THINK WE HAVE A PATH
12 FORWARD WITH RESPECT TO THE PREVIOUS ITEM TO BE CONSIDERED.
13 MR. KRATTLI, SO THE BOARD CAN EXPECT THAT FROM YOU BY?

14

15 **JOHN KRATTLI:** WE WILL PROVIDE THAT TO YOU, YOUR BOARD NEXT
16 WEEK.

17

18 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. NEXT WEEK WE WILL
19 RECEIVE UNLESS, LET'S CONCLUDE THAT DISCUSSION FOR NOW WITH A
20 FULL UNDERSTANDING THAT JUNK MAIL IS IN THE EYE OF THE
21 BEHOLDER. DR. KATZ? ITEM NO. 58.

22

23 **DR. MITCHELL KATZ:** YES, SIR, MR. CHAIRMAN. MEMBERS OF THE
24 BOARD.

25



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1 **SUP. RIDLEY-THOMAS, CHAIRMAN:** AND THE FLOOR IS YOURS.

2

3 **DR. MITCHELL KATZ:** I WANT TO START BY THANKING YOU FOR THE
4 OPPORTUNITY TO DO THIS AS A POWERPOINT. I THINK IT'S -- I'M A
5 BIG BELIEVER IN TRANSPARENCY IN GOVERNMENT AND HELPING THE
6 PEOPLE WHO ARE WATCHING TO INTERACT MORE WITH US, ESPECIALLY
7 IN A CASE LIKE THIS, WHERE PEOPLE WHO ARE WATCHING --

8

9 **SUP. RIDLEY-THOMAS, CHAIRMAN:** LADIES AND GENTLEMEN, I'M GOING
10 TO CALL EVERYONE'S ATTENTION TO THE PRESENTATION BY DR. KATZ.
11 SET ITEM OF CONSEQUENCE. IT IS ONE OF OUR GOALS, IT'S ONE OF
12 OUR PRIORITIES, IT'S ONE OF THE PIECES THAT WE ALL SAID THAT
13 WE NEED TO BE PAYING CLOSE ATTENTION TO. SO I'M GOING TO MAKE
14 AN EXPLICIT REQUEST OF EVERYONE TO GIVE DR. KATZ YOUR
15 UNDIVIDED ATTENTION SO THAT WE CAN ALL BE FULLY AND
16 APPROPRIATELY EDUCATED AS TO THIS CRITICALLY IMPORTANT ITEM.
17 THANK YOU.

18

19 **DR. MITCHELL KATZ:** THANK YOU, SIR. IT'S MY HOPE THAT BY DOING
20 IT AS A POWERPOINT, THAT FOR PEOPLE WHO ARE WATCHING, IT WILL
21 NOT ONLY ENABLE THEM TO LEARN MORE ABOUT THE IMPLICATIONS OF
22 HEALTH REFORM BUT SOME OF THEM MAY LEARN WAYS THAT THEY CAN
23 ACCESS SERVICES CURRENTLY OR SOON IN THE FUTURE. THE L.A.
24 SAFETY NET CURRENTLY SERVES OVER 2 MILLION COUNTY RESIDENTS
25 WHO ARE UNINSURED. AND RIGHT NOW, PEOPLE WHO ARE UNINSURED IN



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1 OUR COUNTY HAVE FAIRLY LIMITED OPTIONS. THEY EITHER ARE GOING
2 TO COME TO OUR PUBLIC SYSTEM IN D.H.S. OR ONE OF OUR COMMUNITY
3 PARTNERS, OR THEY'RE GOING TO SEEK CARE IN THE PRIVATE SECTOR
4 AND PAY LARGE, OUT-OF-POCKET FEES. WE'RE PROUD OF WHAT WE'VE
5 PROVIDED. LAST YEAR, WE SAW 800,000 UNIQUE INDIVIDUALS. ABOUT
6 75 PERCENT OF THOSE WERE UNINSURED. AND THE OTHER HALF OF THAT
7 STATISTIC IS ALSO IMPORTANT. WE ARE ALREADY SEEING PEOPLE WHO
8 HAVE INSURANCE AND WHO ARE CHOOSING US. SOMETIMES THAT'S
9 BECAUSE THEY COME TO ONE MUCH OUR EMERGENCY ROOMS. BUT
10 SOMETIMES IT'S BECAUSE THEY REALIZE THAT WE ARE A GREAT
11 PROVIDER OF MEDICAL CARE. OF THOSE UNINSURED PEOPLE, ABOUT 80
12 PERCENT OF THEM HAVE INCOMES LESS THAN 138 PERCENT OF THE
13 FEDERAL POVERTY LEVEL. AND THAT'S IMPORTANT BECAUSE THAT'S THE
14 THRESHOLD UNDER THE FEDERAL HEALTH REFORM FOR RECEIVING
15 MEDICAID. ABOUT 200,000 INDIVIDUALS ARE CURRENTLY ENROLLED IN
16 HEALTHY WAY L.A., A PROGRAM WHICH EXISTS BECAUSE OF THE FIVE
17 OF YOU WHO HAVE SUPPORTED US IN CREATING AND EXPANDING THE
18 ENROLLMENT OF THIS PROGRAM. ALL OF THEM ARE GOING TO MOVE INTO
19 MEDICAID UNDER THE A.C.A., AND ALL OF THEM ARE GOING TO HAVE A
20 CHOICE. SO THE A.C.A., WHICH IS THE FEDERAL HEALTH REFORM
21 BILL, PROVIDES TREMENDOUS OPPORTUNITY FOR US AND ALSO
22 TREMENDOUS RISKS. AND A LOT OF WHY I SO APPRECIATE THE SUPPORT
23 OF THIS BOARD IS THAT WE ONLY HAVE 13 MONTHS TO GO. WE HAVE A
24 HUGE AMOUNT AT RISK. IF WE PULL THIS OFF WELL, WE WILL PROVIDE
25 GREAT CARE AND THE FINANCES OF D.H.S. WILL IMPROVE COMPARED TO



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1 NOW. IF WE DO THIS POORLY, PEOPLE WILL NOT GET CARE AND I WILL
2 BE IN FRONT OF YOU VERY EMBARRASSED IN A YEAR AND A HALF
3 ASKING FOR POTENTIALLY HUNDREDS OF MILLIONS OF DOLLARS. SO
4 WHAT IS IT THAT THE A.C.A. DOES THAT HAS SUCH PROFOUND
5 IMPLICATIONS? IT'S A VERY LONG BILL WITH MANY COMPLICATED
6 PARTS. TODAY IS NOT THE DAY TO GO THROUGH WITH ALL OF THE
7 PARTS. BUT, REALLY TO FOCUS OURSELVES ON THE TWO MAJOR THINGS
8 THAT ARE GOING TO AFFECT THE COUNTY: THE FACT THAT PEOPLE ARE
9 GOING TO HAVE EXPANDED COVERAGE, WHICH WILL GIVE THEM CHOICE,
10 AND THAT THE WAY WE GET PAID FOR THE SERVICES IS GOING TO GO
11 FROM A MODEL WHERE WE WERE PAID FOR OUR EXPENSES TO A MODEL
12 WHERE WE'RE GOING TO GET A SET PER-MEMBER PER-MONTH CAPITATION
13 THAT'S GOING TO LOOK LIKE THE AMOUNTS THAT OTHER PROVIDERS
14 RECEIVE. SO 2014, 13 MONTHS AWAY. EVERYONE WHO HAS AN INCOME
15 LESS THAN 138 PERCENT OF THE FEDERAL POVERTY LEVEL GETS
16 MEDICAID. THOSE PEOPLE WHO ARE ABOVE IT ARE ELIGIBLE FOR
17 SUBSIDIZED COVERAGE THROUGH THE BENEFIT EXCHANGE. EVERYBODY
18 WHO IS NEWLY INSURED WILL NOW HAVE CHOICES ABOUT WHERE THEY
19 GO. AND JUST TO FOCUS BOTH FOR THE BOARD AND ESPECIALLY FOR
20 PEOPLE WHO ARE WATCHING YOUR HEARINGS, THIS IS THE PROCESS BY
21 WHICH PEOPLE WILL GET TO CHOOSE. SO LET'S TAKE ON THE LEFT-
22 HAND SIDE TODAY, THIS IS THE PERSON WHO IS IN HEALTHY WAY L.A.
23 THERE ARE 200,000 OF THOSE PEOPLE. AND WITH YOUR SUPPORT,
24 WE'RE GOING TO TRY TO BRING THAT NUMBER TO 3 OR 400,000 BEFORE
25 MEDICAID STARTS. THEY ARE IN HEALTHY WAY L.A. THEY CAN COME TO



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1 D.H.S. OR ONE OF OUR COMMUNITY PARTNERS. JANUARY 1, 2014, THEY
2 THEN HAVE A CHOICE OF HEALTH PLAN. CALIFORNIA IS IMPLEMENTING
3 HEALTH REFORM USING ITS TWO-PLAN MODEL, WHICH IT HAS USED FOR
4 OTHER MEDICAID EXPANSION. SO THE PERSON GETS TO CHOOSE L.A.
5 CARE HEALTH PLAN OR THEY GET TO CHOOSE HEALTH NET, WHICH IS
6 THE PRIVATE SECTOR COMPETITOR TO THE PUBLIC SECTOR L.A. HEALTH
7 PLAN THAT THIS BOARD CREATED WHEN THE STATE WENT TO A TWO-PLAN
8 MODEL. ONCE THEY CHOOSE THE HEALTH PLAN, THEY THEN WILL CHOOSE
9 A PROVIDER. AND THE PROVIDER CAN EITHER BE D.H.S. OR ONE OF
10 ITS PARTNERS OR IT CAN BE A NON-D.H.S. PROVIDER. WHAT IT
11 CANNOT BE IS AN EMERGENCY ROOM. IT HAS TO BE A SPECIFIC
12 PROVIDER, A PHYSICIAN OR A NURSE PRACTITIONER WITHIN A
13 SPECIFIC HEALTH CENTER. THE HEALTH BENEFIT EXCHANGE, WHICH IS
14 SOMETHING I'VE APPRECIATED THAT THE CHAIR HAS ASKED QUESTIONS
15 ABOUT AT THIS MEETING, IS RIGHT AT THE MOMENT VERY HARD TO
16 PREDICT EXACTLY WHAT'S GOING TO HAPPEN BECAUSE WE DO NOT YET
17 HAVE ANY TRUE FEES FOR WHAT THE HEALTH BENEFIT EXCHANGE IS
18 GOING TO COST FOR LOW-INCOME PEOPLE. SO ON THE POSITIVE SIDE,
19 ANYONE ABOVE THE 138 POVERTY LEVEL IS GOING TO BE ENTITLED TO
20 SUBSIDIZED COVERAGE. ON THE NEGATIVE SIDE, PEOPLE MAY STILL
21 EXPERIENCE STICKER SHOCK. AND I THINK THAT WE LIVE IN A COUNTY
22 THAT'S EXPENSIVE TO LIVE ON. AND SO I THINK YOU CAN IMAGINE
23 THAT, YOU KNOW, SAY THE SINGLE WORKING MOM WHO'S RAISING TWO
24 CHILDREN WHO HAS -- MAYBE SHE'S EARNING \$50,000, SHE'S
25 ENTITLED TO SUBSIDIZED COVERAGE. DOES THAT MEAN THAT AFTER



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1 TAKING CARE OF HER CHILDREN'S FOOD, SCHOOL SUPPLIES AND SHOES
2 SHE'S GOING TO BE PREPARED TO SPEND \$350 A MONTH FOR COVERAGE?
3 WHICH IS CERTAINLY AN ENTIRELY PLAUSIBLE SCENARIO. THAT WOULD
4 STILL BE SUBSIDIZED COVERAGE. BUT WHAT'S GOING TO BE PEOPLE'S
5 ABILITY? AT THE MOMENT, MOST PEOPLE BELIEVE THAT WHAT'S GOING
6 TO BE AFFORDABLE THROUGH THE BENEFIT EXCHANGE ARE HIGH
7 DEDUCTIBLE PLANS. AND THAT'S SIGNIFICANT BECAUSE IT'S GOING TO
8 MEAN THAT PEOPLE ARE STILL UNCOVERED FOR THEIR BASIC LEVEL OF
9 SERVICES. THIS IS AN ISSUE WHERE I WILL WANT TO COME BACK TO
10 YOU PROBABLY MULTIPLE TIMES AS THE EXCHANGE COMES CLOSER TO
11 BEING ABLE TO SAY WHAT THE PLAN IS GOING TO BE OFFERED.
12 ANOTHER HOT TOPIC AT THE STATE LEVEL IS THE BASIC HEALTH PLAN.
13 I KNOW SEVERAL OF YOU HAVE SEEN AN OP ED THAT I WROTE TALKING
14 ABOUT WHY WE BELIEVE THAT THE COUNTY WOULD BENEFIT FROM THERE
15 BEING A BASIC HEALTH PLAN. IT FOLLOWS FROM THE CONCERNS THAT
16 PEOPLE WHO ARE THE WORKING POOR ARE JUST NOT GOING TO BE ABLE
17 TO AFFORD WHAT'S OFFERED EVEN UNDER SUBSIDY. CALIFORNIA
18 LEGISLATURE IS GOING TO TAKE THIS UP IN ITS SPECIAL SESSION.
19 BUT IT'S ALSO TRUE THAT THERE IS QUITE A LOT OF AMBIVALENCE
20 WE'RE HEARING AT THE FEDERAL LEVEL. FOR EXAMPLE, THERE ARE NO
21 REGS CURRENTLY WRITTEN AT THE FEDERAL LEVEL TO SUPPORT A BASIC
22 HEALTH PLAN, WHICH IS PART OF WHY IT'S A DIFFICULT ISSUE FOR
23 THE STATE. OKAY. SO THE BIG CHALLENGE FOR US IS IF PATIENTS
24 CHOOSE TO LEAVE OUR COUNTY HEALTH SERVICES WHEN THEY GET
25 CHOICE, WE WILL HAVE A MAJOR DECLINE IN OUR INCOME THAT WE



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1 RECEIVE. AND ALL OF YOU KNOW BECAUSE YOU HAVE LIVED WITH
2 CREATING HOSPITALS THAT HOSPITALS HAVE TREMENDOUS FIXED COSTS.
3 AND THOSE FIXED COSTS DO NOT DROP WHEN CENSUS DROPS. SO YOU
4 COULD EASILY HAVE A HOSPITAL THAT IS RUNNING AT, SAY, 70
5 PERCENT FULL, 65 PERCENT FULL AND YET IT'S 95 PERCENT OF THE
6 EXPENSES. SO THIS IS THE POTENTIALLY DIRE SCENARIO. THIS IS
7 THE FAILURE SCENARIO. PEOPLE LEAVE. WE HAVE THESE HUGE FIXED
8 COSTS ON THE HOSPITALS. AND THEN WE, I WOULD BE IN A VERY
9 UNCOMFORTABLE PLACE HAVING TO COME TO YOU AND SAY "I'M SORRY
10 TO REPORT TO YOU MEMBERS THAT WE WERE UNSUCCESSFUL AT
11 ATTRACTING PATIENTS. PATIENTS LEFT US. THE HOSPITALS STILL,
12 THOUGH, HAVE HIGH EXPENSES. AND I'M GOING TO NEED HUNDREDS OF
13 MILLIONS OF DOLLARS OR WE'RE GOING TO HAVE TO FACE CLOSURE."
14 AND WE HAVE TO BE HONEST WITH OURSELVES AND SAY THAT HISTORY
15 IS NOT IN OUR FAVOR, WHICH IS TO SAY THAT OUR COUNTY HAS NOT
16 PROVEN THAT IN THE PAST THAT IT CAN ATTRACT PEOPLE WHEN THERE
17 IS CHOICE. IN THE 1990S WHEN MEDICAID WAS EXPANDED TO INCLUDE
18 UNINSURED PREGNANT WOMEN, WE GOT A HUGE DROP IN DELIVERIES,
19 FROM OVER 40,000 TO LESS THAN 3,000 IN RECENT YEARS. SO, IF
20 YOU WILL, PEOPLE VOTED WITH THEIR FEET. THEY LEFT OUR
21 DEPARTMENT. WE CAN'T LET THAT HAPPEN AGAIN. YOU KNOW, MY
22 DESIRE AND JOY IN COMING TO LOS ANGELES THESE PAST TWO YEARS
23 IS THAT I DON'T BELIEVE THAT WE NEED TO BE A VICTIM OF
24 HISTORY. IF YOU LOOK AT WHAT HAPPENED IN THE 1990S, REALLY NO
25 EFFORTS WERE MADE TO RETAIN THOSE PREGNANT WOMEN. NOBODY SET



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1 OUT AND SAID "HEY, THIS IS OUR OPPORTUNITY. WE CAN BE A GREAT
2 HOME FOR YOU. WE CAN DELIVER YOUR BABY. WE HAVE GREAT DOCTORS.
3 WE HAVE MODERN FACILITIES. WE WANT TO DO IT." INSTEAD, I THINK
4 THE MOOD, AS BEST, I WAS NOT HERE, BUT FROM THE DOCUMENTS THAT
5 I REVIEWED, MORE IT WAS JUST ACCEPTED. WELL, PEOPLE HAVE
6 CHOICE SO THEY'RE GOING TO LEAVE OUR SYSTEM. THERE'S NO REASON
7 THAT THAT HAS TO BE THE CASE. WE HAVE GREAT DOCTORS, NURSES,
8 PHARMACISTS, SOCIAL WORKERS. THANKS TO YOU, WE HAVE MODERN
9 FACILITIES. WE DO NOT HAVE TO BE A VICTIM OF THE PAST. DURING
10 THE LAST TWO YEARS, WE HAVE MADE HUGE AMOUNTS OF PROGRESS. FOR
11 EXAMPLE, WE HAVE DONE A LOT OF WORK ON THE PATIENT-DOCTOR
12 RELATIONSHIP. WHY? BECAUSE IF YOU GO BACK TO THAT SLIDE FOR
13 CHOICE, PEOPLE CANNOT CHOOSE AN EMERGENCY ROOM. THEY HAVE TO
14 BE ABLE TO IDENTIFY A SPECIFIC PROVIDER AND DOCTOR. WELL,
15 WHAT'S GOING TO MAKE SOMEONE CHOOSE THAT? A RELATIONSHIP. SO
16 WE HAVE NOW CREATED PRIMARY CARE HOMES FOR THE FIRST TIME. WE
17 HAVE 300,000 PEOPLE IN D.H.S. WITH A MEDICAL HOME. NOW, JUST
18 TWO YEARS AGO, WE HAD NO SYSTEMATIC WAY OF CREATING MEDICAL
19 HOMES, PERIOD. AND IN JUST UNDER TWO YEARS, WE NOW 300,000
20 PEOPLE WHO HAVE A SPECIFIC PROVIDER AND A SPECIFIC CLINIC. WE
21 ALSO ENDED ALL BLOCK APPOINTMENTS. SO WITHIN -- WHEN I CAME
22 HERE, ONE OF THE THINGS I LEARNED IS WE HAD 250 WOMEN LINING
23 UP AT 7 A.M. FOR A PAP AND PELVIC WITH ALL HAVING THE SAME
24 APPOINTMENT. AND COMING EARLY BECAUSE THEY KNEW THAT THEIR
25 APPOINTMENT DID NOT REFLECT AN ACTUAL TIME. THAT IS NOT THE



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1 WAY THAT YOU CREATE A CENTER THAT PEOPLE WANT TO COME TO. WE
2 HAVE INCREASED OUR AVAILABILITY OF APPOINTMENTS. HOW CAN WE
3 EVEN TALK ABOUT ATTRACTING PATIENT IF WE CAN'T SEE THE
4 PATIENTS THAT ARE CURRENTLY ALREADY IN FRONT OF US? WE'VE DONE
5 A LOT OF WORK ON IMPROVING OUR CUSTOMER SERVICE. WE'RE WORKING
6 ON IMPROVING THE QUALITY AND EFFICIENCY OF OUR CARE. I'M VERY
7 PROUD THAT FOR A DEPARTMENT THAT HAS NOT HAD A POSITIVE
8 HISTORY IN RECENT YEARS OF I.T. IMPLEMENTATIONS, WE HAVE HAD
9 TWO IMPLEMENTATIONS THAT HAVE ALREADY OCCURRED IN REAL TIME.
10 BOTH ARE CURRENTLY RUNNING. BOTH ARE SUCCESSES. BOTH OCCURRED
11 ON BUDGET. WE HAVE E-CONSULTATION, WHICH ENABLES A PRIMARY
12 CARE DOCTOR LIKE ME, WHEN I HAVE A PATIENT WHO NEEDS A
13 SPECIALIZED SERVICE, I CAN NOW ELECTRONICALLY CONSULT A
14 SPECIALIST. AND THE REASON THIS IS SO IMPORTANT IS THAT IF WE
15 TRY TO CREATE AN APPOINTMENT FOR EVERY PERSON WHO A PRIMARY
16 CARE DOCTOR MIGHT THINK NEEDED A SPECIALIST, WE WOULD FAIL. WE
17 WOULD SIMPLY -- THERE ARE NOT ENOUGH SPECIALISTS IN ALL OF LOS
18 ANGELES WHO WOULD COME TO WORK FOR D.H.S. THAT WE COULD
19 PROVIDE THAT LEVEL OF SPECIALTY CARE. THE WONDERFUL THING
20 ABOUT E-CONSULT IS WE HAVE TURNED IT ON, AND ABOUT HALF OF THE
21 TIMES WHEN A PRIMARY CARE DOCTOR ASKS FOR A SPECIALTY
22 CONSULTATION, NO VISIT IS NECESSARY. AND THAT'S BECAUSE THE
23 SPECIALIST IS THE ABLE TO INSTRUCT THE PRIMARY CARE DOCTOR.
24 SO, FOR EXAMPLE, PRIMARY CARE DOCTOR MIGHT WRITE TO A
25 SPECIALIST AND SAY "I HAVE A PATIENT WHO HAS PERSISTENT



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1 ABDOMINAL PAIN AND I'M WORRIED THAT SHE HAS AN ULCER. I AM
2 SENDING HER TO YOU." AND INSTEAD OF AN APPOINTMENT, THE
3 GASTROENTEROLOGIST MIGHT WRITE BACK, "BECAUSE SHE'S UNDER 40
4 YEARS OF AGE AND DOES NOT CURRENTLY HAVE EVIDENCE OF IRON
5 DEFICIENCY ANEMIA, BEGIN HER ON A PROTON PUMP INHIBITER. IF
6 HER SYMPTOMS PERSIST FOR MORE THAN FOUR WEEKS, THEN PLEASE
7 REINITIATE A SPECIALTY VISIT." IN OTHER WORDS, THE SPECIALIST
8 IS TEACHING THE PRIMARY CARE DOCTOR BASED ON THE REAL FACTS OF
9 THE CASE, DECIDING WHO NEEDS TO BE SEEN. AND THEN WHEN WE CAN
10 ALSO NOW, BECAUSE WE HAVE A REAL CONSULTATION, THE SPECIALIST
11 CAN SAY "THIS PERSON NOT ONLY NEEDS TO BE SEEN BUT I NEED TO
12 SEE THEM TOMORROW." AS OPPOSED TO THE PERSON WHO COULD BE SEEN
13 SAFELY IN TWO MONTHS. WE ALSO HAVE BROUGHT UP A DISEASE
14 MANAGEMENT REGISTRY SO THAT PATIENTS CAN BE TRACKED
15 LONGITUDINALLY. THIS REALLY FACILITATES A TEAM APPROACH SO
16 THAT EVERYTHING THAT A PATIENT NEEDS, I AS A PRIMARY CARE
17 DOCTOR DO NOT NEED TO DO. SO, FOR EXAMPLE, COLON SCREENING.
18 PEOPLE WHO ARE OVER THE AGE OF 50 YEARS OLD NEED SCREENING FOR
19 COLON CANCER. IT IS A RECOMMENDATION BY AGE. I DON'T NEED, AS
20 A PRIMARY CARE DOCTOR WHEN I SEE A PATIENT, TO TELL THEM IF
21 THEY'RE OVER 50 THAT THEY NEED COLON CANCER SCREENING. A
22 MEDICAL ASSISTANT OR NURSE WHO WORKS ALONGSIDE ME IN THE SAME
23 CLINIC CAN SAY TO THEM BEFORE I EVER HAVE SEEN THEM, YOU'RE
24 OVER 50 OR IT'S BEEN MORE THAN A YEAR SINCE YOU HAD COLON
25 CANCER SCREENING, I'M GOING TO GIVE YOU THE KIT. I'M GOING TO



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1 EXPLAIN IT TO YOU AND I WANT YOU TO SEND IT IN. AND HE OR SHE
2 CAN DO THAT SIMPLY BY LOOKING AT THE REGISTRY AND SEEING THAT
3 IT HAS NOT BEEN DONE. THAT MAKES US MUCH MORE EFFICIENT.
4 THANKS TO YOU, WE ALSO NOW HAVE A CONTRACT IN PLACE FOR AN
5 ELECTRONIC HEALTH RECORD. WE'RE GOING TO WORK ON BUILDING
6 RELATIONSHIPS. ONE OF THE THINGS THAT I DISCOVERED WHEN I CAME
7 HERE IS THAT THERE WAS NO DIRECT RELATIONSHIP WITH L.A. CARE,
8 WHICH MEANT, AGAIN, WE'RE TALKING ABOUT WE WANT TO ATTRACT
9 PEOPLE BUT THERE WAS NO CONTRACT TO EVEN MAINTAIN OUR EXISTING
10 MEDICAID UNDER THE SENIORS AND PERSONS WITH DISABILITIES. SO
11 ALL THOSE PATIENTS, WE WOULD HAVE JUST LOST THEM AS OF JULY A
12 YEAR AGO BECAUSE THERE WAS NO CONTRACT TO KEEP THEM. WE NOT
13 ONLY PUT IN A CONTRACT, BUT WE PUT IN ALL OF THE THINGS
14 NECESSARY TO ARRANGE FOR FUTURE CONTRACTS. SO LOTS OF SUCCESS,
15 I THINK, FOR TWO YEARS. BUT A GREAT DEAL MORE THAT HAS TO
16 HAPPEN. WE HAVE TO INCREASE THE ENROLLMENT FOR HEALTHY WAY
17 L.A. WE'RE AT 200,000. WHEN I ARRIVED, WE WERE AT 60,000. I
18 WAS VERY PLEASED THAT WE WERE ABLE TO ALMOST TRIPLE WHERE WE
19 WERE. BUT TO THE EXTENT THAT WE CAN ENROLL PEOPLE INTO HEALTHY
20 WAY L.A., WE WILL BE ABLE TO HAVE THEM MOVE SEAMLESSLY INTO
21 MEDICAID. SO THE PATIENTS WILL BENEFIT. AND ALSO OUR SYSTEM
22 WILL BENEFIT. IT'S PARTICULARLY ATTRACTIVE TO START DOING THIS
23 IN FEBRUARY AND MARCH BECAUSE SINCE THE MOVEMENT WILL OCCUR IN
24 OCTOBER, WE WILL NOT HAVE TO RE-ENROLL PEOPLE, WHICH WILL MAKE
25 IT EFFICIENT EVEN FOR THOSE PEOPLE WHO SAY DO NOT NEED



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1 SERVICES. I SAY THAT BECAUSE IN OUR FIRST ROUND MUCH HEALTHY
2 WAY L.A., APPROPRIATELY WE FOCUSED ON PEOPLE WHO NEEDED CARE.
3 WHICH IS A LITTLE DIFFERENT. HEALTH INSURANCE COMPANIES, THE
4 PEOPLE THEY MOST WANT TO ENROLL ARE THE HEALTHY PEOPLE. THAT'S
5 WHY ALL THE TELEVISION COMMERCIALS FOR HEALTH PLANS ALWAYS
6 SHOW PEOPLE EXERCISING. THAT'S THE PEOPLE THEY WANT TO ENROLL.
7 THEY DON'T WANT TO ENROLL SICK PEOPLE. THEY WANT TO ENROLL
8 HEALTHY PEOPLE BECAUSE THEY WANT THE MONEY. AND THEY HOPE YOU
9 DON'T NEED THE SERVICES. WITH HEALTHY WAY L.A., TO BE
10 RESPONSIBLE, WE DID THE OPPOSITE. WE FOCUSED ON THE PEOPLE WHO
11 WERE SICK WHO WOULD NEED SERVICES. AND I THINK THAT MADE SENSE
12 FOR THE FIRST YEAR. BUT NOW IN THIS NEXT YEAR, THE PEOPLE WHO
13 WE WANT TO ENROLL ARE THE HEALTHY PEOPLE BECAUSE WHEN THEY,
14 THEN, GO INTO MEDICAID NEXT YEAR, WE WILL THEN GET A
15 CAPITATION FOR THEM. AND THEY WILL HELP TO BALANCE OUT THE
16 PEOPLE WHO ARE A LOT SICKER. WE NEED A WHOLE NEW SET OF
17 CONTRACTS. SO AT THE MOMENT, LET'S SAY A PATIENT IS SEEN AT
18 ONE OF OUR GREAT COMMUNITY PARTNERS, SAY ST. JOHN'S, ALTA MED,
19 SABAN CLINIC, ANY OF OUR WONDERFUL COMMUNITY PARTNERS. IF THAT
20 PERSON IS UNINSURED IN CURRENT MOMENTS, MEANING HEALTHY WAY
21 L.A. OR UNINSURED AND THAT PERSON NEEDS SPECIALTY CARE, SAY AN
22 EYE VISIT, THEY NEED AN ENDOSCOPE FROM A GASTROENTEROLOGIST,
23 THEY WILL SEND THAT PERSON TO US. IF THAT PERSON HAS MEDICAID
24 CURRENTLY, BECAUSE THEY ARE A DISABLED PERSON, THEY'RE A
25 PREGNANT WOMAN, THEY WILL SEND THEM TO SOMEONE ELSE. AGAIN,



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1 ASK YOURSELVES, SEVERAL OF YOU HAVE TALKED TO ME ABOUT
2 ATTRACTING PEOPLE. WE'RE SENDING PEOPLE AWAY. WE DON'T HAVE
3 THE ABILITY RIGHT AT THE MOMENT TO ACCEPT THAT PERSON. WE SEND
4 THEM AWAY. WE TELL THE COMMUNITY PARTNERS SEND US YOUR
5 UNINSURED. SEND OTHER PEOPLE YOUR PAYING PATIENTS. AND
6 OBVIOUSLY THAT'S NOT A VERY GOOD BUSINESS MODEL FOR
7 MAINTAINING THE VIABILITY OF A PUBLIC SYSTEM TO WELCOME THE
8 PEOPLE WITHOUT REIMBURSEMENT AND SEND AWAY THE PEOPLE FOR
9 REIMBURSEMENT. THE FUTURE OF THIS DEPARTMENT IS TO WELCOME
10 BOTH GROUPS SO THAT WE ARE TAKING ADVANTAGE OF PEOPLE WHO HAVE
11 A REIMBURSEMENT TO MAKE SURE THAT OUR SYSTEM HAS SUFFICIENT
12 RESOURCE AND EFFICIENCY FOR PEOPLE WHO DON'T HAVE A
13 REIMBURSEMENT. SO WE HAVE TO STOP SENDING AWAY THE PEOPLE WHO
14 ARE PAYERS. TO DO THAT, WE NEED A SET OF CONTRACTS. WE'VE MADE
15 A LOT OF PROGRESS IN THE LAST FEW MONTHS. WE HOPE TO BE
16 BRINGING YOU A SPECIFIC CONTRACT WITH THE MEDICAL GROUP THAT
17 WORKS WITH OUR COMMUNITY PARTNERS FOR SPECIALTY CARE. IT WILL
18 HAVE A SMALL IMPACT BETWEEN NOW AND 2014 AND A HUGE IMPACT
19 THEREAFTER. THIS IS ALSO OUR OPPORTUNITY WHERE WE HAVE
20 EXPERTISE AND CAPACITY, WHICH IN OUR SYSTEM EXISTS ESPECIALLY
21 AT THE LEVEL OF SPECIALTY CARE. PRIMARY CARE WHERE WE ARE
22 FULL. BUT IN THE LEVEL OF SPECIALTY CARE, SOME OF THE
23 WONDERFUL REHAB SERVICES AT RANCHO, WE HAVE A STATE-OF-THE-ART
24 BURN CENTER L.A.C.+U.S.C. AND I KNOW YOU'VE HEARD THIS BEFORE,
25 BUT THERE IS MORE THAT WE CAN DO TO MAKE OUR SERVICES



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1 ATTRACTIVE. AND I INTEND FOR US TO REALLY ACHIEVE THIS. I'M A
2 TREMENDOUS BELIEVER IN WORKING WITH FRONTLINE STAFF. WE HAVE
3 BESIDES THE UNIT-BASED TEAMS THAT ARE GOING, AND I KNOW WE
4 GOT, FOR EXAMPLE, AN AWARD FOR THE PRODUCTIVITY TEAM AT M.L.K.
5 M.A.C.C. WHICH REDESIGNED THE DATA CENTER TO MAKE IT MORE
6 EFFICIENT. THERE IS SO MUCH MORE WE CAN DO BY HARNESSING THE
7 SMARTS OF THE LINE NURSE, THE LINE PHARMACIST ON HOW TO MAKE
8 CARE BETTER AND MORE EFFICIENT. PEOPLE WANT TO DO A GOOD JOB.
9 BUT THEY HAVE NOT FELT EMPOWERED TO MAKE CHANGE. LET'S TALK
10 ABOUT FINANCE. SO HISTORICAL. D.H.S. GETS PAID ON THE BASIS OF
11 EXPENSES. IF THAT'S YOUR FISCAL MODEL, WHY WOULD YOU TRY TO BE
12 EFFICIENT? IF FACT IF THAT'S YOUR FISCAL MODEL, WHY WOULD YOU
13 EVEN KEEP TRACK OF EXPENSES BY DIFFERENT AREAS? AND THE ANSWER
14 IS: D.H.S. HAS NOT TRADITIONALLY KEPT GOOD FINANCIAL RECORD OF
15 WHAT THINGS COST AT THE UNIT LEVEL. WE KNOW WHAT THE OVERALL
16 BUDGET IS. BUT WE DON'T MONITOR. WE HAVE NOT TRADITIONALLY
17 MONITORED DOWN TO THE UNIT LEVEL BECAUSE EXPENSES WERE
18 REIMBURSED. UNDER THE A.C.A., THAT'S NOT HOW IT'S GOING TO
19 WORK. UNDER THE A.C.A., WE'RE GOING GET A SET AMOUNT FOR A
20 SPECIFIC SERVICE. AND WE NEED TO TRY TO MAKE SURE THAT OUR
21 SERVICES COST IS WITHIN LINE OF WHAT WE'RE GETTING PAID. AND
22 THAT'S DONE IN EVERY OTHER KIND OF MAJOR BOTH PUBLIC AND
23 PRIVATE ORGANIZATION. AND IT'S SOMETHING WE'VE MADE PROGRESS
24 TO DO. BUT WE NEED TO DO A LOT MORE IN THE NEXT YEAR. ONE OF
25 THE REASONS IS WE'RE GOING TO LOSE OUR -- SOME OF OUR D.S.H.



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1 FUNDING. D.S.H. FUNDING, DSH STANDS FOR DISPROPORTIONATE SHARE
2 HOSPITAL. THE A.C.A. PROGRAMS A 50 PERCENT DECREASE OVER A
3 SERIES OF YEARS. IN THE MEMO ITSELF, I'VE GIVEN YOU THE
4 SPECIFIC AMOUNTS ON THE FEDERAL LEVEL. THE IDEA, WHICH MAKES
5 PERFECT SENSE IN THE CONSTRUCTION OF THE A.C.A. WAS COUNTIES,
6 HOSPITALS. WE CREATED DISH BECAUSE WE KNOW YOU HAVE TAKEN CARE
7 OF ALL OF THESE UNINSURED PATIENTS. WELL GOING FORWARD, YOU'RE
8 NOT GOING TO HAVE ALL THESE UNINSURED PATIENTS BECAUSE WE'RE
9 EXPANDING MEDICAID AND WE'RE PROVIDING EXCHANGE. SO WE'RE
10 GOING TO FUND THAT BY CUTTING THE DISH. THIS WORKS AS LONG AS
11 YOU RETAIN, WE RETAIN OUR PATIENTS. IF WE DO NOT RETAIN OUR
12 PATIENTS, THIS NO LONGER WORKS. THEN WE'RE JUST GOING TO HAVE
13 A LOSS IN REVENUE. WE'RE GOING TO NEED TO DECREASE THE COSTS
14 OF OUR SERVICES WHILE SIMULTANEOUSLY IMPROVING THE QUALITY.
15 WHICH IS ALL ABOUT THE RIGHT SERVICE IN THE RIGHT PLACE BY THE
16 RIGHT PERSON. AND ONE OF THE EXAMPLES OF SOMETHING THAT YOUR
17 BOARD APPROVED AND WE'VE HAD ALREADY REAL-TIME SUCCESS IS A
18 CENTRAL FILL. SO USED TO BE THAT THE PATIENTS, WHEN I'D WORK
19 AT ROYBAL CLINIC, I'D WRITE A PRESCRIPTION. PATIENT TAKES IT
20 TO THE PHARMACIST AT ROYBAL CLINIC. IF IT'S A FIRST
21 PRESCRIPTION, THE FIRST TIME I GAVE A PERSON A MEDICINE, THAT
22 MAKES TOTAL SENSE TO SEND TO IT THAT PHARMACY. BUT WHAT ABOUT
23 WHEN I WRITE 11 REFILLS BECAUSE THE PATIENT IS A KNOWN
24 HYPERTENSIVE PATIENT, HAS HIGH BLOOD PRESSURE, NEEDS TO STAY
25 ON THAT MEDICINE? I WANT TO WRITE 11 REFILLS SO THAT THEY



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1 DON'T RUN OUT OF THEIR MEDICINE. WHY WOULD WE WANT THEM TO GO
2 IN PERSON TO THAT PHARMACY, WHICH IS BUSY TRYING TO CREATE NEW
3 PRESCRIPTIONS, FOR THINGS THAT ARE REFILLS? REFILLS DON'T
4 INVOLVE THE SAME LEVEL OF EDUCATION. YOU CAN DO THEM MUCH MORE
5 COST-EFFECTIVELY IN A SINGLE CENTER WHICH DOES NOT NEED TO BE
6 IN A HEALTH CENTER. SO YOU CAN GET MASSIVE EFFICIENCIES BY
7 DOING EVERYBODY'S REFILLS, A SINGLE CALL-IN. AND BECAUSE OF
8 YOUR HELP AND ACTION, WE NOW HAVE A CENTRAL FILL WHICH IS
9 WORKING IN REAL TIME. I HAVE TO GET FINANCIAL INFORMATION TO
10 MY MANAGERS ON A UNIT LEVEL. YOU CANNOT TELL PEOPLE TO BE
11 RESPONSIVE TO COSTS UNLESS YOU CAN TELL THEM TO THE LEVEL OF
12 NOT JUST THE HOSPITAL, BUT 6-B. YOU HAVE TO BE ABLE TO SAY "I
13 HAVE REVIEWED THE EXPENSES OF 6-B RELATIVE TO YOUR CENSUS. AND
14 YOU ARE USING TOO MUCH REGISTRY TIME FOR YOUR CENSUS. WHAT'S
15 GOING ON?" NOW, THEY MAY THEN HAVE A PERFECTLY APPROPRIATE
16 ANSWER. THEY MAY SAY "MITCH, SORRY. IT TURNS OUT THAT WE LOST
17 FOUR NURSES DUE TO ILLNESS. AND THAT'S WHY OUR REGISTRY USE IS
18 SO HIGH." SO YOU DON'T WANT TO REVIEW REGISTRY USE. I MEAN, I
19 CAN TELL YOU AS A DEPARTMENT FOR A REGISTRY CONTRACT FOR
20 PERSONNEL, I CAN TELL YOU WHERE WE ARE FOR THE DEPARTMENT AS A
21 WHOLE. AND I MIGHT BE ABLE TO TELL YOU DEPENDING UPON WHERE IT
22 IS ON A HOSPITAL. BUT IF YOU REALLY WANT PEOPLE TO BE HELD TO
23 A BUDGET, YOU HAVE TO GO DOWN TO THE UNIT LEVEL, TO THE CLINIC
24 LEVEL AND YOU HAVE TO CONSTANTLY, IN REAL TIME, CAN'T BE THREE
25 MONTHS AGO, THREE MONTHS AGO ALL YOU CAN DO IS TELL PEOPLE



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1 THAT THEY DID THE WRONG THING. I WANT TO KNOW IN REAL TIME. IT
2 SHOULD NOT LAG MORE THAN TWO WEEKS BEHIND. WHAT ARE THE
3 EXPENDITURES ON A UNIT LEVEL RELATIVE TO THE CENSUS? REDUCING
4 UNNECESSARY HOSPITALIZATIONS. SO WE MADE A DECISION IN MARCH
5 OF MY FIRST YEAR HERE, MAYBE WAS THE FIRST MAJOR D.H.S.
6 DECISION THAT WE MADE TO BRING FORWARD TO YOU A CONTRACT FOR A
7 SYSTEM CALLED INTERQUAL. YOU WERE KIND ENOUGH TO SUPPORT ME ON
8 THAT. THIS IS A SYSTEM THAT ENABLES REALTIME REVIEW OF
9 HOSPITALIZATIONS. SO UP UNTIL THIS TIME, THE WAY A
10 HOSPITALIZATION WAS DETERMINED TO BE APPROPRIATE AND PAID FOR
11 BY MEDICAID WAS THROUGH A MANUAL PROCESS WHERE NURSES CALLED
12 T.A.R. NURSES, T.A.R. STANDS FOR TREATMENT AUTHORIZATION,
13 WOULD COME TO A HOSPITAL LIKE L.A.C.+U.S.C. AND THEY WOULD
14 REVIEW CASES, SIX MONTHS AGO IF YOU WERE LUCKY. MAYBE A YEAR
15 AGO, YEAR AND A HALF AGO BECAUSE THE STATE HAS HAD BUDGET
16 CUTS. THEY WOULD REVIEW YOUR HOSPITALIZATIONS AND THEY WOULD
17 TELL YOU "APPROVED, DISAPPROVED, APPROVED, DISAPPROVED". A
18 HOSPITALIZATION WOULD BE DISAPPROVED BECAUSE THE PERSON DID
19 NOT MEET CRITERIA FOR HOSPITALIZATION. YOU WOULDN'T GET PAID.
20 BUT OF COURSE YOU COULDN'T DO ANYTHING ABOUT IT BECAUSE IT
21 OCCURRED SIX MONTHS AGO, A YEAR AGO, YEAR AND A HALF AGO. WE
22 MADE THE DECISION WE WOULD GO TO A REAL TIME SYSTEM. YOU
23 SUPPORTED IT. SO TODAY AT L.A.C.+U.S.C. AND OLIVE VIEW, SOON
24 TO GO UP AT HARBOR, WE HAVE A SYSTEM WHERE IN REAL TIME, EVERY
25 SINGLE ADMISSION THROUGH THE EMERGENCY ROOM IS REVIEWED



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1 THROUGH THE ELECTRONIC INTERQUAL SYSTEM. IF IT PASSES THE
2 REVIEW, THE STATE AUTOMATICALLY AGREES TO PAY. NO T.A.R.
3 NURSES INVOLVED. IF IT DOES NOT GET APPROVED, THEN THERE IS A
4 SECOND LEVEL REVIEW BY A PHYSICIAN IN REAL TIME WHO GOES
5 THROUGH THE RECORD AND THEN SAYS "YES, THIS PERSON SHOULD BE
6 ADMITTED AND THE ONLY REASON IT DIDN'T GET APPROVED IS BECAUSE
7 YOU DID NOT HAVE THE FULL DOCUMENTATION. DOCUMENTATION IS PUT
8 IN IN REAL TIME, SENT THROUGH THE SYSTEM AGAIN, NOW IT'S
9 APPROVED. WE GET PAID. IF THAT PERSON DOES NOT FIT THE
10 CRITERIA, WE ARE NOW VERY EXPLICIT THAT THAT PERSON NEEDS TO
11 GO TO THE APPROPRIATE PLACE, NOT THE HOSPITAL BECAUSE THE
12 SYSTEM HAS ALREADY DETERMINED THAT THEY ARE NO LONGER NEEDING
13 HOSPITALIZATION AND WE HAVE BEEN ABLE, IN REAL TIME IN THE
14 LAST TWO MONTHS, TO DRAMATICALLY REDUCE THE NUMBER OF PEOPLE
15 BEING ADMITTED DESPITE THE FACT THAT THEY NEED TO BE IN A
16 DIFFERENT, MORE APPROPRIATE PLACE. WE WANT TO WORK WITH OUR
17 COMMUNITY PARTNERS ON AN EMPANELMENT MODEL. WE'RE VERY PROUD
18 OF THE WORK THAT OUR COMMUNITY PARTNERS DO NOW. BUT D.H.S.
19 PAYS PER ENCOUNTER AS OPPOSED TO SAYING TO OUR GREAT COMMUNITY
20 PARTNERS "WE WANT YOU TO IMPANEL YOUR PERSONS. WE WANT YOU TO
21 TAKE CARE OF THEM. AND WE WILL PAY YOU ON A PER MEMBER, PER
22 MONTH. WE NEED STRONGER CASE MANAGEMENT FOR OUR CHRONICALLY
23 ILL PATIENTS. WE NEED TO OBTAIN 340-B MEDICINE PRICING FOR OUR
24 AMBULATORY CARE CENTERS. WE GET IT AT THE HOSPITALS BUT NOT AT
25 OUR CENTERS. TO GET IT TO OUR CENTERS, WE NEED TO OBTAIN



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1 F.Q.H.C. STATUS, WHICH THROUGH THE EFFORTS OF DR. ALEX LEE
2 WE'RE MAKING A LOT OF PROGRESS ON GETTING. WE'RE GOING TO
3 REALLY UP OUR GAME IN TERMS OF OUR WORK WITH OUR OTHER SISTER
4 DEPARTMENTS. I HAVE GREAT COLLEAGUES ON D.M.H. AND D.P.H. AND
5 D.P.S.S. AND C.S.S. THERE'S A LOT THAT WE CAN DO TODAY. I WAS
6 TALKING TO THE HEAD OF D.P.S.S. ABOUT HOW WE'VE HAD SO MUCH
7 POSITIVE INTERACTION IN THE LAST FEW MONTHS ABOUT HOW THEY CAN
8 ENROLL PATIENTS AND DO REDETERMINATIONS FOR US MORE
9 EFFICIENTLY THAN WE CAN DO IT OURSELVES. AND FOR ME, HER
10 DEPARTMENT GETTING THE NECESSARY STAFF IS AS IMPORTANT OR MORE
11 IMPORTANT THAN MY GETTING NECESSARY STAFF BECAUSE THIS IS THE
12 FUTURE. PEOPLE GETTING MEDICAID SO THAT THEY HAVE THE ABILITY
13 TO BRING REVENUE AND SO WE HAVE ENOUGH MONEY TO SUPPORT THE
14 CARE OF EVERYONE, WHETHER THEY'RE INSURED OR NOT. SO LOTS OF
15 PROGRESS BUT A WHOLE LOT MORE WORK THAT NEEDS TO HAPPEN AND
16 THE NEED TO ACCELERATE THE SPEED OF THAT WORK. AS MUCH AS I
17 FEEL WE HAVE MADE A LOT OF PROGRESS, HONESTLY, I DON'T THINK
18 WE CAN REALLY SUCCEED UNDER THE CURRENT SPEED OF COUNTY
19 PROCESSES. AND THIS IS A DISCUSSION WHICH FRANKLY, HAS
20 OCCURRED BEFORE I CAME. SOMETIMES PEOPLE WILL STILL SAY TO ME
21 "MITCH," -- THIS HAPPENED FROM A HEALTH POLICY GROUP JUST LAST
22 WEEK, "DO YOU THINK THAT L.A. COUNTY NEEDS TO GO TO AN
23 AUTHORITY LIKE DENVER HEALTH OR NEW YORK HOSPITAL
24 CORPORATION?" AND MY VIEW IS NO. AND WHAT I MEAN IS: WE CAN DO
25 ALL OF THE SAME THINGS WITHOUT GOING TO AN AUTHORITY, BUT WE



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1 HAVE TO BE WILLING TO DO ALL OF THE SAME THINGS. AND MY
2 INTERACTIONS WITH THIS BOARD AND WITH YOUR STAFFS OVER THE
3 LAST TWO YEARS I FEEL HAVE BEEN TERRIFIC. AND I COULDN'T ASK
4 FOR A BETTER GOVERNING BODY OR A MORE RESPONSIVE SET OF
5 OFFICES. BUT ALL COUNTY SYSTEMS ARE CUMBERSOME. BUT THEY DON'T
6 HAVE TO BE. WE HAVE ALIGNMENT THAT WE CAN REALLY LOOK AT WHAT
7 ARE THE WAYS THAT WE CAN HIRE MORE QUICKLY? TO SET A GOAL. IT
8 SEEMS TO ME IF A BUDGETED NURSE TODAY AT HARBOR, SAY, OR
9 L.A.C.+U.S.C. OR RANCHO OR OLIVE VIEW, IF THAT NURSE GIVES
10 NOTICE THAT SHE IS LEAVING IN TWO WEEKS, I WOULD SAY TO YOU:
11 COULDN'T WE HAVE A NURSE TO REPLACE HER WHEN SHE LEAVES? IS
12 THERE ANY REASON WHY WE COULDN'T? AND THE ANSWER IS: ONLY
13 OURSELVES. THERE'S NO SAVINGS BY KEEPING THAT POSITION VACANT.
14 ALL OUR NURSE STAFFING IS UNDER STATE LAW, EVERY FOUR PATIENTS
15 EQUALS ONE REGISTERED NURSE. WE DO THAT EVERY DAY BECAUSE IF
16 WE DON'T DO THAT, WE WILL BE FINED BY THE STATE. SO WHAT
17 HAPPENS WHEN WE DON'T HAVE THAT NURSE WHO'S THERE? WELL WE USE
18 REGISTRY. DOES THAT SAVE US MONEY? NO. THAT COSTS US MORE
19 MONEY. SO WHAT IS THE REASON THAT IF A NURSE GIVES NOTICE, IS
20 IT BECAUSE WE CANNOT RECRUIT NURSES? NO. ACTUALLY THANKS TO
21 THE RECESSION AND THE BAD ECONOMY RIGHT AT THE MOMENT, WE
22 COULD RECRUIT NURSES. SO OBVIOUSLY SPECIALIZED POSITIONS I
23 THINK WE COULD ALL UNDERSTAND THAT IF YOU NEEDED A REALLY
24 SPECIALIZED PERSON WHO WAS DIFFICULT TO RECRUIT, THERE MAY BE
25 A LAG. BUT WHAT IS THE REASON THAT WE COULDN'T HAVE, FOR EACH



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1 OF THE HOSPITALS, ON THE LIST OF NURSES THAT A NURSE KNEW THAT
2 HE OR SHE WAS GOING TO BE THE NEXT NURSE HIRED IN ACUTE
3 PSYCHIATRY? THE NEXT TIME THAT THERE IS A VACANCY, THEY'RE
4 GOING TO GET A CALL. THE NURSE MANAGER'S GOING TO CALL THEM
5 AND SAY "JUST GOT A NOTICE THAT ONE OF OUR NURSES IS LEAVING
6 IN TWO WEEKS. THAT'S YOUR START DATE." WHY COULDN'T THAT
7 HAPPEN? AND THE ANSWER IS ONLY OURSELVES, WHICH IS TO SAY THAT
8 THE PROCESS IN MY DEPARTMENT AND EVERY OTHER PLACE THAT
9 TOUCHES IT MAKES IT VERY CUMBERSOME. BUT THERE'S NO REASON
10 THAT HAS TO BE THE CASE. WE COULD CHANGE THAT. AND IN CHANGING
11 IT, NOT ONLY WOULD WE NOT SPEND MORE MONEY, WE WOULD ACTUALLY
12 SPEND LESS MONEY. MR. FUJIOKA, THE C.E.O., HAS EXPRESSED
13 TREMENDOUS WILLINGNESS TO PUT TOGETHER A TASKFORCE TO
14 ACCELERATE THE HIRING, CONTRACTS, THE CLASSIFICATIONS. WE ARE
15 BOTH CLEAR THAT IT IS A TASKFORCE ABOUT HEALTH REFORM. SO IT
16 IS NOT LIMITED TO D.H.S., AS I WAS SAYING. IT IS AS IMPORTANT
17 TO ME THAT D.P.S.S. HIRE THEIR ELIGIBILITY WORKERS TO GET OUR
18 CLIENTS MEDICAID AS IT IS THAT I HIRE PHYSICIANS. BUT WE HAVE
19 TO FIGURE OUT, YOU KNOW, AT EVERY LEVEL, YOU KNOW, WHAT NEEDS
20 TO HAPPEN? WHAT ARE THE STEPS, IN THIS CASE, THAT NEED TO BE
21 REMOVED SO THAT WE CAN MAKE THINGS HAPPEN QUICKLY? MEMBERS,
22 THANK YOU SO MUCH FOR BEING WILLING TO SPEND THIS MUCH TIME. I
23 KNOW THIS HAS GONE ON A LONG BIT. I KNOW THAT THERE ARE MANY
24 PARTS THAT I HAVEN'T BEEN ABLE TO TOUCH ON, EVEN. I HOPE YOU



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1 WILL INVITE ME BACK TO TALK MORE ABOUT THIS IN THE ENSUING
2 MONTHS. THANK YOU.

3

4 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH, DR. KATZ.
5 SEVERAL OF US NO DOUBT HAVE QUESTIONS. I MAKE NOTE OF THE FACT
6 THAT THIS IS A MOTION THAT WAS BROUGHT FORTH BY SUPERVISOR
7 MOLINA, COAUTHORED BY MYSELF. SUPERVISOR ANTONOVICH CAUSES US
8 TO HEAR IT TODAY. THERE ARE TWO PERSONS WHO WISH TO BE HEARD.
9 MEMBERS, LET'S DISPOSE OF THOSE THROUGH PUBLIC COMMENT
10 REMARKS. AND THEN DR. KATZ, IF YOU WOULD REMAIN AVAILABLE FOR
11 QUESTIONS AND/OR COMMENTS, THAT WOULD BE USEFUL. LET ME CALL
12 DR. GENEVIEVE CLAVREUL AND ARNOLD SACHS. ARNOLD SACHS WAIVES.
13 THANK YOU, MR. SACHS. DR. CLAVREUL, PLEASE COME FORWARD.

14

15 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS,
16 DR. GENEVIEVE CLAVREUL. IT WOULD HAVE BEEN VERY NICE IF WE
17 COULD HAVE HAD THAT POWERPOINT PRESENTATION ACCESSIBLE PRIOR
18 TO THE MEETING. IT WAS NOT. THE ONLY THING ACCESSIBLE WAS, YOU
19 KNOW, FIVE PAGES OF BLAH, BLAH, BLAH. YOU KNOW, I HAVE
20 FOLLOWED THAT ISSUE FOR A LONG TIME. AND WE HAVE HAD A NURSING
21 SHORTAGE AT THE COUNTY FOR QUITE SOMETIME. SPECIFICALLY IN THE
22 EMERGENCY ROOM, EMERGENCY DEPARTMENT. WE CANNOT REPLACE ENOUGH
23 NURSE. TO GIVE YOU AN AVERAGE, THE COST OF LOSING ABOUT 80
24 R.N., AND I'M SURE LAST YEAR WE LOST MORE THAN 80 R.N. IN THE
25 COUNTY WHO LEFT. COME TO COST ABOUT \$4 MILLION. SO WHEN WE'RE



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1 TALKING ABOUT SAVING MONEY, PREVENTING TURNOVER? WE'LL SAVE A
2 LOT OF MONEY. AND THOSE ARE FIGURES OF THE INDUSTRY. THAT'S IN
3 THE FIGURE THAT COME OUT OF THE SKY. LIKE I SAID, I WOULD HAVE
4 LOVED TO HAVE SEEN THAT POWERPOINT. BUT THINGS ARE NOT GOING
5 WELL. WE ARE SPENDING A LOT OF MONEY. YOU KNOW, I WAS
6 REMEMBERING A COUPLE OF YEARS AGO, WE HAD AN ISSUE WHERE WE
7 ARE GOING TO GIVE \$10 MILLION A MONTH, I MEAN A YEAR TO BRING
8 A NEW KING-DREW MEDICAL CENTER. AND ACTUALLY WE DID THAT. I
9 MEAN AT ONE POINT WE ADMIT THAT WE HAVE ALREADY GIVE THEM \$30
10 MILLION. I WANT TO KNOW WHERE THOSE \$30 MILLION WENT. I MEAN,
11 WE HAVE FROM THE BOARD MEETING OF APRIL 24, 2012, WE HAVE 2012
12 RECOMMENDED BUDGET CONSIDERED BY YOUR BOARD ON APRIL 17
13 REFLECTS A THIRD PAYMENT OF \$10 MILLION. THAT MAKES \$30
14 MILLION. WHAT HAPPENED TO THAT MONEY? I MEAN, AS FAR AS I
15 KNOW, IT WAS, YOU KNOW, LAST WEEK ON SATURDAY ABOVE THE FOLD.
16 WE ARE STILL WAITING FOR THE M.L.K. HOSPITAL. WHEN I LOOK AT
17 THE BUDGET, WE'RE TALKING ABOUT SAVING MONEY. I THINK SALARY
18 OF 1 MILLION SOMETHING AND 1 MILLION THREE FOR THE SAME PERIOD
19 OF TIME AND ALSO WHEN YOU SEARCH ON THAT NEW ORGANIZATION,
20 THAT M.L.K. HEALTHCARE CORPORATION, THE ONLY THING YOU CAN
21 FIND OUT IS THAT THEY HAVE TWO EMPLOYEES, AND THEY ONLY HAVE
22 AN INCOME OF \$90,000. I THINK THAT WOULD BE A NICE WAY TO SAVE
23 MONEY, MAYBE NOT TO GIVE ANYMORE AND ASK FOR OUR MONEY BACK.
24 YOU KNOW, I'M VERY CONCERNED ABOUT WHAT'S GOING TO HAPPEN THIS



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1 YEAR BECAUSE IT APPEARS TO BE VERY TOUGH AND WE'RE NOT READY
2 FOR IT. THANK YOU.

3

4 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH FOR YOUR
5 TESTIMONY. THAT CLOSES THE PUBLIC COMMENT SECTION ON THIS
6 PARTICULAR ITEM. WE'LL PROCEED NOW TO THE QUESTIONS AND
7 COMMENTS THAT MEMBERS OF THE BOARD MAY WISH TO POSE. I
8 RECOGNIZE SUPERVISOR ANTONOVICH, SUPERVISOR YAROSLAVSKY IN
9 THAT ORDER, PLEASE. PROCEED, SIR.

10

11 **SUP. ANTONOVICH:** DR. KATZ, YOU HAD INDICATED THAT THERE'S A
12 REAL POSSIBILITY THAT YOUR DEPARTMENT WON'T BE ABLE TO RETAIN
13 THE NEWLY INSURED PATIENTS WHICH WOULD LEAVE YOU WITH AN
14 ESTIMATED 1.3 MILLION WHO WOULD NOT BE INSURED UNDER THE
15 HEALTHCARE LAW BUT CONTINUE TO BE THE COUNTY'S RESPONSIBILITY.
16 ARE YOU WORKING ON OR HAVE YOU DEVELOPED STRATEGIES TO OBTAIN
17 ADDITIONAL FEDERAL FUNDING AND RESTRUCTURING THE DEPARTMENT TO
18 SERVE THAT SMALLER, PRIMARILY UNINSURED POPULATION?

19

20 **DR. MITCHELL KATZ:** THANK YOU, SUPERVISOR, AND WELL STATED BY
21 YOU. YES. I THINK AT THIS MOMENT THE BEST AVENUE WHICH WE'RE
22 WORKING CLOSELY WITH OUR ORGANIZATION, THE NATIONAL
23 ASSOCIATION OF PUBLIC HOSPITALS, IS THE DISPROPORTIONATE SHARE
24 HOSPITAL DOLLARS. SO THEY HAVE TO BE CUT 50 PERCENT, IT'S IN
25 THE LEGISLATION. WHAT IS NOT IN THE LEGISLATION IS WHAT THE



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1 FORMULA IS FOR THAT CUT. AND OUR ARGUMENT IS THAT THOSE AREAS
2 THAT REALLY HAVE THE LARGE NUMBERS OF PEOPLE WHO ARE
3 RESIDUALLY UNINSURED, IN LOS ANGELES, EVEN COMPARED TO THE
4 REST OF CALIFORNIA, HAS MANY MORE RESIDUALLY UNINSURED, HAVE
5 TO GET A DISPROPORTIONATE AMOUNT OF MONEY. IT DOES NOT NEED TO
6 BE CUT 50 PERCENT TO EVERYONE. SO I THINK THAT'S THE MOST
7 EFFECTIVE BECAUSE THAT'S HUNDREDS OF MILLIONS OF DOLLARS AND
8 THAT WOULD MAKE A BIG DIFFERENCE TO US.

9

10 **SUP. ANTONOVICH:** IT WOULD BE HELPFUL IF THE BOARD COULD
11 RECEIVE A REPORT THAT ADDRESSES THOSE ACTIONS YOU WOULD TAKE
12 IF THIS OCCURS, INCLUDING KEY FINANCIAL AND OPERATIONAL
13 INDICATORS.

14

15 **DR. MITCHELL KATZ:** THANK YOU, SIR.

16

17 **SUP. ANTONOVICH:** THANK YOU.

18

19 **SUP. RIDLEY-THOMAS, CHAIRMAN:** SUPERVISOR YAROSLAVSKY, PLEASE.

20

21 **SUP. YAROSLAVSKY:** I HAVE TWO PRIMARY QUESTIONS. FIRST OF ALL,
22 WITH THE STATE LEGISLATURE GOING INTO SPECIAL SESSION ON
23 HEALTHCARE, WHAT ARE THE THINGS THAT YOU WOULD WANT THE COUNTY
24 TO DO? WHAT WOULD THE COUNTY POSITIONS -- WHAT COUNTY
25 POSITIONS SHOULD BE TAKEN TO ADVANCE THE INTEREST OF OUR



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1 COUNTY HEALTH SYSTEM? I'M NOT SURE WHAT YOU -- I'D LIKE TO
2 HEAR WHAT YOUR THOUGHTS ARE ON THAT NOW, BUT I'D ALSO LIKE YOU
3 TO GET US A MEMORANDUM ON IT LIKE YESTERDAY SO THAT WE CAN BE
4 OF SOME HELP AND NOT JUST RELY ON STAFF TO DO IT, BUT WE AT
5 OUR DISCRETION COULD USE OUR INFLUENCE WITH OUR COLLEAGUES IN
6 THE LEGISLATURE. BUT I NEED TO KNOW WHAT IT IS YOU'RE LOOKING
7 FOR OUT OF THIS AND WHAT IT IS THAT WE'RE TRYING TO STOP FROM
8 HAPPENING.

9

10 **DR. MITCHELL KATZ:** THANK YOU, SUPERVISOR. AND I APPRECIATE
11 YOUR HELP, AND I WILL GET THAT WRITTEN. PROBABLY NOT
12 YESTERDAY, BUT AS SOON AS I CAN. IT'S A COMPLICATED AREA OF
13 NOT ONLY HEALTH POLICY BUT OF LAW. SO THERE IS CURRENTLY A BIT
14 OF A DEBATE GOING ON AS TO WHETHER OR NOT A STATE HAS THE
15 RIGHT TO LOWER THE 138 PERCENT THRESHOLD. SO FOR MEDICAID,
16 THERE IS CONCERN ON THE PART OF HEALTH PLANNERS LIKE ME THAT
17 IF THE STATE MIGHT WANT TO LOWER IT FROM 138 TO 100 PERCENT,
18 SOME PEOPLE BELIEVE THAT EVEN IF THEY WANT THAT, THE LAW
19 PROHIBITS THAT. SOME PEOPLE BELIEVE THAT THE SECRETARY,
20 THROUGH HER WAIVER POWERS, THE FEDERAL SECRETARY SEBELIUS,
21 COULD APPROVE IT. WHAT WE WANT FROM THE LEGISLATURE MORE THAN
22 ANYTHING ELSE IS A CONFIRMATION THAT CALIFORNIA SHOULD BE A
23 PACESETTER, NOT A, YOU KNOW, "WHAT'S THE MINIMUM WE CAN DO"?
24 TO FLESH OUT THE ISSUE A LITTLE BIT MORE, THE CONCERN -- YOU
25 MAY REMEMBER THAT THERE WERE SOME STATEMENTS BY THE GOVERNOR



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1 ABOUT YES WE'RE GOING TO DO IT BUT WE ARE LEAVING ALL OF OUR
2 OPTIONS OPEN. AND TO SOME PEOPLE WHO READ BETWEEN THE LINES,
3 THE CONCERN WAS THAT THE STATE WORRIES THAT BY GOING ALL THE
4 WAY UP TO 138, EVEN THOUGH THE STATE PAYS ZERO, IT WILL BRING
5 OUT PEOPLE WHO ARE ELIGIBLE FOR TRADITIONAL MEDICAID. THE MORE
6 PEOPLE WHO GET THE MESSAGE "YOU'RE ELIGIBLE FOR SOMETHING" THE
7 IDEA IS MORE PEOPLE COME FORWARD. THOSE PEOPLE COME FORWARD
8 AND IT TURNS OUT WHEN D.P.S.S. DOES THE ELIGIBILITY, THEY WERE
9 ELIGIBLE FOR THE OLD KIND OF MEDICAID. OLD KIND OF MEDICAID IS
10 50 CENTS STATE, 50 CENTS FEDERAL DOLLAR. SO WHEN THE STATE
11 SAYS THAT THEY'RE WORRIED ABOUT THE EXPENSES OF THE A.C.A.,
12 THAT'S WHAT THEY'RE WORRIED ABOUT. AND THAT'S WHY SOME STATES
13 HAVE SAID NO, THEY ARE NOT DOING THE EXPANSION. WE ALWAYS
14 ASSUMED UNTIL WE SAW SOME OF THOSE STATEMENTS OF THE GOVERNOR
15 THAT CALIFORNIA WAS GOING TO BE A PACESETTER. CERTAINLY THERE
16 ARE NO STATEMENTS OF AN OFFICIAL LEVEL THAT THEY'VE CHANGED
17 THEIR MINDS. BUT I THINK WE NEED A STRONG STATEMENT FROM THIS
18 BOARD THAT ASSUMING THIS IS HOW THE BOARD FEELS, THAT
19 CALIFORNIA SHOULD BE A PACESETTER. THAT CALIFORNIA SHOULD BE
20 REALLY TRYING TO MAKE THIS WORK. THAT IF MORE PEOPLE ARE
21 RECOGNIZED WITH TRADITIONAL MEDICAL, IT'S GOOD FOR THE COUNTY
22 AND FOR THE STATE. IT'S GOOD FOR THE COUNTY BECAUSE WE'LL THEN
23 GET PAID FOR PEOPLE THAT WE'RE CURRENTLY NOT GETTING PAID FOR.
24 IT'S GOOD FOR THE STATE BECAUSE IT BRINGS IN FEDERAL DOLLARS
25 THAT HELP THE ECONOMY. SO THE IDEA OF WE WANT THE FULL 138, WE



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1 DO NOT WANT TO BE ASKING FOR WAIVER OR APPROVAL TO GO BELOW
2 THAT. SHOULD I STOP THERE?

3

4 **SUP. YAROSLAVSKY:** NO, THAT'S ONE. THERE ARE OTHERS, GO AHEAD.

5

6 **DR. MITCHELL KATZ:** THE SECOND ONE HAS TO DO WITH THE BASIC
7 HEALTH PLAN. SO THE CONCERN HERE IS THE WORKING POOR. THE
8 PEOPLE BETWEEN 138 AND 200 PERCENT OF POVERTY AND WHETHER OR
9 NOT THEY ARE REALLY GOING TO BE ABLE TO AFFORD COVERAGE THAT
10 IS MEANINGFUL UNDER THE EXCHANGE. AND THE IDEA OF THE BASIC
11 HEALTH PLAN IS TO PROVIDE A BENEFIT SO THAT -- THAT IS
12 AFFORDABLE. AND FOR EXAMPLE, PEOPLE TALK ABOUT SOMETHING
13 THAT'S \$75 A MONTH. NO ONE BELIEVES THAT THE EXCHANGE, I DON'T
14 WANT TO SAY NO ONE. MOST PEOPLE DO NOT BELIEVE THE EXCHANGE
15 WILL BE ONLY \$75 A MONTH. BECAUSE INSURANCE IS SO EXPENSIVE
16 THAT EVEN HEAVILY SUBSIDIZED, IT'S GOING TO BE MORE THAN THAT.
17 AND THEREFORE WHAT PEOPLE ARE GOING TO DO IS THEY'RE JUST
18 GOING TO OPT OUT OF COVERAGE, RIGHT? THE ISSUE IS NOT HOW DARE
19 WE CHARGE PEOPLE THAT AMOUNT. THE ISSUE THAT MOST PEOPLE SEE
20 IS PEOPLE WON'T DO IT. THEY JUST WON'T DO IT. AND SO THEY'LL
21 JUST REMAIN UNINSURED UNDER THE CURRENT EXCHANGE. AND SO
22 HAVING A BASIC HEALTH PLAN IS A WAY OF SAYING THAT, NO, IT'S
23 IN THE COUNTY'S INTEREST THAT PEOPLE HAVE A WAY TO PAY FOR
24 THEIR CARE. AND IT'S GOOD FOR PEOPLE TO CONTRIBUTE WHAT THEY
25 CAN. IT'S JUST UNREALISTIC TO EXPECT THAT WORKING FAMILIES ARE



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1 GOING TO SOMEWHERE FIND \$200 A MONTH TO SEND FOR INSURANCE.
2 AND SO I THINK THAT THE SECOND BIG ONE WOULD BE BASIC HEALTH
3 PLAN. WHEN YOU GET TO THE EXCHANGE, I THINK THAT'S WHERE IT'S
4 HARDEST RIGHT NOW TO SAY WHAT IS MOST IN THE COUNTY'S INTEREST
5 IN PART BECAUSE THERE'S SO LITTLE INFORMATION. EXCHANGES
6 HAVEN'T BEEN BROUGHT UP ANYWHERE. PEOPLE ARE NOT SURE ABOUT
7 LEVELS OF COVERAGE AND THERE ARE RATHER INTENSE FIGHTS GOING
8 ON NOW BETWEEN THE IDEA OF DEDUCTIBLE PLANS. THE BIG ADVANTAGE
9 OF A DEDUCTIBLE PLAN IS THAT COULD ADDRESS AFFORDABILITY.
10 RIGHT. SO IF YOU DON'T COVER ANYTHING EXCEPT PEOPLE WITH
11 CATASTROPHIC COSTS, THAT COVERAGE IS GOING TO BE WAY LESS. ON
12 THE OTHER HAND, THE COUNTY IS GOING TO WIND UP PAYING FOR THAT
13 PERSON'S CARE BECAUSE THEY'RE GOING TO REMAIN A PERSON WHO'S
14 WORKING POOR, WHO MAKES IT MONTH-TO-MONTH. THEY'RE GOING TO,
15 LET'S SAY, NEED \$500 OF MEDICAL CARE, \$700 \$1200. THAT'S NOT
16 GOING TO INVOKE THE CATASTROPHIC. THEY'RE NOT GOING TO HAVE
17 IT. SO IN FACT, THEY'RE GOING TO BE INSURED BUT WE'RE STILL
18 PAYING THE BILL.

19

20 **SUP. YAROSLAVSKY:** WHO DETERMINES WHETHER THERE'S A BASIC PLAN?

21

22 **DR. MITCHELL KATZ:** ALSO A COMPLICATED LEGAL ISSUE. THE STATE
23 DETERMINES WHETHER OR NOT THERE IS A PLAN. AND THE BASIC
24 HEALTH PLAN IS IN THE A.C.A. AS A STATE OPTION. HOWEVER, THE
25 STATE PLAN HAS TO CONFORM TO THE FEDERAL RULES AS WRITTEN BY



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1 C.M.S. AND TO DATE, C.M.S. HAS NOT WRITTEN ANY RULES. WHICH IS
2 ONE OF THE REASONS THAT THE STATE HAS SAID WELL HOW -- WE
3 COULD CREATE A BASIC HEALTH PLAN BASED ON WHAT WE THINK C.M.S.
4 WILL LATER APPROVE OR WE CAN WAIT AND SEE IF C.M.S.
5 PROMULGATES THE GUIDELINES AND THEN DO THE PLAN. I THINK THAT
6 PART OF WHY, AGAIN IF YOU TRY TO READ BETWEEN THE LINES, THERE
7 IS A CERTAIN LEVEL OF AMBIVALENCE ABOUT THE BASIC HEALTH PLAN
8 AT EVERY LEVEL. AND THE AMBIVALENCE IS, SHOULD OUR GOAL AS
9 GOOD POLICYMAKERS BE TRYING TO PROVIDE PEOPLE SOMETHING THAT
10 IS AFFORDABLE? OR SHOULD WE BE TRYING TO PROVIDE PEOPLE
11 SOMETHING THAT IS COMPREHENSIVE AND PAYS PROVIDERS AMOUNTS
12 THAT ARE AT LEAST COMMENSURATE WITH THE COST OF PROVIDING THE
13 SERVICE? AND BECAUSE OF HOW EXPENSIVE THE AMERICAN HEALTHCARE
14 SYSTEM IS, IT'S NOT CLEAR YOU CAN DO BOTH AT THE MOMENT. IT'S
15 NOT CLEAR THAT YOU CAN PROVIDE A COMPREHENSIVE PACKAGE THAT
16 PROVIDES DECENT RATES AND IS STILL AFFORDABLE. THE COUNTER,
17 WHICH IS WHERE I AM AT THIS MOMENT, IS OKAY, I SEE ALL THAT,
18 BUT IN THE END THAT JUST MEANS THAT THE PERSON'S UNCOVERED AND
19 THE COUNTY PAYS THE BILL. SO HOW HAVE YOU HELPED ANYTHING? AT
20 LEAST IF YOU COME UP WITH A BASIC HEALTH PLAN, EVEN IF IT'S
21 NOT COMPREHENSIVE, AND EVEN IF IT DOESN'T PAY FULL AMOUNTS TO
22 THE PROVIDERS, IT'S SOMETHING. IT'S BETTER THAN NOTHING. IT'S
23 BETTER THAN THE COUNTY HAVING TO PAY THE WHOLE BILL OR THE
24 PROVIDER GETTING ZERO BECAUSE THE PERSON IS NOT INSURED.

25



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1 **SUP. YAROSLAVSKY:** WHEN YOU SAY THE COUNTY PAYS THE WHOLE BILL,
2 WHO'S ACTUALLY -- THIS IS NOT COUNTY BEING REIMBURSED BY THE
3 STATE.

4

5 **DR. MITCHELL KATZ:** RIGHT. SO WHAT I'M THINKING IS --

6

7 **SUP. YAROSLAVSKY:** ISN'T THIS ALL ABOUT -- I MEAN BOTH OF YOUR
8 ASKS THAT YOU TALKED ABOUT WOULD COST THE STATE MONEY, LOTS OF
9 MONEY.

10

11 **DR. MITCHELL KATZ:** YES. WHAT I WAS THINKING IS IF, LET'S SAY
12 TALKING ABOUT THE WORKING POOR, SOMEONE'S 150 PERCENT AT
13 POVERTY. AND BECAUSE THE AMOUNT THEY WOULD HAVE TO PAY PER
14 MONTH FOR THE EXCHANGE IS LARGE, THEY DO ONE OF TWO THINGS.
15 THEY EITHER SAY, "CAN'T AFFORD IT." WHICH I COULD CERTAINLY
16 UNDERSTAND IF YOU LIVED IN AN EXPENSIVE COUNTY LIKE L.A., IT'S
17 HARD TO GET BY EVEN ON A REALLY GOOD SALARY. SO I CERTAINLY
18 UNDERSTAND WORKING PEOPLE SAY, "CAN'T AFFORD IT. I'LL PAY A
19 PENALTY ASSUMING THE I.R.S. EVER FIGURES OUT HOW TO CHARGE THE
20 PENALTY. I'LL PAY THE PENALTY. OR I WILL GET A HIGH DEDUCTIBLE
21 PLAN." THEN THEY SHOW UP AT MY CLINIC AT ROYBAL. WE'RE GOING
22 TO BE TAKING CARE OF THEM AS WE WOULD TAKE CARE OF ANYBODY
23 WITH A NEED. AND NOW THEY'RE STILL UNINSURED BECAUSE THEY PAID
24 THE PENALTY, SO WE'RE NOT GOING TO GET PAID. AND THEY DON'T
25 HAVE THE ABILITY TO PAY. OR THEY ARE INSURED BUT THEY'RE ONLY



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1 INSURED IF THEY HIT A \$5000 DEDUCTIBLE. SO IN THE END, THE
2 COUNTY IS THE ONE WHO PAYS.

3

4 **SUP. YAROSLAVSKY:** BUT FROM THE STATE'S POINT OF VIEW, THE
5 STATE NOT WANTING TO INCUR ANY MORE EXPENSES, IT'S NOT
6 UNCOMMON FOR THE STATE TO HAVE THE COUNTY PICK UP THE TAB FOR
7 A LOT OF THINGS THAT THEY USED TO PICK UP THE TAB FOR, OR
8 SHOULD HAVE.

9

10 **DR. MITCHELL KATZ:** UNDERSTOOD, SIR.

11

12 **SUP. YAROSLAVSKY:** ALL RIGHT. SO I MEAN, AS A PRACTICAL MATTER,
13 ISN'T THAT GOING TO BE THE ISSUE?

14

15 **DR. MITCHELL KATZ:** YES. I MEAN I THINK THAT THE PLACE WHERE
16 PEOPLE LIKE YOU AND YOUR COLLEAGUES HAVE BEEN SUCCESSFUL
17 BEFORE WITH THE STATE IS TO THE EXTENT THAT THE STATE LIMITS
18 THINGS, WE'RE ALSO LIMITING FEDERAL DOLLARS. FEDERAL DOLLARS
19 ARE A GOOD STIMULUS. HEALTHCARE IS NOT A BAD INDUSTRY. IT'S
20 VERY LABOR INTENSIVE. IF YOU DRAW DOWN MORE FEDERAL DOLLARS
21 FOR HEALTHCARE, IF WE THE STATE OF CALIFORNIA DRAW DOWN MORE
22 FEDERAL DOLLARS FOR HEALTHCARE, THAT'S GOING TO BE MORE JOBS.
23 MORE JOBS IN CALIFORNIA. SO THE MORE INCOME, RIGHT? IF THE
24 STATE DOESN'T DO IT, THEN YOU JUST HAVE THE COUNTY DOLLARS.
25 YOU DON'T BRING IN THE FEDERAL DOLLAR.



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1

2 **SUP. YAROSLAVSKY:** YEAH. I'D BE INTERESTED IN A MORE
3 COMPREHENSIVE MEMO FROM YOU IF YOU CAN. JUST KIND OF A ROAD
4 MAP AND AN INTELLIGENCE GATHERING. WHAT DO WE EXPECT TO SEE?
5 WHAT'S THE STATE'S PLAY BOOK? WHAT'S OUR PLAY BOOK? LET US
6 FIGURE OUT HOW WE CAN RECONCILE THAT. I THINK IT'S GOING TO BE
7 -- I'M JUST PRACTICALLY SPEAKING, THERE'S A LOT OF TALK THAT
8 PROP 30 ISN'T GOING TO BE ENOUGH TO GET THE STATE OUT OF ITS
9 TOTAL HOLE AND DIG THEMSELVES FURTHER INTO IT I THINK IS GOING
10 TO BE A HEAVY LIFT. BUT LET'S SEE WHAT WE COME UP WITH. I HAVE
11 ONE OTHER QUESTION, WHICH IS MORE SPECIFIC. BACK TO THE ISSUE
12 OF HEALTHY WAY L.A. YOU GOT OFF TO A REALLY GOOD START ON
13 HEALTHY WAY L.A. YOU RAMPED UP. GOT TO APPROXIMATELY 200,000
14 ENROLLEES. AND THEN IT ESSENTIALLY PLATEAUED. AND IT'S BEEN AT
15 200,000 FOR QUITE SOME TIME. IS IT SIX MONTHS, A YEAR? I DON'T
16 EVEN KNOW.

17

18 **DR. MITCHELL KATZ:** RIGHT.

19

20 **SUP. YAROSLAVSKY:** HOW LONG HAS IT BEEN PLATEAUED?

21

22 **DR. MITCHELL KATZ:** ABOUT SIX MONTHS.

23

24 **SUP. YAROSLAVSKY:** OKAY. DO YOU KNOW WHAT THE REASON FOR THAT
25 IS? YOU WANT TO GET TO 300,000 OR MORE? THIS COMING YEAR?



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1 WHAT'S THE PLAN? WHAT ARE WE GOING TO DO DIFFERENTLY IN THE
2 NEXT YEAR TO GET US UP THERE THAT WE'RE NOT DOING NOW? WHAT'S
3 YOUR ASSESSMENT OF WHY THIS HAS HAPPENED.

4

5 **DR. MITCHELL KATZ:** SURE. THANK YOU SUPERVISOR. WE'VE HAD TWO
6 PROBLEMS WHICH RESULTED IN THE PLATEAU BOTH OF WHICH I THINK
7 ARE FIXABLE. THE FIRST ONE HAS BEEN RE-ENROLLMENT. SO THE
8 PROGRAM REQUIRES A MANDATORY RE-ENROLLMENT. AND SO THAT, THEN,
9 CREATED A WHOLE SET OF ACTIVITIES OF THE SAME PEOPLE WHO WERE
10 ONCE DOING ENROLLMENT. SO PART OF HOW I GOT THE ENROLLMENT UP
11 WAS TO SET AS THE TASK, OKAY, 60,000 PEOPLE AFTER YOU KNOW, 18
12 MONTHS DOESN'T SEEM RIGHT TO ME IN A COUNTY THE SIZE OF L.A.,
13 LET'S GET TO 200,000, WHICH WE DID. BUT THOSE PEOPLE CAME UP -
14 - ALL THOSE NEW PEOPLE CAME UP FOR RE-ENROLLMENT. AND THE
15 PEOPLE WHO I HAD DOING THE ENROLLMENT HAD TO SWITCH TO RE-
16 ENROLLMENT. AND I THINK IN RETROSPECT, THAT WAS A MISTAKE OF
17 MINE.

18

19 **SUP. YAROSLAVSKY:** HOW OFTEN DO THESE FOLKS HAVE TO BE
20 REENROLLED?

21

22 **DR. MITCHELL KATZ:** YEARLY. WHICH IS PART OF THE SIGNIFICANCE
23 OF OUR NEXT EFFORT, BECAUSE THOSE PEOPLE ARE NOT GOING TO NEED
24 TO BE REENROLLED. BECAUSE WE'RE GOING TO ENROLL THEM STARTING
25 IN JANUARY SO THAT THEY'LL GO SMOOTHLY, WE HOPE, INTO



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1 MEDICAID. SO I THINK THAT THE MISTAKE ON MY PART WAS THAT I
2 SHOULD HAVE COME TO YOU AND SAID, GIVEN THE RE-ENROLLMENT,
3 IT'S GOING TO DIVERT MY RESOURCES, AND IF I'M GOING TO KEEP
4 GROWING, I'M GOING TO NEED MORE STAFF. AND I DIDN'T QUITE
5 ANTICIPATE HOW MUCH EFFORT WOULD BE INVOLVED IN THE RE-
6 ENROLLMENT. YOU KNOW, I THINK THE COUNTER WAS: ALL OF THESE
7 PROGRAMS ARE BRAND NEW, AND WE JUST DIDN'T ANTICIPATE THAT RE-
8 ENROLLMENT WOULD BE AS CHALLENGING TO ACHIEVE AS IT TURNED OUT
9 TO BE.

10

11 **C.E.O. FUJIOKA:** ON THAT NOTE, IN MITCH'S PRESENTATION, THE
12 LAST SLIDE SPOKE TO A TASKFORCE OR A COUNTY-WIDE EFFORT.
13 THERE'S ALSO A REFERENCE TO THE ROLE D.P.S.S. COULD PLAY. AND
14 WE'VE TALKED ABOUT -- AND HE'S TALKED TO OUR DIRECTOR OF
15 D.P.S.S. OF HAVING THEIR STAFF HELP WITH ENROLLMENT AND THE
16 RE-ENROLLMENT PROCESS. SO IT'S CLEARLY A TASK, A SIGNIFICANT
17 TASK THAT'S NOT INVESTED SOLELY IN D.H.S. BUT HAS TO BE
18 APPROACHED ON A MUCH WIDER, COUNTYWIDE BASIS. SO D.P.S.S.,
19 GIVEN THEIR ENROLLMENT RESPONSIBILITIES IN OTHER FEDERAL
20 PROGRAMS WOULD BE VERY WELL SUITED TO TAKE ON SOME OF THESE
21 RESPONSIBILITIES. THANK YOU.

22

23 **SUP. YAROSLAVSKY:** OKAY. SO GOING INTO NEXT YEAR, WHICH IS
24 THREE WEEKS AWAY, WHAT IS YOUR GAME PLAN?

25



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1 **DR. MITCHELL KATZ:** SO THAT THE ONE PART OF THE PLAN IS THAT
2 FOR THE FIRST TIME, WITH YOUR SUPPORT, WE'RE GOING TO PROVIDE
3 AN ADMINISTRATIVE FEE TO COMMUNITY PARTNERS WHO SUCCESSFULLY
4 ENROLL PEOPLE. SO THAT WILL GIVE THEM AN ABILITY TO HIRE MORE
5 PEOPLE. NOT TO SAY -- IT'S NOT SO MUCH THAT THEY -- IT'S NOT A
6 QUESTION OF WE HAVE TO INCENTIVIZE THEM AS MUCH AS WE HAVE TO
7 HAVE THEM HAVE ENOUGH STAFF TO BE ABLE TO PULL IT OFF, RIGHT.
8 AND YOU KNOW WELL FROM YOUR WORK WITH COMMUNITY HEALTH CENTERS
9 HOW TIGHT BUDGETS CAN BE AT COMMUNITY HEALTH CENTERS. SO BY
10 PROVIDING THEM A STEADY REVENUE SOURCE FOR EVERY ENROLLMENT,
11 WE BELIEVE THEY WILL THEN BE ABLE TO HIRE UP ADDITIONAL
12 ENROLLMENT STAFF. I ALSO NEED MORE VISIT STAFF. THAT IS TO SAY
13 IN ORDER TO ENROLL PEOPLE, YOU HAVE TO BE ABLE TO FULFILL THE
14 PROMISE. ESPECIALLY GIVEN THAT WE WANT PEOPLE TO CHOOSE US.
15 IT'S NO ADVANTAGE TO ME TO ENROLL PEOPLE AND HAVE THEM HAVE A
16 BAD EXPERIENCE OF US AND THEREBY BE READY THAT THE FIRST
17 CHANCE THEY HAVE CHOICE THAT THEY'RE GOING TO LEAVE BECAUSE
18 THEY JOINED HEALTHY WAY L.A., THEY CALLED FOR AN APPOINTMENT
19 AND THEY WERE TOLD NO APPOINTMENTS ARE AVAILABLE. THEN WE'VE
20 ACTUALLY DONE OURSELVES A NEGATIVE SERVICE. SEE, WITH THE
21 HEALTHY WAY L.A. PEOPLE, TO A CERTAIN EXTENT, BECAUSE IT'S --
22 THE ADVANTAGE TO HAVING IT STRONGEST IF YOU NEED SERVICES.
23 WE'VE ALWAYS MEANT THAT ANYONE WHO CAME FOR SERVICES WE WERE
24 ENROLLING. WHAT WE NEED TO DO IS MUCH MORE NOW THE COMMUNITY
25 FAIR STUFF, THE CHURCH BASEMENT, THE SYNAGOGUES, THE PLACES



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1 WHERE PEOPLE ARE, AND REALLY ENROLL LOW INCOME PEOPLE. SO WE
2 ALSO HAVE SEVERAL PARTNERS NOW, INCLUDING ONE L.A. AND
3 S.E.I.U., ALL OF WHOM SEE IT AS IN THEIR INTEREST THAT WE DO A
4 BIG ENROLLMENT. THEY GET THE IDEA THAT THERE'S NO RE-
5 ENROLLMENT HERE. SO THIS IS OUR TIME AND THEN IN JANUARY,
6 FEBRUARY, MARCH, WE GO AFTER THE PEOPLE. WE WANT TO HAVE THEM
7 HAVE A POSITIVE EXPERIENCE. I THINK WE CAN GET AT LEAST TO
8 300,000.

9

10 **SUP. YAROSLAVSKY:** OKAY, THANK YOU.

11

12 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU, SUPERVISOR
13 YAROSLAVSKY. THE CHAIR RECOGNIZES SUPERVISOR KNABE.

14

15 **SUP. KNABE:** THANK YOU, MR. CHAIR. IT'S OBVIOUS THAT D.H.S. IS
16 PROBABLY THE ONLY COUNTY DEPARTMENT THAT'S GOING TO HAVE TO
17 COMPETE FOR THE BULK OF ITS NEW REVENUES KIND OF A SITUATION.
18 AND YOU TALKED A LITTLE BIT IN YOUR PRESENTATION ABOUT THE
19 CULTURE. AND I'M ASSUMING THAT YOU'LL BE FOLLOWING UP ON THAT
20 BECAUSE THAT'S A VERY, VERY SIGNIFICANT CHANGE. THE COUNTY HAS
21 REALLY NOT HAD TO COMPETE IN THE PAST. WE HAVE SORT OF TAKEN
22 FOR GRANTED, LIKE YOU SAID, HEY, WE'RE THE SAFETY NET. SO YOU
23 CAN'T PAY, JUST COME SEE US. BUT NOW WE HAVE TO JUST
24 REINVIGORATE THE ENTIRE SYSTEM ON A WHOLE DIFFERENT PHASE
25 BECAUSE YOU ARE GOING TO BE SO DEPENDENT ON THOSE REVENUES



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1 BASED ON CHOICE AND CUSTOMER SERVICE, WHICH IS A WHOLE NEW
2 CREATURE FOR ALL OF US. I KNOW YOU'RE GOING TO FOLLOW-UP ON
3 THAT. BUT ONE OF THE THINGS THAT I'D LIKE FOR YOU ADDRESS,
4 BECAUSE I FEEL VERY STRONGLY ABOUT THIS, AND MAYBE BILL HAS A
5 COMMENT. ONE OF THE THINGS THAT IS SORT OF LOST IN THIS
6 CONVERSATION AS IT RELATES TO WHAT THE AFFORDABLE CARE ACT MAY
7 OR MAY NOT COST US. I MEAN, IT'S GOING TO COST US A LOT, I'M
8 ASSUMING. BUT ONE OF THE THINGS THAT THEY'RE TALKING ABOUT
9 LOSING THROUGH ACTION, LEGISLATIVE ACTION THAT IS, IS THE 1991
10 REALIGNMENT DOLLARS. I PERSONALLY FEEL THAT WE NEED TO REALLY
11 WATCH THIS CAREFULLY AND OUR POSITION AND THAT WE GIVE
12 ABSOLUTELY NO GIVE-BACKS UNTIL SUCH TIME THAT WE HAVE A
13 FRAMEWORK OF TIME TO KNOW EXACTLY WHAT THE AFFORDABLE CARE ACT
14 IS GOING TO COST US. BUT THAT'S OUT THERE. THAT WOULD BE A
15 VERY HEAVY HIT TO US BECAUSE WE'RE NOT ONLY GIVING UP
16 SOMETHING BECAUSE AHEAD OF WHAT WE KNOW SOMETHING ELSE IS
17 GOING COST US, BECAUSE WE WERE IN THIS POSITION AND NOW HAVE
18 TO COMPETE FOR THAT CUSTOMER. I THINK IT'S A VERY, VERY
19 DANGEROUS SITUATION, AND I DON'T KNOW WHERE WE ARE ON THAT.
20 BUT I REALLY FEEL VERY STRONGLY THAT WE SHOULD NOT BE TALKING
21 ABOUT ANY LEGISLATIVE GIVE-BACKS UNTIL WE KNOW WHAT THIS
22 AFFORDABLE CARE ACT IS GOING TO COST US.

23

24 **C.E.O. FUJIOKA:** WE ABSOLUTELY AGREE. IN FACT, WE'VE HEARD THE
25 SAME RUMOR. WE HAVE YET TO VERIFY ANYTHING, BUT AT THIS POINT



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1 IN TIME, I'D RECOMMEND THAT WE, THAT WE GET AGGRESSIVE ON THAT
2 AND WE FIGHT ANY, ANY EFFORT TO TAKE THOSE FUNDS AWAY.

3

4 **SUP. KNABE:** I THINK IF WE CAN UNCOVER THE RUMOR, GO TO
5 WHEREVER IT'S RUMORED, WE NEED TO GET ON TOP OF THAT AND NOT
6 JUST WAIT AND SIT BACK AND THEN ALL OF A SUDDEN THAT
7 LEGISLATIVE ACTION PIECE IS IN THERE AND THEN WE'VE GOT TO
8 PULL IT OUT. I'D RATHER GET IT OFF THE TABLE BECAUSE WE CAN'T
9 DO ANY GIVE-BACKS UNTIL WE KNOW WHAT THIS IS GOING TO COST US.

10

11 **C.E.O. FUJIOKA:** ABSOLUTELY. AND WE'RE DOING THAT. WE'RE TRYING
12 TO TRACK THAT DOWN. THIS IS A VERY, VERY FRESH RUMOR. I DON'T
13 KNOW IF DR. KATZ HAS ANYTHING ELSE TO ADD.

14

15 **DR. MITCHELL KATZ:** I THINK WITH YOUR APPROVAL, SUPERVISOR,
16 I'LL INCLUDE IT IN THE MEMO TO ALL OF YOU ABOUT THE STATE
17 ACTIONS. AND I THINK WE HAVE A VERY GOOD ARGUMENT, BUT I THINK
18 THAT YOU'RE RIGHT TO WORRY. I THINK THE WAY THE ARGUMENT IS
19 GOING TO GO IS THE COUNTIES ARE GETTING THIS HUGE INFUSION OF
20 NEW MONEY THROUGH MEDICAID. THE STATE IS NOT GETTING ANY. THE
21 STATE NEEDS MONEY. WE'RE TAKING YOUR MONEY. THE PUSH BACK THAT
22 WE HAVE TO MAKE ON A POLICY --

23

24 **SUP. KNABE:** THAT HAPPENS EVERY YEAR, BY THE WAY.

25



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1 **DR. MITCHELL KATZ:** RIGHT, RIGHT. THE ISSUE ON THE POLICY
2 BESIDES WHAT YOU'VE ALREADY ARTICULATED, WHICH IS WE NEED TO
3 SEE HOW THIS WORKS OUT, IS THAT THE REALIGNMENT WAS MEANT IN
4 EXCHANGE FOR THE SECTION 17,000 REQUIREMENT THAT COUNTIES
5 PROVIDE CARE TO UNINSURED PEOPLE. BUT THE TOTAL REALIGNMENT
6 THAT YOU'RE GETTING DOESN'T COME ANYWHERE NEAR THE COST OF
7 PROVIDING CARE TO THE UNINSURED PEOPLE, NOR WILL IT COME
8 ANYWHERE NEAR CLOSE THE COST OF THE RESIDUALLY UNINSURED
9 BECAUSE IT WAS ARTIFICIAL IN 1991 LET ALONE IN 2013. SO IN
10 TERMS OF WHAT THAT RE-ALIGNMENT WAS SUPPOSED TO DO, IN A
11 SENSE, IT'S DIFFERENT THAN THE D.S.H. ARGUMENT. IN THE D.S.H.
12 ARGUMENT, WHETHER IT HELPS US OR NOT, I SORT OF UNDERSTAND.
13 THE FEDERAL GOVERNMENT IS BASICALLY SAYING, "WE THE FEDERAL
14 GOVERNMENT ARE GOING TO MOVE FROM GIVING YOU MONEY THROUGH
15 YOUR PUBLIC HOSPITALS TO GIVING YOU MONEY THROUGH MEDICAID.
16 WE'RE GOING TO TAKE THE SAME MONEY AND JUST GIVE IT TO YOU IN
17 A DIFFERENT WAY." WITH THE STATE IS A VERY DIFFERENT ISSUE.
18 THEY DID THE REALIGNMENT IN EXCHANGE FOR THE REQUIREMENT. AND
19 THE REALIGNMENT DOESN'T PAY FOR THE REQUIREMENT. AND IT WON'T
20 UNDER THE A.C.A. SO THERE REALLY IS NO POLICY ARGUMENT. IT'S
21 JUST THE "WE LIKE YOUR MONEY" ARGUMENT.

22

23 **SUP. KNABE:** WELL RIGHT. AND IF WE GET IN THAT COMPETITIVE
24 SITUATION, WHICH WE WILL BE, I MEAN, THAT'S A WHOLE DIFFERENT
25 BALL GAME FOR US. AND TO GIVE UP THOSE DOLLARS AHEAD OF TIME I



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1 THINK IS A BIG MISTAKE ON OUR PART. AND IT'S NOT JUST US
2 UNCOVERING THOSE RUMORS. THAT WAS ONE OF THE HOT TOPICS OF
3 CONVERSATION ALL LAST WEEK AT THE C.S.A.C. ANNUAL CONVENTION
4 WAS THE GIVING UP OF 1991 REALIGNMENT DOLLARS. SOME OF THE
5 SMALLER COUNTIES, OBVIOUSLY THE IMPACT IS NOT AS GREAT AS IT
6 WOULD BE FOR US. BUT I JUST THINK WE NEED TO STAY OUT AHEAD OF
7 THE CURVE BECAUSE AT THE END OF THE DAY, YOU STILL, AS YOU
8 MENTIONED IN YOUR REPORT, THERE'S STILL A WHOLE BUNCH OF FOLKS
9 THAT ARE GOING TO WIND UP UNINSURED. THERE ARE STILL A WHOLE
10 BUNCH OF FOLKS THAT ARE GOING TO WIND UP ON OUR FACILITIES
11 UNINSURED. SO WE, REGARDLESS OF WHAT THE FORMULA MAY BE FOR
12 REIMBURSEMENT AS WE HAVE TO COMPETE FOR THOSE DOLLARS, WE
13 DON'T KNOW WHAT THAT OTHER PIECE IS GOING TO COST US. AND FOR
14 US TO GIVE UP REALIGNMENT DOLLARS FROM WAY BACK WHEN WITHOUT
15 KNOWING WHAT THIS IS GOING TO COST US INTO THE FUTURE I THINK
16 WOULD BE A DIFFICULT DECISION FOR US TO MAKE, AND WE JUST NEED
17 TO STAY ON TOP OF IT.

18
19 **C.E.O. FUJIOKA:** WHY DON'T WE PRESENT THE ARGUMENT NOW? IN
20 WORKING WITH DR. KATZ, GIVEN WHAT HE'S JUST PRESENTED AND HOW
21 WITH REALIGNMENT, THE ORIGINAL INTENT OF RE-ALIGNMENT AND THE
22 CONSEQUENCE TO US AND THE FACT THAT IT'S WOEFULLY INADEQUATE
23 TO PAY FOR THE INDIGENT CARE, WHY DON'T WE LAY OUT A POSITION
24 RIGHT NOW, A LETTER RIGHT NOW, AND SEND IT FORWARD.

25



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1 **SUP. KNABE:** I WOULD ASK THAT WE DO A FIVE SIGNATURE LETTER.

2

3 **C.E.O. FUJIOKA:** I'D DO IT RIGHT NOW INSTEAD OF WAIT FOR THIS.

4 IT'S GAINING SOME FEET. WE HEARD THERE MAY BE A SPECIAL

5 SESSION IN THE LEGISLATURE IN THE BEGINNING PART OF JANUARY.

6 WE HAVEN'T HEARD ANY VERIFICATION OF WHAT THEY'RE GOING TO DO.

7 BUT IT IS STARTING TO GAIN FEET. WE CAN DO THAT. AND THEN

8 THROUGH OUR PARTNERS WITH OTHER LARGE URBAN COUNTIES GET THEM

9 TO DO THE SAME THING AND GET ON TOP OF THIS, GET IN FRONT OF

10 THIS.

11

12 **SUP. KNABE:** I WOULD SO MOVE MR. CHAIRMAN.

13

14 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. TO BE CONSIDERED FOR

15 DISPOSITION. SUPERVISOR MOLINA?

16

17 **SUP. MOLINA:** THANK YOU. FIRST OF ALL, THANK YOU DR. KATZ, FOR

18 THE REPORT. IT WAS VERY COMPREHENSIVE. IT MIGHT HAVE BEEN A

19 BIT LONG BUT THE REALITY IS WE NEEDED ALL OF THAT INFORMATION.

20 AND I THINK IT'S IMPORTANT FOR EVERYONE TO KNOW WHAT OUR

21 SITUATION IS. AND ONE OF THE THINGS THAT WAS PROMINENT TO ME

22 IN THAT SITUATION IS 13 MONTHS. 13 MONTHS ISN'T A LONG TIME IN

23 ORDER TO GET GOING WITH SOMETHING THAT WE'VE KNOWN ABOUT FOR

24 THE LAST COUPLE OF YEARS. BUT VERY, FRANKLY, THERE'S A LOT OF

25 THINGS THAT NEED TO START TAKING PLACE. AND CERTAINLY YOU'VE



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1 BROUGHT ATTENTION TO THE THINGS THAT YOU NEED TO BE DOING,
2 THAT WE NEED TO BE DOING. ONE OF THE THINGS THAT KEEPS COMING
3 OUT AS BEING OUTSTANDING, THERE ARE SOMETHING THAT WE CAN
4 CONTROL WITHIN OUR OWN COUNTY, WITHIN OUR OWN DEPARTMENT,
5 ABOUT HOW WE START TRANSITIONING AND REINVENTING OURSELVES IN
6 A VERY DIFFERENT BUSINESS MODEL THAN WE'VE BEEN UP TO NOW. HOW
7 WE'RE GOING TO HANDLE THE ISSUE OF SECTION 17,000 AS COMPARED
8 TO OTHER HOSPITALS THAT HAVE A DIFFERENT BUSINESS MODEL. AND
9 BASICALLY THE A.C.A. KIND OF TAKES INTO CONSIDERATION REALLY
10 MORE OF A BUSINESS MODEL THAN IT DOES PUBLIC HOSPITAL WITH
11 SECTION 17,000 ON US. BUT ONE OF THE TROUBLING PARTS OF IT IS
12 WHAT IS NOT UNDER OUR CONTROL. WHAT IS NOT UNDER OUR CONTROL
13 IS WHAT'S GOING ON RIGHT NOW IN THE LEGISLATURE AND AT H.E.W.
14 OR HEALTH SERVICES. AND THOSE ARE THE KINDS OF ISSUES THAT CAN
15 CHANGE AT ANY MINUTE, AT ANY TIME. WHEN WE HAD TO GO THROUGH
16 THE WAIVER ISSUES, IT WAS INTERESTING HOW THIS BOARD WAS
17 INVOLVED IN A VERY COMPREHENSIVE CONNECTION, I'LL SAY, KNOWING
18 WHAT WAS GOING ON, WHETHER IN SACRAMENTO OR WHETHER AT THE
19 FEDERAL LEVEL. AND WHATEVER HAPPENED AT THE FEDERAL LEVEL OF
20 COURSE HAD TO BE COMPLIMENTED OR DEALT WITH AT THE STATE
21 LEVEL, AS WELL, BECAUSE IT ALL AFFECTS THE OTHER. BUT WE HAD A
22 TEAM OPERATING CONSTANTLY ON THAT ISSUE. AND I THINK WE WERE
23 TREMENDOUSLY SUCCESSFUL BECAUSE OF THAT TEAM APPROACH. IT
24 INVOLVED ALL OF US, AS COLLEAGUES WHO WE CAN CALL PEOPLE FROM
25 TIME TO TIME, WHETHER IT'S OUR SENATORS, MEMBERS OF CONGRESS



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1 OR MEMBERS OF THE LEGISLATURE. HAVING BEEN IN THE LEGISLATURE
2 AND MY COLLEAGUE, SUPERVISOR MARK RIDLEY-THOMAS, I CAN ASSURE
3 YOU AND MORE THAN LIKELY WHAT IS GOING ON TODAY WITH VARIOUS
4 FRESHMEN MEMBERS GOING UP THERE, THE L.A. COUNTY HEALTHCARE
5 SYSTEM IS A TOTAL UNKNOWN TO MOST LEGISLATIVE MEMBERS. MOST
6 LEGISLATIVE MEMBERS. THE DELEGATION ITSELF DOESN'T EVEN TREAT
7 ITSELF, THE L.A. DELEGATION, AS A RESPONSIBILITY TOWARD TAKING
8 CARE OF THE L.A. COUNTY HEALTHCARE SYSTEM. I'VE SEEN THAT TIME
9 AND TIME AGAIN. I ALWAYS FOUND THE BAY AREA TO BE MUCH MORE
10 COHESIVE. WHENEVER THEY NEEDED SOMETHING, THEY HAD I THINK IT
11 WAS THREE ASSEMBLY PEOPLE WHO CAME AND RALLIED AROUND AND
12 HELPED THEM. WE WHO HAVE MANY MORE, ON AVERAGE OUR COLLEAGUES
13 DON'T HAVE A CLEAR UNDERSTANDING OF HOW WE OPERATE OUR SYSTEM,
14 AND CERTAINLY THAT WAS TRUE THE LAST TIME AROUND WHEN WE
15 STARTED TALKING ABOUT SECTION 17,000 AND THE FACT THAT WE
16 WEREN'T GETTING THE REIMBURSEMENT, THE FACT THAT WE GOT
17 REIMBURSEMENT FOR HAVING OUR PATIENTS IN HOSPITAL CARE, WHICH
18 WAS A HIGHER REIMBURSEMENT RATE, INSTEAD OF PREVENTIVE CARE.
19 WE WERE NEVER ABLE TO GET THEM TO HAVE A FULL AND COMPLETE
20 UNDERSTANDING OF THAT. BUT WHAT WE DID KNOW, AND WHAT WE DID
21 FIND IS THAT MOST LEGISLATIVE MEMBERS HAD VERY LITTLE
22 UNDERSTANDING OF HOW OUR HEALTHCARE SYSTEM OPERATES. WITH
23 A.C.A. BEGINNING IN 13 MONTHS, I'M VERY TROUBLED BY THE FACT
24 THAT WE HAVE A VERY LARGE CONTINGENCY IN THE U.S. CONGRESS AND
25 A VERY LARGE CONTINGENCY IN THE LEGISLATURE WHO CAN BE OUR



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1 ADVOCATES. BUT UNTIL THEY UNDERSTAND HOW OUR SYSTEM WORKS AND
2 HOW THE POTENTIAL RULE MAKING, POLICY MAKING, AND LEGISLATIVE
3 ACTIONS ARE GOING TO TAKE PLACE AND HOW IT AFFECTS OUR SYSTEM,
4 I AM WORRIED THAT WE ARE GOING TO BE RUNNING AROUND LAST
5 MINUTE TRYING TO CALL PEOPLE AND SAY "SUCH-AND-SUCH'S BILL IS
6 ON THE FLOOR, IT'S GOING GET THE VOTES." AND THEN WE'RE GOING
7 TO CALL UP PEOPLE OR YOU'RE GOING TO ASK TO CALL PEOPLE AND
8 THEY'RE NOT GOING TO HAVE A FRAMEWORK OF WHICH TO OPERATE
9 FROM. AND I'M VERY CONCERNED ABOUT THAT. LAST TIME WE HAD BURT
10 MARGOLIN PUT TOGETHER A TEAM, IT WAS PRETTY COMPREHENSIVE,
11 THAT WORKED ON THE FINANCIAL ISSUES, THEY WORKED ON THE
12 FEDERAL ISSUES. THEY WORKED ON A LOT OF THE RULE MAKING AND
13 THE POLICY MAKING AND HOW IT WOULD AFFECT THE FINANCIAL
14 ISSUES, WHICH WE HAVE TO MONITOR, AS WELL. AND SO I THINK THAT
15 WHAT WE NEED HERE, AS WELL, IS THAT KIND OF A TEAM. THE
16 GOVERNOR HAS CALLED A SPECIAL SESSION JUST FOR HEALTHCARE
17 ALONE. AND I THINK WE NEED TO BE AT THE TABLE EVERY SINGLE
18 DAY. I THINK WE NEED TO BE WALKING AROUND TO OUR LEGISLATORS
19 AND WE HAVE TO HAVE A BASIC BREAKDOWN OF WHAT THIS TRANSITION
20 IS GOING TO MEAN FOR OUR HEALTHCARE SYSTEM. WE KNOW CLEARLY
21 THAT A LARGE PART OF OUR POPULATION, THE UNDOCUMENTED, ARE
22 GOING TO HAVE NO HEALTHCARE SERVICES AT ALL, NONE. IN OTHER
23 WORDS, YOU'RE NOT GOING TO GET REIMBURSEMENT FOR ANYTHING, BUT
24 AT THE END OF THE DAY, WE'RE GOING TO BECOME BECOME THEIR
25 HEALTHCARE PROVIDER. THAT'S THE REALITY. IN THE PAST, THERE'S



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1 BEEN SOME KIND OF A SUBSIDY BUT WE DON'T KNOW WHAT THAT'S
2 GOING TO BE AT THIS POINT IN TIME. HOPEFULLY IF WE'RE ABLE TO
3 ATTRACT ENOUGH PAYING CUSTOMERS, WE MIGHT BE ABLE TO SUBSIDIZE
4 THE NONPAYING, WHICH HAS ALWAYS BEEN SORT OF OUR BUSINESS
5 PLAN. BUT THAT MAY CHANGE DIFFERENTLY DEPENDING UPON HOW RULES
6 ARE MADE AND HOW EVERYTHING IS SET UP. SO I REALLY DO THINK
7 THAT ONE OF THE THINGS WE NEED TO DO IS CALL THAT TEAM
8 TOGETHER AGAIN. I HAVEN'T SEEN BURT MARGOLIN IN A COUPLE OF
9 YEARS. BUT I THINK THAT HE WOULD BE VERY HELPFUL IN THIS
10 REGARD IN PUTTING TOGETHER THAT TEAM AGAIN AS WE HAD BEFORE SO
11 THAT WE COULD BE FULLY ENGAGED, INCLUDING OUR STAFF PEOPLE WHO
12 WOULD COME TO THE TABLE AND BE A PART OF A WEEKLY, ONGOING SET
13 OF AT LEAST NEED-TO-KNOW. WHAT ARE THE THINGS WE NEED TO KNOW?
14 WHO ARE THE CALLS WE NEED TO MAKE? HOW DO WE ENGAGE OUR
15 LEGISLATORS? I KNOW THAT THE LAST TIME IT WAS VERY DIFFICULT.
16 AND MARK, YOU CAN CORRECT ME IF I'M WRONG, BUT I MEAN EVERY
17 TIME WE WOULD GO TO THEM, IT WAS THEY WERE RELYING ON
18 BRIEFINGS FROM THEIR OWN LEGISLATIVE BODY, WHICH IS FAIR
19 ENOUGH. BUT EVEN THEN WE DIDN'T HAVE REALLY A FOOT IN THE DOOR
20 WHEN MANY OF THOSE NEGOTIATIONS WERE GOING ON. AND IT WAS HARD
21 TO GET IN THE ROOM AND HARD TO GET OUR POINTS OF VIEW ON THE
22 TABLE. AND I REALLY THINK THAT'S ESSENTIAL. SO IT ISN'T JUST A
23 LETTER, DON, WHICH I THINK A LETTER WOULD WORK WELL. AND I
24 AGREE, LET'S START THAT. BUT I ALSO THINK WE NEED TO HAVE AN
25 ONGOING LEGISLATIVE TEAM THAT IS GOING TO BE WORKING VERY



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1 SIMILAR. AND YOU WERE HERE DURING THAT TIME WHEN WE DID THAT.

2 AND I JUST THINK IT'S -- YOU'RE GOING TO NEED THAT.

3

4 **SUP. RIDLEY-THOMAS, CHAIRMAN:** I THINK THOSE ARE VERY HELPFUL
5 SUGGESTIONS. AND I WOULD THINK THAT WE COULD INSTRUCT THE
6 C.E.O.'S OFFICE TO COME BACK TO US WITH A PROPOSED LEGISLATIVE
7 PURSUIT THAT COMPLIMENTS WHAT WE'VE HEARD FROM THE D.H.S.
8 DEPARTMENT HEAD. AND THE RECOMMENDATION OF THE MOTION MADE BY
9 SUPERVISOR KNABE HELPS US PUT ALL OF THESE THINGS TOGETHER. SO
10 LET, THEN, OUR MOVEMENT FORWARD INCORPORATE THOSE SUGGESTIONS.
11 AND WITH THAT, IT WOULD SEE THAT WE COULD JUST SET A DATE FOR
12 OUR NEXT PRESENTATION BY THE DEPARTMENT ON THE A.C.A. SO THAT
13 WE KEEP THIS IN FRONT OF US. EARLIER ON, IN MY OPENING
14 REMARKS, I MADE IT CLEAR THAT THIS IS A PRIORITY FOR THE
15 BOARD. AND ONE WAY TO EXPRESS OR MANIFEST THAT PRIORITY IS TO
16 HAVE IT AS A SET ITEM SO THAT WE BUILD ON IT IN EACH INSTANCE.
17 MR. FUJIOKA, IF YOU WOULD BE KIND ENOUGH TO, AT OUR NEXT
18 MEETING, COME BACK TO US WITH A PLAN IN TERMS OF THE
19 LEGISLATIVE PURSUIT, THAT WOULD BE HELPFUL.

20

21 **C.E.O. FUJIOKA:** WE CAN DO THAT. WE STILL HAVE SUPERVISOR
22 MOLINA MENTIONED MR. MARGOLIN. WE HAVE HIM IN PLACE. AND IN
23 FACT, WE'VE HAD A TEAM WORKING ON THIS. I THINK IT'S IMPORTANT
24 THAT WE RAMP IT UP, AS SHE SAYS. AND BY NEXT WE'LL REPORT ON
25 OUR CURRENT ACTIVITIES AND THEN THE FOCUS ACTIVITY SHE'S



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1 REFERRING TO, LITERALLY GETTING UP THERE AND MEETING WITH
2 FOLKS, I TOTALLY AGREE. WE COULD HAVE A GROUP. I'M SORRY, GO
3 AHEAD, PLEASE.

4

5 **SUP. YAROSLAVSKY:** YOU FINISH.

6

7 **C.E.O. FUJIOKA:** WE HAVE DONE THAT. IN FACT, AN INITIAL LETTER
8 HAS GONE OUT BACK IN OCTOBER. IT CAME FROM OUR CHAIR. BUT I
9 THINK AT THIS POINT, SOMETHING COMING OUT FROM THE ENTIRE
10 BOARD AND THEN A THE FOCUSED EFFORT THAT SUPERVISOR MOLINA IS
11 REFERRING TO. BUT THERE HAS BEEN -- IT'S A GROUP REPRESENTING
12 FROM THE DIFFERENT DEPARTMENTS AND ALSO YOUR OFFICES HAVE BEEN
13 WORKING ON THIS PARTICULAR ISSUE. BY NEXT WEEK, WE'LL GIVE YOU
14 EVERYTHING WE HAVE, OUR CURRENT ACTIVITIES.

15

16 **SUP. RIDLEY-THOMAS, CHAIRMAN:** RIGHT.

17

18 **C.E.O. FUJIOKA:** WE'LL ALSO SPEAK TO THE ROLE THAT -- THAT WE
19 HAVE BERT ON CONTRACT AND OTHER FOLKS WHO WERE WITH US MANY
20 YEARS AGO AND NEED TO BE WITH US AGAIN AS WE WORK UP NORTH AND
21 BACK EAST.

22

23 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. SO WE'LL LOOK FORWARD
24 TO AN UPDATE THAT WILL HELP ALL OF US STAY ON THE SAME PAGE
25 WITH RESPECT TO HOW WE ARE MAKING THIS THE PRIORITY OF



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1 PREFERENCE THAT WE SAID WE WISH IT WOULD BE. SUPERVISOR
2 YAROSLAVSKY?

3

4 **SUP. YAROSLAVSKY:** THANK YOU, MR. CHAIRMAN. I JUST WANT TO GO
5 BACK TO WHAT SUPERVISOR MOLINA WAS SAYING. AND I DON'T WANT TO
6 IT FALL THROUGH THE CRACKS. THE FACT THAT YOU HAVEN'T TALKED
7 TO BERT MARGOLIN IN TWO YEARS IS A STATEMENT IN AND OF ITSELF.
8 TO HAVE THAT KIND RESOURCE FOR SOMETHING LIKE THIS IS WORTH
9 ITS WEIGHT IN GOLD. I BELIEVE, AND WHEN YOU COME BACK WITH
10 YOUR REPORT NEXT WEEK, BILL, I WOULD ENCOURAGE YOU TO THINK A
11 LITTLE BIT OUTSIDE THE BOX ON THIS AND OUTSIDE OUR CURRENT
12 I.G.R. STRUCTURE AND SET UP A TASKFORCE LED BY BERT, REPORTING
13 DIRECTLY TO THE BOARD AND TO YOU, WORKING DIRECTLY WITH, NOT
14 THROUGH, THE I.G.R. STAFF, DIRECTLY WITH MITCH AND HIS TEAM AS
15 WELL AS WITH THE BOARD SO THAT WE CUT OUT ALL OF THE MIDDLE
16 MEN THAT -- JUST LIKE YOU HAVE TROUBLE HIRING NURSES, WE
17 SOMETIMES HAVE TROUBLE GETTING OUR ARMS AROUND WHAT'S GOING ON
18 IN SACRAMENTO. I THINK THE STAKES ARE EXTRAORDINARILY HIGH,
19 WE'RE TALKING HERE HUNDREDS OF MILLIONS OF DOLLARS
20 POTENTIALLY. YOU'RE TALKING POTENTIALLY CLOSURE OF FACILITIES
21 IN THE BROADEST SENSE. SO THE STAKES ARE VERY, VERY HIGH. AND
22 I THINK BILL, YOU SHOULD HEAR WHAT -- WHAT YOU'RE HEARING HERE
23 AND TRY TO PUT TOGETHER THAT KIND OF A FOCUSED EMERGENCY TASK
24 FORCE. THIS IS NOT GOING TO LAST, I DON'T KNOW HOW LONG THIS
25 SPECIAL SESSION IS GOING TO LAST, BUT I THINK THE BULK OF THIS



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1 IS GOING TO HAPPEN RELATIVELY SOON RIGHT? EARLY 2013. THEY'VE
2 GOT TO MAKE SOME DECISIONS, TOO. WE'VE GOT TO BE AT THE TABLE
3 AND WE HAVE NOT BEEN SUFFICIENTLY AT THE TABLE ON A WHOLE LOT
4 OF ISSUES. SO I WOULD ENCOURAGE YOU TO DO THAT. HE'S ALREADY
5 ON CONTRACT. AND I THINK WE ALL KNOW HIM AND RECOGNIZE HIS
6 TALENTS.

7

8 **SUP. RIDLEY-THOMAS, CHAIRMAN:** WE ACKNOWLEDGE THE SUGGESTIONS
9 THAT ARE BEING MADE, THE MOTION THAT HAS BEEN OFFERED BY
10 SUPERVISOR KNABE. IS THERE A SECOND TO THAT MOTION? THE MOTION
11 ABOUT THE FIVE SIGNATURE LETTER. THERE'S A SECOND. ARE THERE
12 ANY OBJECTIONS? THEN WE WILL DISPOSE OF THAT ACCORDINGLY,
13 WITHOUT ANY OBJECTIONS. SUPERVISOR MOLINA, WERE THERE
14 ADDITIONAL CONCERNS THAT YOU WANTED TO RAISE?

15

16 **SUP. MOLINA:** THAT WAS MY FIRST COMMENT. ANYWAY, AS I SAID,
17 THERE ARE THINGS THAT ARE OUT OF OUR CONTROL. AND HOPEFULLY,
18 WHATEVER COMMITTEE IS SET UP, TASK FORCE IS SET UP, I THINK IT
19 REALLY HAS TO GET MOVING. THE LEGISLATURE IS MOVING NOW. AND I
20 KNOW THERE ARE GOING TO BE FRESHMEN MEMBERS THAT WERE SWORN IN
21 I THINK YESTERDAY THAT NEED TO GET QUICKLY UP TO SPEED. ONE OF
22 THE OTHER THINGS THAT I THINK THAT WE NEED, THIS BOARD NEEDS,
23 IS WE NEED A SHORTCUT. MR. WEBBER SEEMED TO HAVE A LOT OF
24 KNOWLEDGE FINANCIALLY ABOUT WHAT HE WAS HOPING TO GET IN THE
25 FUTURE WHEN IT CAME TO BONDING. MAYBE HE CAN HOPEFULLY PUT



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1 TOGETHER SOMETHING TOGETHER FOR US AS EXACTLY WHAT OUR FUNDING
2 SOURCES WOULD BE. WHAT IS GOING TO BE CUT OUT ONCE A.C.A. GOES
3 INTO EFFECT? EXACTLY WHAT IS GOING TO BE CUT OUT? I THINK YOU
4 KNOW THAT. AND WHAT IS THE REVENUE WE WOULD HAVE TO MAKE UP? I
5 THINK YOU ALSO KNOW THAT. SO WE WOULD CLEARLY HAVE A BETTER
6 UNDERSTANDING OF HOW THAT BUDGETING WOULD WORK. NOW, THERE'S
7 ALWAYS AN EXPECTATION THAT WE'RE GOING TO HOPEFULLY REINVENT
8 OURSELVES AT SOME LEVEL TO BE ABLE TO ATTRACT THAT. BUT WHAT
9 I'M NERVOUS ABOUT IS THAT I DON'T KNOW EXACTLY HOW MUCH WE
10 NEED TO MAKE UP. YOU ALREADY MENTIONED THAT THERE'S A 50
11 PERCENT CUT FOR SURE. WHAT DOES THAT MEAN IN DOLLARS? IS IT
12 300,000? 500,000? OR 1.6 BILLION? I DON'T KNOW. AND SO WE NEED
13 TO GET A BETTER UNDERSTANDING OF WHAT THAT IS. THE OTHER PART
14 THAT WE HAVE TO TALK ABOUT IS THAT IN THIS BUSINESS MODEL THAT
15 WE'RE LOOKING AT, NOW AS I SAID, THERE ARE CERTAIN THINGS THAT
16 ARE UNDER OUR CONTROL. AND WHEN I SAY MY CONTROL, THERE ARE
17 CERTAIN THINGS THAT I ASSUME ARE UNDER YOUR CONTROL. WHEN YOU
18 SAY TO ME THAT A NURSE LEAVES AND YOU CAN'T REPLACE HER, I
19 DON'T GET THAT. BECAUSE TO ME, IT'S MY UNDERSTANDING, YOU'RE
20 THE HEALTH DIRECTOR. SO YOU SHOULD BE ABLE IF A NURSE LEAVES,
21 YOU COULD SET UP ANY OTHER KIND OF SYSTEM, WHETHER IT BE YOU
22 HAVE A LINEUP OF TRAINED NURSES, YOU HAVE A LINEUP, A PIPELINE
23 OF WHO IS GOING TO FIT INTO THAT NEXT ROLE. ISN'T THAT
24 SOMETHING THAT YOU CONTROL? WHY WOULD YOU NOT CONTROL THAT
25 NOW?



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1

2 **DR. MITCHELL KATZ:** I THINK, SUPERVISOR, YOU'RE ABSOLUTELY
3 RIGHT. I THINK THERE HAS BEEN, EVEN IN MY WHAT'S NOW I GUESS
4 MY 23RD MONTH, I'M LEARNING HOW PEOPLE HAVE CREATED SCENARIOS
5 WHERE CERTAIN THINGS HAVE TO GET DONE.

6

7 **SUP. MOLINA:** LIKE WHAT?

8

9 **DR. MITCHELL KATZ:** HERE'S A GOOD EXAMPLE. PEOPLE ARE UNDER THE
10 IMPRESSION, WHICH I DON'T AGREE WITH, THAT WE WERE PROHIBITED
11 FROM DOING A VITAL SCAN UNTIL WE ACTUALLY WERE READY TO HIRE
12 SOMEONE. SO, FOR EXAMPLE, AND THAT'S THREE WEEKS RIGHT THERE.

13

14 **SUP. MOLINA:** SO IS THAT TRUE OR JUST URBAN LEGEND?

15

16 **DR. MITCHELL KATZ:** I THINK THAT'S URBAN LEGEND. I CAN'T FIND
17 ANYTHING.

18

19 **SUP. MOLINA:** WELL THEN, I THINK THAT THOSE ARE THE KINDS OF
20 THINGS THAT YOU NEED TO STRAIGHTEN OUT IN YOUR AREA BECAUSE
21 I'M NOT SO SURE I UNDERSTAND THAT. SO I WANT TO KNOW -- I KNOW
22 13 MONTHS IS NOT A LOT OF TIME TO REINVENT YOURSELF. BUT AS
23 YOU DO THAT, I THINK YOU NEED TO LOOK AT THOSE THINGS AND GET
24 YOUR DEPARTMENT, H.R. AND ANY OF THESE DEPARTMENTS, I HAVE
25 SEEN AT LEAST WHAT I SAW IN PROBATION IN SOME OF THE OTHER



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1 DEPARTMENTS, THEY MAKE UP STUFF ALL DAY LONG AND CALL IT
2 POLICY. AND WHEN WE ASK THEM TO LOOK FOR POLICY, THEIR POLICY
3 ISN'T THERE TO BACK IT UP.

4

5 **DR. MITCHELL KATZ:** I THINK THAT'S RIGHT, SUPERVISOR. I THINK
6 THERE WAS THIS BELIEF THAT, FOR EXAMPLE, IN THE EXAMPLE WE'RE
7 TALKING THAT THE BOARD DIDN'T LIKE IT BECAUSE YOU COULD WASTE
8 \$40 IF, IN THE END, YOU DIDN'T HIRE THAT PERSON. BUT THE
9 AMOUNT THAT GETS WASTED --

10

11 **SUP. MOLINA:** THAT'S TRUE WITH ANY KIND OF --

12

13 **DR. MITCHELL KATZ:** RIGHT. OF COURSE. I MEAN IT'S A STANDARD
14 PROCEDURE.

15

16 **SUP. MOLINA:** ABSOLUTELY. SO YOU NEED TO STRAIGHTEN THAT OUT
17 ALL THE WAY AND CONNECT IT TO POLICY. AND IF THERE IS
18 SOMETHING THAT HINDERS IT, I THINK WE NEED TO KNOW. WE NEED TO
19 KNOW. BECAUSE IF WE'RE GOING TO REINVENT OURSELVES, WE NEED TO
20 KNOW THESE THINGS. NOW, RIGHT NOW, ONE OF THE THINGS THAT'S
21 GOING ON IS THIS TASKFORCE THAT YOU SAY IS IN THE C.E.O.'S
22 OFFICE ABOUT CLASSIFICATION, H.R. AND ALL OF THAT STUFF, THAT
23 CAN BE VERY, VERY TROUBLESOME. NOW, IS THIS TASKFORCE MEETING
24 NOW?

25



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1 **DR. MITCHELL KATZ:** THE TASKFORCE HAS NOT HAD ITS FIRST MEETING
2 YET, BUT MR. FUJIOKA HAS PROMISED TO ANNOUNCE A DIRECTOR OF
3 THE TASKFORCE AND TO INITIATE ITS MEETINGS.

4

5 **SUP. MOLINA:** OKAY. WELL MAYBE IF THE CHAIRMAN WOULD ALLOW MR.
6 FUJIOKA TO RESPOND TO THE QUESTION, WE CAN GET GOING ON THAT.
7 I'M SORRY, I KNOW. I APOLOGIZE. I NEED TO KNOW ON THE
8 TASKFORCE, YOU SAID IT HAS NOT MET. WHEN WILL IT MEET AND
9 WHO'S GOING TO BE ON IT?

10

11 **C.E.O. FUJIOKA:** WE WANTED TODAY TO PRESENT THE WHOLE CONCEPT
12 OF HAVING THAT TASKFORCE, BECAUSE HAVING A SENIOR MEMBER OF
13 STAFF TO THE ABSOLUTE EXTENT POSSIBLE USING EXISTING
14 RESOURCES, SOMEONE THAT WOULD HELP US WITH H.R. ISSUES, LEGAL
15 --

16

17 **SUP. MOLINA:** I UNDERSTAND WHAT IT DOES. WHEN IS IT GOING TO
18 MEET?

19

20 **C.E.O. FUJIOKA:** WELL, WHAT WE WANTED TO DO IS MAKE SURE THE
21 BOARD EMBRACES THAT IDEA AND WE'D PUT THAT TOGETHER VERY, VERY
22 QUICKLY.

23

24 **SUP. MOLINA:** AGAIN, ALL I KNOW IS THAT IF THE DEPARTMENT IS
25 HAVING PROBLEMS IN THIS AREA WHERE IT NEEDS TO QUICKLY MOVE



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1 FORWARD, WHETHER IT BE IN CLASSIFICATIONS, OR H.R. QUESTIONS,
2 OR HOW -- THE FACT THAT WE DON'T HAVE CONTRACTS IS TROUBLESOME
3 FOR ME. I NEED TO KNOW WHY IS IT WE CAN'T HAVE CONTRACTS FOR
4 SPECIALTY?

5

6 **SUP. KNABE:** SUPERVISOR MOLINA. WHY DON'T YOU JUST MOVE THE
7 TASKS FORCE AND I'LL SECOND IT?

8

9 **SUP. MOLINA:** I UNDERSTAND. BUT IF THEY, YOU KNOW -- I MEAN, IS
10 THAT WHAT WE --

11

12 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THE CHAIR WILL ENTERTAIN A
13 MOTION.

14

15 **SUP. MOLINA:** IT WAS RECOMMENDED. IT WAS ON HERE.

16

17 **SUP. KNABE:** I'LL SECOND HER MOTION.

18

19 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THE CHAIR WILL ENTERTAIN A
20 MOTION. IT'S BEEN MOVED, SUPERVISOR? MOVED?

21

22 **SUP. MOLINA:** SO MOVED.

23

24 **SUP. RIDLEY-THOMAS, CHAIRMAN:** SECONDED. ANY OBJECTION? THAT
25 WILL BE THE ORDER. MR. FUJIOKA, DO YOU HAVE YOUR INSTRUCTIONS?



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1 THE QUESTION IS FOR US TO KNOW WHEN, IN FACT, WE WILL HAVE THE
2 FIRST MEETING AND WHO WILL BE THE POINT ON IT.

3

4 **C.E.O. FUJIOKA:** WE'LL MEET THIS WEEK. MY REPORT BACK ON
5 LEGISLATIVE MATTERS, IF IT'S OKAY, I'LL EXTEND IT TO THIS
6 TASKFORCE, AND WHAT THE RESPONSIBILITIES WILL BE.

7

8 **SUP. RIDLEY-THOMAS, CHAIRMAN:** EXCELLENT. THAT'S FINE. ARE
9 THERE ANY OTHER QUESTIONS OR COMMENTS ON ITEM NO. 58?

10

11 **SUP. MOLINA:** I DO.

12

13 **SUP. RIDLEY-THOMAS, CHAIRMAN:** PLEASE, PROCEED, MADAM
14 SUPERVISOR.

15

16 **SUP. MOLINA:** THANK YOU. ALL RIGHT, THE OTHER ISSUE THAT I
17 THINK IS IMPORTANT AS WE START LOOKING AT THIS WHOLE THING IS
18 WE HAVE NOT -- WHEN YOU MENTIONED THE ISSUE OF MATERNITY, WE
19 KIND OF CHOSE NOT TO DO IT. I THINK WE CHOSE NOT TO DO IT
20 BECAUSE NOTHING WAS DONE. WE JUST SORT OF GAVE IT AWAY. AND
21 ALL OF THE HOSPITALS, ALL THE PRIVATE NONPROFITS STARTED
22 ADVERTISING LIKE CRAZY, RADIO ADS, THEY HAD BILLBOARDS UP.
23 THEY HAD BACKS OF BUSES, HAD BILLBOARDS. THEY HAD CASE
24 MANAGERS OR NURSE, WHAT ARE THEY CALLED? I DON'T KNOW, THOSE
25 DOOR-TO-DOOR NURSES THAT WERE WALKING AROUND. THEY WERE



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1 BRINGING IN PEOPLE. IF THEY SAW A PREGNANT LADY, THEY WENT
2 OVER TO HER AND ENCOURAGED HER TO GO TO A CERTAIN HOSPITAL AND
3 PROVIDE PRENATAL CARE AND ALL THOSE KINDS OF THINGS, WHICH
4 WERE GOOD THINGS. SO ALL THE BABIES THAT WE USED TO DELIVER,
5 IT WAS A DECLINE. BUT IT WAS JUST AS WELL BECAUSE WE DIDN'T
6 HAVE ENOUGH BEDS FOR ALL OUR EMERGENCY ROOM PATIENTS, ANYWAY,
7 AT THAT POINT IN TIME. NOW WE'RE IN A DIFFERENT SITUATION. WE
8 NEED TO ATTRACT THOSE PEOPLE. IF IN FACT I GOT A LETTER THE
9 NEXT DAY AND SAID "YOU CAN CHOOSE, INSTEAD OF STANDING IN THE
10 EMERGENCY ROOM LINE, YOU CAN CHOOSE YOUR OWN HEALTHCARE
11 PROVIDER, NOW I CAN GO TO HUNTINGTON OR I CAN GO TO WHITE
12 MEMORIAL OR I CAN GO TO CEDARS-SINAI, I'M NOT SO SURE THAT
13 GOING TO L.A. COUNTY U.S.C. EMERGENCY ROOM WOULD BE AS
14 ATTRACTIVE AS GOING TO THOSE OTHERS. NOW, I KNOW FOR A FACT
15 THAT THE QUALITY OF CARE IS VERY HIGH AT L.A. COUNTY U.S.C.
16 AND CERTAINLY IT IS THE STATE-OF-THE-ART NOW WITH THE FACILITY
17 AND ALL IN PROVIDING CARE THAT WE CAN MATCH ANY OF THOSE
18 HOSPITALS THAT I MENTIONED BEFOREHAND. BUT I DON'T THINK THAT
19 PEOPLE KNOW THAT. I DON'T KNOW THAT ME, SOMEONE WHO NOW WILL
20 HAVE A CHOICE, THAT I NECESSARILY WOULD MAKE THE CHOICE OF
21 GOING TO L.A. COUNTY U.S.C. TO GET MY HEALTH CARE THERE
22 BECAUSE THE REPUTATION OF OUR COUNTY HEALTH SYSTEM, AS IT GETS
23 BANDIED ABOUT, WHETHER IT BE ON ISSUES OF OUR PAST, MAY NOT --
24 MAY INHIBIT MY OPPORTUNITY OR MY WILLINGNESS TO SIGN INTO A
25 PROGRAM WITH THE COUNTY. EVEN IF YOU'RE VERY POOR. IF I'M



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1 GOING GET A CHANCE NOW TO GO TO HUNTINGTON OR WHITE MEMORIAL,
2 I WOULD CHOOSE EITHER OF THE OTHER TWO. SO WE NEED TO DO A
3 MARKETING PROGRAM. NOW, I DON'T KNOW WHAT IT WOULD BE. I DON'T
4 KNOW IF WE'RE GOING TO GET BUS ADS, OR WHAT WE'RE GOING TO DO,
5 BUT IT SEEMS TO ME THAT YOU'RE GOING TO HAVE TO DEVELOP A
6 BUSINESS MODEL. AND ANY BUSINESS MODEL THAT I KNOW, IN A TRUE
7 BUSINESS FORM, AND THIS IS WHERE THE BUREAUCRACY IS DIFFERENT
8 THAN ANYTHING ELSE, WE HAVE THESE PEOPLE THAT COME TO US
9 BECAUSE THEY HAVE NO CHOICE. THEY HAVE TO GO TO THE EMERGENCY
10 ROOM, THAT'S HOW THEY ACCESS HEALTH CARE FOR THE MOST PART.
11 LUCKILY THEY GO TO ROYBAL OR SOME OF OUR CLINICS, LET'S HOPE
12 THAT THEY DEVELOP A RELATIONSHIP WITH THE DOCTOR OR SOMEONE
13 THERE THAT BRINGS THEM THERE. BUT NOW IF THEY CAN GO SOMEWHERE
14 ELSE THEY MAY GO. AND WE NEED TO DEVELOP A MARKETING PLAN, AS
15 WELL. SO I KNOW THAT WE DON'T HAVE ONE AS YET, BUT I'D LIKE TO
16 SEE ONE DEVELOPED. AND YOU'RE GOING TO NEED A MARKETING TEAM.
17 BECAUSE YOU'RE NOT GOING TO HAVE A BUSINESS PLAN WITHOUT IT.
18 YOU'RE GOING TO HAVE TO BE ABLE TO TELL ALL OF THESE PEOPLE
19 WHO ARE NOW GOING TO HAVE ACCESS TO HEALTHCARE HOW YOU'RE
20 GOING TO MAYBE ENTICE THEM TO COME INTO OUR SYSTEM. HOPEFULLY
21 SOME OF THEM WILL STAY BECAUSE THEY'VE HAD A GOOD DOC AND
22 THEY'VE SEEN THAT SYSTEM WORK. BUT IT'S NOT GOING TO BE
23 AUTOMATIC. SO EVEN TO CAPTURE 50 PERCENT OF THEM, WE STILL
24 NEED A MARKETING PLAN. SO THAT'S SOMETHING THAT YOU NEED TO
25 PRESENT TO US, AS WELL, AS TO HOW THAT IS GOING TO WORK AND



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1 ALL THAT IT'S GOING TO TAKE. BECAUSE I JUST DON'T THINK WE
2 HAVE ANYTHING THAT SMELLS OF MARKETING OR BRANDING WITHIN L.A.
3 COUNTY OR WITHIN OUR HEALTH SYSTEM THAT IS GOING TO OPERATE.
4 AND, FINALLY, WHILE WE ARE DOING THIS, THIS IS GOING TO BE A
5 MONTHLY REPORT, I HOPE, THAT WILL BE IN THIS KIND OF SETTING.
6 I THINK WE NEED TO SET ASIDE SOME TIME EVERY MONTH TO DISCUSS
7 WHERE WE'RE AT, THIS IS A MAJOR TRANSITION FOR THE DEPARTMENT
8 OF HEALTH SERVICES, AND WE HAVE NO IDEA HOW THE FEDS OR THE
9 STATE IS GOING TO TREAT US IN THIS PROCESS. AND IF THEY CAN,
10 THE FACT THAT WE'VE OPERATED A VERY SMOOTH SYSTEM IN THE PAST
11 MIGHT GIVE THEM SOME COMFORT IN TAKING AWAY FUNDS OR SOME
12 COMFORT OF MAKING US RESPONSIBLE FOR MORE THAN WE CAN BARELY
13 HANDLE. SO I THINK WE HAVE TO KEEP ON TOP OF THAT. AND WE NEED
14 TO KNOW WHAT'S GOING ON AT EVERY SINGLE LEVEL. BUT ALSO WE
15 NEED TO KNOW WHAT GLITCHES YOU'RE HAVING INSIDE OF WHAT
16 DOESN'T CHANGE. BECAUSE KEEP IN MIND, YOU HAVE A GROUP OF
17 PERSONNEL THAT YOU CAN CALL UP AND THEY ARE NOT CUSTOMER-
18 FRIENDLY. IF I CALLED UP FOR AN APPOINTMENT NOW, THEY MIGHT
19 SAY "WELL, YOU CAN COME IN IN MARCH." WHICH I'D SAY, "WELL
20 HECK, I'LL JUST GO TO THE EMERGENCY ROOM." YOU NEED TO FIND A
21 WAY THAT YOU'RE GOING TO START TRAINING YOUR STAFF, AS WELL,
22 AS TO HOW THEY'RE GOING TO BECOME MORE CUSTOMER-ORIENTED,
23 PATIENT-ORIENTED. THAT DOESN'T MEAN IN THE AREA OF CARE,
24 BECAUSE I'M NOT TRYING TO DISPEL THAT. I THINK WHEN IT COMES
25 TO CARE, THERE ARE PLENTY OF PEOPLE WHO WILL STEP UP AND SAY



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1 THEY GOT THE BEST OF CARE AT OUR CLINICS AND OUR HOSPITALS.
2 I'M NOT DENYING THAT. BUT MAKING A PHONE CALL TRYING TO SET UP
3 AN APPOINTMENT, I'VE HEARD FROM PEOPLE THAT THEY SAY IT'S JUST
4 LIKE THEY DON'T CARE. EVERYBODY GETS THE SAME 8:00
5 APPOINTMENT. SO 35 HOPING THAT TWO PEOPLE SHOW UP. 35 OF THEM
6 SHOW UP. I MEAN, I'VE SEEN THAT IN YOUR CLINICS AND THAT'S
7 INAPPROPRIATE. WE NEED TO FIND A WAY THAT WE'RE GOING TO START
8 TRANSITIONING. BECAUSE I AM SURE THAT EVEN THOUGH ALL OF THE
9 PRIVATES AND NONPROFITS MAY HAVE OPPOSED THE WHOLE OBAMACARE,
10 AT THE SAME TIME, THEY ARE TRYING TO FIGURE IT OUT AS QUICKLY
11 AS POSSIBLE. THEY'VE GOT THEIR LEGISLATIVE TEAMS IN PLACE.
12 THEY GOT THEIR MARKETING TEAMS IN PLACE. THEY'VE GOT THEIR
13 REINVENTION AND REORGANIZATION TEAMS IN PLACE. AND THEY'RE
14 GOING TO START FIGURING OUT HOW TO FORMAT THEIR SYSTEM BECAUSE
15 AT THE END OF THE DAY, THEY, LIKE EVERYONE ELSE, HAVE TO
16 DELIVER THE GOODS. THEY HAVE TO STILL MAKE MONEY. THEY STILL
17 HAVE TO BE ABLE TO AFFORD OUR SYSTEM. WE ON THE OTHER HAND
18 HAVE THE SAME RESPONSIBILITIES FOR THE FIRST TIME. WE'RE GOING
19 TO BE COMPETING WITH ALL OF THEM FINANCIALLY. WE DO NEED TO
20 THINK ABOUT ALL OF THESE THINGS. AND SO HAVING A CLEAR
21 UNDERSTANDING OF WHERE YOU ARE ON A MONTHLY BASIS, WHAT WE
22 NEED TO DO, WHAT ARE THE KINDS OF GLITCHES THAT YOU'RE HAVING,
23 AND WHERE WE NEED TO BRING IN PEOPLE, IT MIGHT EVEN BE
24 BRINGING IN THE KINDS OF FOLKS THAT MAYBE A WHOLE NEW TEAM AS
25 TO HOW WE CREATE THE KIND OF TRAINING NECESSARY FOR THESE



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1 FOLKS THAT HAVE NOT ALWAYS HAD TO DO THESE THINGS. FOR
2 PRODUCTIVITY IF YOU RAISE IT, IT'S AN UNBELIEVABLE QUESTION
3 FOR THE DEPARTMENT OF HEALTH SERVICES. I THINK WE NEED TO
4 START TALKING ABOUT THOSE THINGS. SO I'D APPRECIATE IT ON A
5 REGULAR MONTHLY BASIS TO GET THE IDEA OF WHERE WE'RE AT.

6

7 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. EXCELLENT. THANK YOU
8 VERY MUCH, SUPERVISOR MOLINA. ASSUMING THAT WE HAVE HEARD FROM
9 ALL OUR MEMBERS WHO HAVE HAD QUESTIONS, I THINK THAT WE'VE HAD
10 A VERY THOROUGH CONVERSATION, THE DISCUSSION TODAY, DR. KATZ.
11 THANK YOU FOR YOUR PRESENTATION. WE WILL SCHEDULE THESE
12 PRESENTATIONS ON A REGULAR BASIS, AS FREQUENT AS MONTHLY. THEY
13 WILL BE ORDERED FOR THE PUBLIC TO KNOW AND TO PARTICIPATE. TO
14 THE EXECUTIVE OFFICER, WE THANK YOU FOR YOUR PARTICIPATION IN
15 HELPING TO GET THIS MOVED FORWARD, AS WELL. AND WE LOOK
16 FORWARD NEXT WEEK TO YOUR REPORT BACKS ON THE ITEMS THAT WERE
17 REQUESTED. WITH THAT, COLLEAGUES, WE'LL MOVE TO THE NEXT ITEM
18 BEFORE US. MADAM EXECUTIVE OFFICER? SUPERVISOR ANTONOVICH, YOU
19 WERE DONE WITH THE BALANCE OF ITEMS YOU HAVE, OR IS THERE
20 ANYTHING ELSE?

21

22 **SUP. ANTONOVICH:** IF WE COULD ASK THE COUNTY COUNSEL TO REPORT
23 BACK NEXT WEEK ON AN ISSUE THAT WAS BROUGHT TO THE BOARD'S
24 ATTENTION, THAT THERE WAS A CONTRACT FOR ENTERPRISE TO PROVIDE
25 NEW VEHICLES AND MAINTENANCE FOR VEHICLES, HOW THAT R.F.P. WAS



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1 PROCESSED, WHO DETERMINED THE COMPANIES TO BE CONTACTED AND
2 THE RESPONSES THAT WERE RETURNED.

3

4 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. THANKS VERY MUCH.
5 SUPERVISOR MOLINA, DO YOU HAVE ANY ADJOURNING MOTIONS? ALL
6 RIGHT. WE'LL MOVE FORWARD. ITEM NO. 30 HAS BEEN HELD.

7

8 **SUP. ANTONOVICH:** EXCUSE ME, IT SHOULD BE AUDITOR-CONTROLLER,
9 NOT COUNTY COUNSEL. AUDITOR-CONTROLLER, OR COUNTY COUNSEL,
10 HOWEVER YOU WORK THAT OUT.

11

12 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU, SUPERVISOR ANTONOVICH
13 AND YOUR COMMUNICATION TO COUNTY COUNSEL AND AUDITOR-
14 CONTROLLER WILL COME BACK TO US AT THE APPROPRIATE TIME. ALL
15 RIGHT. LET'S TAKE ITEM NO. 30 AS A PART OF MY REMARKS. AND
16 I'LL DO MY ADJOURNING MOTIONS FOLLOWING THAT. ITEM NO. 30, JON
17 NAHHAS, DO YOU WISH TO BE HEARD, SIR?

18

19 **CLERK SACHI HAMAI:** MR. CHAIRMAN, WHILE HE IS COMING UP, ON
20 ITEM NO. 59, THIS ITEM IS BEING CONTINUED ONE WEEK. EXCUSE ME,
21 TO JANUARY 8, 2013. AND IF I COULD GET A MOTION TO CONTINUE
22 IT.

23



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1 **SUP. RIDLEY-THOMAS, CHAIRMAN:** SO MOVED. WITHOUT OBJECTION.
2 THANK YOU VERY MUCH. ITEM NO. 30 IS NOW BEFORE US. MR. NAHHAS,
3 YOU HAVE CALLED FOR IT AND THE FLOOR IS YOURS, SIR.

4

5 **JON NAHHAS:** THANK YOU CHAIRMAN. MY NAME IS JON NAHHAS. I AM
6 WITH THE BOATING COALITION. AND CONGRATULATIONS CHAIRMAN
7 RIDLEY-THOMAS ON YOUR NEW POSITION.

8

9 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU.

10

11 **JON NAHHAS:** AND WE LOOK FORWARD TO YOUR COMPLIANCE WITH OUR
12 OPEN MEETING LAWS AND ENHANCEMENT IN TRANSPARENCY OF THIS
13 MEETING AS THE LAW PRESCRIBES. IT IS NOW 1:10 P.M. THIS
14 CONTRACT WITH FORD IS YET ANOTHER SOLE-SOURCE CONTRACT
15 INVOLVING A POSSIBLE INFRINGEMENT ON PUBLIC OPEN SPACE AND
16 PUBLIC RESOURCES. WHY IS THIS SOLE-SOURCE CONTRACT BEING
17 RUSHED AND NOT GOING THROUGH THE PROPER CHANNELS OF THE BEACH
18 COMMISSION? THERE IS A PROCESS IN --

19

20 **SUP. RIDLEY-THOMAS, CHAIRMAN:** MR. NAHHAS, JUST ONE MOMENT.
21 SERGEANT, IF YOU CAN HELP THOSE OVER THERE TO APPRECIATE THAT
22 WE ARE TRYING TO CONDUCT THE PROCEEDINGS AND THEY ARE
23 DISTRACTING. THAT WOULD INCLUDE ERIC PREVEN. PROCEED.

24



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1 **JON NAHHAS:** THERE IS A PROCESS IN LOS ANGELES COUNTY THAT WAS
2 SET IN PLACE LONG BEFORE THESE SUPERVISORS WERE IN YOUR
3 CURRENT POSITIONS. THE COMMISSIONERS OF THE BEACH COMMISSION
4 HAD RESERVATIONS ABOUT THIS CONTRACT IN MAY, AND I BELIEVE
5 THEY WOULD STILL HAVE THESE ISSUES TODAY. THEY DO NOT WANT TO
6 SEE OUR PUBLIC BEACHES BECOME BILLBOARDS TO PRIVATE EVENTS.
7 MISSING FROM THE STAFF REPORT IS AN ANALYSIS OF THE AMOUNT OF
8 MONEY OF 20 EVENTS THAT WOULD BE GIVEN TO FORD IN OUR COASTAL
9 ZONE. IF THESE LARGE EVENTS INVOLVING -- IF THEY ARE INVOLVING
10 FILMING, THAT COULD BE QUITE LUCRATIVE FOR THE CITIZENS AND
11 THE TAXPAYERS. AND WE THINK IT COULD BE A LOSS IF NOT
12 ANALYZED.

13

14 **SUP. KNABE:** YOU OBVIOUSLY HAVE NOT READ THE REPORT.

15

16 **SUP. RIDLEY-THOMAS, CHAIRMAN:** MR. NAHHAS, PLEASE PROCEED.

17

18 **JON NAHHAS:** WITH A SOLE-SOURCE CONTRACT LACKING COMPETITIVE
19 BIDS, IT MAY NOT BE IN THE INTEREST OF TAXPAYERS, MANY MORE
20 QUESTIONS ARISE. HOW MUCH DID FORD GIVE IN CAMPAIGN
21 CONTRIBUTIONS TO OUR COUNTY ELECTEDS? DID FORD SPONSOR ANY
22 EVENTS HELD BY SUPERVISORS? R.F.P.S WITH A COMPETITIVE BIDDING
23 SHOULD BE REQUIRED PRACTICE, AND THE EXCUSES USED FOR WHY
24 THESE SOLE-SOURCE CONTRACTS DID NOT EXIST IN THIS CASE ARE
25 VERY POOR. SO WHAT WE'VE FOUND OUT FROM BEACHES AND HARBORS IS



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1 QUITE CLEAR. THE CONTRACT EXPIRED IN 2008 -- OR EXCUSE ME IN
2 MAY OF THIS YEAR. THERE WAS NO R.F.P. THAT WAS ISSUED. THEY
3 SAID THEY DIDN'T HAVE ENOUGH TIME TO ISSUE AN R.F.P. AND
4 THEREFORE AN EXTENSION WAS JUST PROVIDED AS A DEFAULT. AGAIN,
5 THIS DOES NOT BODE WELL FOR THE TAXPAYERS WHEN YOU DO NOT HAVE
6 COMPETITIVE BID DEALING WITH OUR PUBLIC CONTRACTS. AND WE WANT
7 TO SEE THIS PRACTICE EXCLUDED FROM NOW ON. APPRECIATE YOUR
8 HELP. AND THANK YOU FOR YOUR ATTENTION.

9

10 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH.

11

12 **SUP. KNABE:** MR. CHAIRMAN, I WOULD LIKE TO RESPOND. I MEAN, MR.
13 NAHHAS HAS A DISDAIN SOMETIMES FOR THE TRUTH. THE ISSUE HERE,
14 IT'S ONLY AN EXTENSION BECAUSE WE'RE GOING TO GET THE FORDS
15 FOR FREE FOR TWO YEARS. SO THEY PUT OUT A NEW -- THEY WILL PUT
16 OUT AN R.F.P. IN TWO YEARS. WE'RE USING THE SAME VEHICLES WE
17 GOT TWO YEARS AGO, THEY'RE GIVING THEM TO US FOR FREE FOR TWO
18 ADDITIONAL YEARS. THEY'VE REDUCED THE NUMBER OF EVENTS FROM 20
19 TO 10, I BELIEVE. IF YOU READ THE REPORT, IT'S VERY THOROUGH
20 AS TO WHY WE'RE DOING WHAT WE'RE DOING BECAUSE THEY WILL BE
21 GOING OUT FOR AN R.F.P. FOR TWO YEARS. BUT FOR THE NEXT TWO
22 YEARS, THE COUNTY TAXPAYERS ARE GOING TO SAVE CLOSE TO \$1
23 MILLION.

24



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1 **JON NAHHAS:** MR. CHAIRMAN, MAY I RESPOND? MR. CHAIRMAN, MAY I
2 RESPOND TO MR. KNABE?

3

4 **SUP. RIDLEY-THOMAS, CHAIRMAN:** I'M SORRY. IF THERE IS TO BE AN
5 EXCHANGE BETWEEN THE TWO OF YOU, MAY I ASK THAT YOU FIND A
6 MORE APPROPRIATE FORUM IN WHICH THAT CAN TAKE PLACE? IF MR.
7 KNABE WISHES TO TALK TO YOU IN A SIDEBAR, THAT'S CERTAINLY
8 APPROPRIATE. IF YOU WISH TO SPEAK WITH HIS STAFF, PLEASE DO
9 SO. THANK YOU FOR YOUR TESTIMONY, MR. NAHHAS. WE'RE GOING TO
10 MOVE THE AGENDA. SUPERVISOR MOLINA, DID YOU HAVE ANY
11 ADJOURNING MOTIONS?

12

13 **CLERK SACHI HAMAI:** MR. CHAIRMAN, ITEM NO. 30 IS STILL BEFORE
14 YOU.

15

16 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ITEM NO. 30 IS BEFORE US. IT'S
17 BEEN PROPERLY MOVED. IS THERE A SECOND? IT'S BEEN SECONDED.
18 ARE THERE ANY OBJECTIONS? HEARING NONE, SO ORDERED. MAY I ASK
19 THAT YOU CONSIDER THE FOLLOWING INDIVIDUALS AS WE MOVE TOWARD
20 ADJOURNMENT? DEACON EUGENE SMITH SR., BORN FEBRUARY 16, 1928,
21 IN MESA, ARIZONA. HE PASSED IN NOVEMBER 25 OF THIS YEAR AT 84.
22 HE WAS RAISED IN OKLAHOMA AND MOVED TO LOS ANGELES IN THE '50S
23 WITH HIS WIFE, MAMIE, WHO PASSED AWAY PRIOR TO HIS DEATH. A
24 HUMBLE MAN WITH ONLY A HIGH SCHOOL EDUCATION, HE MADE A CAREER
25 IN THE METAL REFINING INDUSTRY AND ESTABLISHED EUGENE



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1 ENTERPRISES IN 1974, WHICH WAS ALSO KNOWN TO BE THE FIRST
2 AFRICAN-AMERICAN-OWNED REFINING BUSINESS IN THE ENTIRE STATE
3 OF CALIFORNIA. HE WAS A DEACON AT THE FIRST SWEET HOME BAPTIST
4 CHURCH IN LOS ANGELES AND WAS RECOGNIZED AS ONE OF THE
5 PIONEERS IN THE COMMUNITY THAT WE KNOW AS WATTS. HE'S
6 REMEMBERED FOR HIS LOVE FOR FISHING, LUXURY VEHICLES,
7 TRAVELING, HORSE DERBIES, JAZZ, AND MOST IMPORTANTLY HIS LOVE
8 FOR HIS FAMILY. HE IS SURVIVED BY HIS DAUGHTER, RENEE; TWO
9 SISTERS, GERTA AND EFFIE; A HOST OF GRANDCHILDREN AND GREAT
10 GRANDCHILDREN AND, EXTENDED FAMILY MEMBERS WHO WILL INDEED
11 MISS HIM. ADDITIONALLY, I WOULD LIKE FOR US TO ADJOURN IN
12 MEMORY OF EVELYN WARE. A 30-YEAR RESIDENT OF THE CITY OF
13 INGLEWOOD, PASSED AWAY ON NOVEMBER 28. WAS AN ACTIVE MEMBER OF
14 HER COMMUNITY AND SERVED AS PRESIDENT OF THE INGLEWOOD
15 SOROPTIMISTS. SHE WAS A MEMBER OF THE INGLEWOOD V.F.W. WOMEN'S
16 AUXILIARY AND A MEMBER OF THE LOS ANGELES CHAPTER OF ZETA PHI
17 BETA AUXILIARY. SHE WILL BE REMEMBERED FOR HER HARD WORK AND
18 DEDICATION IN THE INGLEWOOD RELAY FOR LIFE SPONSORED BY THE
19 AMERICAN CANCER SOCIETY. SHE IS SURVIVED BY HER HUSBAND, HER
20 FOUR CHILDREN AND A HOST OF EXTENDED FAMILY MEMBERS AND
21 FRIENDS WHO WILL MISS HER DEARLY. SUPERVISOR YAROSLAVSKY, YOUR
22 ADJOURNING MOTIONS.

23
24 **SUP. YAROSLAVSKY:** I HAVE ONE, MR. CHAIRMAN. I ASK THAT WE
25 ADJOURN IN THE MEMORY OF RICK MAJERUS, WHO WAS A LEGENDARY



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1 BASKETBALL COACH, COLLEGE BASKETBALL COACH, WHO PASSED AWAY
2 OVER THE WEEKEND HERE IN LOS ANGELES AFTER A LONG ILLNESS.
3 MAJERUS WAS A COACH AT THE UNIVERSITY OF UTAH, WHERE HE TOOK
4 THEM TO THE FINAL FOUR, ACTUALLY THE SEMIFINAL GAME, LOSING TO
5 KENTUCKY NARROWLY. WAS MOST RECENTLY THE HEAD BASKETBALL COACH
6 AT THE UNIVERSITY OF ST. LOUIS. FOR A SHORT WEEK, HE WAS THE
7 HEAD BASKETBALL COACH AT U.S.C. BUT HE WAS LEGENDARY FIGURE IN
8 THE FIELD AND HE WILL BE A REAL LOSS. ALSO ASK THAT WE ADJOURN
9 IN THE MEMORY OF RORY FITZPATRICK, A NATIVE OF SILVER LAKE AND
10 LONGTIME DIRECTOR OF CONSTITUENT SERVICES FOR FOURTH DISTRICT
11 COUNCILMAN TOM LABONGE, WHO RECENTLY PASSED AWAY AT THE AGE OF
12 66 AFTER A LONG ILLNESS. RORY GREW UP IN PANORAMA TERRACE IN
13 SILVER LAKE, GRADUATING FROM MARSHALL HIGH SCHOOL AS AN ALL-
14 STAR BASEBALL AND BASKETBALL PLAYER AND AVID SURFER. HE EARNED
15 A POLITICAL SCIENCE DEGREE FROM U.S.C., AND AFTER A 30-YEAR
16 CAREER AS AN EXECUTIVE FOR THE AUTOMOBILE CLUB OF SOUTHERN
17 CALIFORNIA, IN 2001 HE JOINED THE STAFF OF NEWLY-ELECTED
18 COUNCIL MEMBER TOM LABONGE, A BOYHOOD FRIEND OF HIS. AS CHIEF
19 OF FIELD OPERATIONS, HE SERVED WITH LABONGE FOR NEARLY A
20 DECADE UNTIL FORCED BY ILLNESS TO STEP DOWN. HE IS SURVIVED BY
21 HIS WIFE OF 43 YEARS, DONNA; HIS TWO DAUGHTERS, JENNIFER AND
22 AMY; AND TWO GRANDCHILDREN, GRACE AND JACK.

23

24 **SUP. RIDLEY-THOMAS, CHAIRMAN:** I THANK YOU VERY KINDLY. THAT
25 WILL BE THE ORDER IN TERMS OF ITS ADOPTION. MEMBERS, WE NOTE A



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1 C.S.1, I CALL THAT BEFORE US NOW, THERE IS ONE PERSON OF THE
2 PUBLIC WHO WISHES TO BE HEARD ON THAT ITEM. THAT WOULD BE JOHN
3 WALSH. THIS IS YOUR TIME TO BE HEARD, MR. WALSH. CS-1. PLEASE
4 PROCEED.

5

6 **JOHN WALSH:** JOHN WALSH, BLOGGING AT HOLLYWOODHIGHLANDS.ORG.
7 LAST TIME I WAS HERE, 10,000 VISITORS JUST FROM THIS. 10,000
8 LAST WEEK. THIS IS ITEM 30. I HOPE YOU REALIZE I'M MUCH NICER
9 TO YOU THAN I AM TO THE CITY COUNCIL. THIS CONCERNS COMMUNITY
10 SERVICES AND CAPITAL PROGRAMS. IT CONCERNS THE FIRE DEPARTMENT
11 AND LIFEGUARD. I THINK THE COUNTY FIRE DEPARTMENT IS A MODEL
12 FOR FIRE DEPARTMENTS.

13

14 **SUP. RIDLEY-THOMAS, CHAIRMAN:** MR. WALSH.

15

16 **JOHN WALSH:** AND YOUR RELATIONSHIP IS A MODEL.

17

18 **SUP. RIDLEY-THOMAS, CHAIRMAN:** PLEASE PARDON THE INTERRUPTION.
19 THE EXECUTIVE OFFICER PRESENTS A DOCUMENT THAT INDICATES THAT
20 YOU SIGNED UP FOR CS-1. WAS THAT YOUR INTENTION? WE DISPOSED
21 OF ITEM 30 ALREADY.

22

23 **JOHN WALSH:** OKAY. IN ANY CASE, SOMETHING WRONG WHEN THEY STOP
24 YOU WHEN YOU'RE COMPLIMENTING THEM RATHER THAN CRITICIZING



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1 THEM. JOHN WALSH, HOLLYWOODHIGHLANDS.ORG, VISIT NOW. SEE
2 WHAT'S UP.

3

4 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH FOR YOUR
5 TESTIMONY. NEXT ITEM BEFORE US.

6

7 **CLERK SACHI HAMAI:** THE NEXT ITEM IS PUBLIC COMMENT.

8

9 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. THOSE WHO WISH TO BE
10 HEARD BY PUBLIC COMMENT WILL BE CALLED UPON AT THIS POINT IN
11 TIME. THEY ARE AS FOLLOWS: MARK GALE, PLEASE COME FORWARD.
12 IRENE PANG, PLEASE COME FORWARD. ARNOLD SACHS, PLEASE COME
13 FORWARD. ERIC PREVEN, PLEASE COME FORWARD.

14

15 **ERIC PREVEN:** WOULD YOU LIKE ME TO COMMENCE OR WAIT?

16

17 **SUP. RIDLEY-THOMAS, CHAIRMAN:** PLEASE PROCEED. WE WILL MOVE THE
18 NAMES THAT I JUST CALLED SHOULD FIND THEIR WAY TO THESE FOUR
19 SEATS AND DO IT NOW, PLEASE. WE HAVE SEVERAL PEOPLE --
20 SERGEANT? THE NAMES THAT I CALLED, I WISH FOR THEM TO BE HERE
21 NOW SO THAT WE CAN PROCEED ACCORDINGLY.

22

23 **ERIC PREVEN:** YES, MY NAME IS ERIC PREVEN AND I AM THE COUNTY
24 RESIDENT FROM DISTRICT 3. AND THOUGH WE WERE PLEASED AT THE
25 SUGGESTION THAT THERE WILL BE SOME NEW RULES OR PERHAPS



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1 DIFFERENT INTERPRETATIONS, I'M DISAPPOINTED BECAUSE ITEM 59
2 WHICH HAS TO DO WITH THE COUNTY RISK AND LITIGATION ISSUE, I
3 DID NOT GET A CHANCE TO ADDRESS FOR THREE MINUTES. AND OF
4 COURSE I HAVE A LOT TO SAY ABOUT THAT SUBJECT. TODAY I SAW IN
5 THE BUILDING WE HAVE THE GREAT RICHARD DROOYAN, WHO IS THE
6 IMPLEMENTATION MONITOR FOR OUR CITIZEN COMMISSION ON JAIL
7 VIOLENCE. HE'S ALSO THE GENERAL COUNSEL OF THE CITIZENS
8 COMMISSION ON JAIL VIOLENCE AND THAT HAS BEEN THERE'S A
9 TENSION IN MY MIND ABOUT THAT BECAUSE THOUGH I'M PLEASED THAT
10 WE HAVE SOMEBODY WHO KNOWS WHAT ALL THE RULES ARE AND WHAT'S
11 MEANT TO BE HAPPENING, I'M A LITTLE BIT CONCERNED THAT HE IS
12 EXTREMELY CLOSE BECAUSE HE IS ESSENTIALLY A COUNTY COUNSEL
13 DESIGNEE THAT WE'RE FACING ONCE AGAIN ISSUES OF THE ATTORNEY-
14 CLIENT PRIVILEGE AND OF COURSE WE HAVE NOT HEARD A WORD ABOUT
15 WHO MIGHT BE THE INSPECTOR GENERAL, THE MORE IMPORTANT PART OF
16 THAT PIECE WHICH WE ARE LOOKING FORWARD TO HEARING FROM I
17 GUESS IT'S THIS BOARD AND SHERIFF BACA IN SOME WAY. ON THE
18 SUBJECT OF THE BEACHES AND HARBORS ITEM, I JUST HAVE TO SAY
19 AND COME TO MR. NAHHAS'S DEFENSE HERE BECAUSE SUPERVISOR KNABE
20 TOOK THE OPPORTUNITY TO TAKE THE LAST WORD ON THAT AND SCREAM
21 THAT THERE WERE SAVINGS OF A MILLION DOLLARS. THANK YOU FOR
22 THAT, SIR. OF COURSE THAT IS NONSENSE. AND OF COURSE
23 AUTOMOBILE COMPANIES SPEND HUNDREDS OF MILLIONS OF DOLLARS IN
24 ADVERTISING ANNUALLY. HUNDREDS OF MILLIONS OF DOLLARS. AND TO
25 MAKE THE SUGGESTION THAT THIS WAS ALL DONE WITH AN EYE TOWARD



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1 FAIRNESS IS NOT TOTALLY TRUE. I THINK IT WAS DONE WITH AN EYE
2 TOWARD EFFICIENCY. AND I THINK IT WAS DONE WITH AN EYE TOWARD
3 SOME NICE VEHICLES. I DO NOT THINK THAT ANYBODY -- LOOK, THIS
4 BOARD NEEDS TO UNDERSTAND SOME THINGS ABOUT COMPETITIVE
5 BIDDING. AND I'M NOT TRYING TO BE A DIDACTIC OR PUGNACIOUS
6 ABOUT IT. BUT WE HAVE A PROBLEM HERE IN L.A. COUNTY. DR. MITCH
7 KATZ MADE IT VERY CLEAR THAT SOME OF THE PROCESSES HERE ARE
8 NOT FUNCTIONING PROPERLY. SOME OF THOSE PROCESSES ARE NOT
9 FUNCTIONING PROPERLY AT ALL. INCLUDING, WELL, FRANKLY, HE
10 SAID, YOU KNOW, WHAT HAPPENS WHEN 250 PEOPLE SHOW UP AT A
11 HOSPITAL AND THEY'RE ALL COMING IN FOR OB-GYN TREATMENT AND
12 THEY'RE ALL THERE AT THE SAME MOMENT, WE FIXED THAT. BUT WE
13 HAD THAT TODAY, SUPERVISOR MOLINA TALKED UNINTERRUPTEDLY
14 TODAY, SHE ALMOST BROKE LAST WEEK'S RECORD BUT I'M
15 DISAPPOINTED TO SAY SHE WAS NOT ABLE TO DO SO. AND YET YOU
16 PARSED ME AND SHUT ME DOWN, SIR, WITH A GREAT DEAL OF RESPECT,
17 OF COURSE, BUT YOU SHUT ME DOWN WHILE I WAS IN THE MIDDLE OF A
18 SENTENCE AND THAT SENTENCE I WILL FINISH NOW. ITEM 17 IS TO
19 HIRE THIS INDEPENDENT, SOLE-SOURCE CONTRACT INSPECTOR WHO IS
20 GOING TO COME IN, I THINK IT'S REGARDING THE EQUITY OVERSIGHT
21 GROUP AND THEY'RE GOING TO -- BUT THIS IS AN ORGANIZATION THAT
22 HAS PREVIOUSLY WORKED FOR SHERIFF BACA. NOW, SHERIFF BACA HAS
23 NOT DONE A GREAT JOB IN THIS AREA. AND WE MUST, MUST GET
24 CONTROL OF THE SOLE-SOURCE CONTRACTS WITHOUT PROPER
25 VENTILATION. WE WANT FRESH EYES ON THESE PROBLEMS.



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1

2 **SUP. RIDLEY-THOMAS, CHAIRMAN:** WE THANK YOU FOR YOUR TESTIMONY.

3

4 **ERIC PREVEN:** AND THANKS, DR. KATZ FOR A GREAT PRESENTATION.

5

6 **SUP. RIDLEY-THOMAS, CHAIRMAN:** NEXT SPEAKER, PLEASE.

7

8 **IRENE PANG:** YEAH, HI, GOOD AFTERNOON TO EVERYONE. I'M IRENE
9 PANG. I ASKED THE CREDIT AND THE SATURDAY WE WERE TO WALK,
10 THEN FOR MY FAMILY MEMBERS AND MYSELF. ANYTHING INJURY AND
11 DAMAGE WE MADE TO WORK NEED COVER. SAY AGAIN. ANY DEFAMATORY
12 INTENT TO DESTROY MY FAMILY MEMBER'S IMAGE AND THEIR POSITION
13 THAT AGAINST THE LAW. THE THINGS IMPORTANT IS THAT TO THE JOB
14 ABILITY AND INTELLIGENCE AND CERTIFY OF THE GOVERNMENT
15 SUPPORT. THE SAME THING HAPPENED TO ME THAT BOUGHT MY JOB
16 PROCEDURE IN DIFFERENT FORMS. BEFORE ANY CAR OR PATIENT ENTER
17 INTO TO OTHER'S PROPERTY, THEY INCLUDE PARKING LOT. OH, THE
18 PARKING LOT IS THE HOUR OVER THERE REMAIN TO THE BUSINESS
19 USING, AND ALL IN THE BUSINESS IS OPEN HOUR. AND ENTRANCE TO
20 THE OTHERS THEY COME BORDER, THEY AGAINST THE LAW. THEY CALL
21 CHARGING TYPING ALL -- ILLEGAL USING OTHERS' PROPERTY. SPECIAL
22 -- PATIENTS GET TOGETHER WITHOUT PERMIT FROM THE GOVERNMENT.
23 AGAIN, THEY'RE AGAINST THE CONSTITUTION, ESPECIALLY IN THE
24 OTHERS' PROPERTY. NUMBER FIVE, I WORKED FOR THE GOVERNMENT



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1 YEARS. I NEED MEDICAL ATTENTION TO HEAL THE DISEASE AND THE
2 INJECTION, SPECIAL AMOUNT OF FOOD. THANK YOU.

3

4 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH FOR YOUR
5 TESTIMONY. NEXT SPEAKER, PLEASE? AND WHILE YOU BEGIN YOUR
6 REMARKS, I ASK SARAH JAKLE TO COME FORTH, GEORGE RHEAULT, IF
7 YOU WOULD COME FORTH AND BRIAN JACOBS, IF YOU WOULD READY
8 YOURSELF TO COME FORTH AS WELL AS JOHN NAHHAS. SIR, PLEASE
9 PROCEED.

10

11 **MARK GALE:** THANK YOU, MR. CHAIR, BOARD MEMBERS, GOOD
12 AFTERNOON. MY NAME IS MARK GALE. I'M A MEMBER OF THE NATIONAL
13 ALLIANCE ON MENTAL ILLNESS, N.A.M.I., AND A CO -COORDINATOR OF
14 THE CALIFORNIA TREATMENT ADVOCACY COALITION. TODAY I'D LIKE TO
15 ADDRESS AN IMPORTANT MENTAL HEALTH ISSUE IN OUR COUNTY.
16 ALTHOUGH WE HAVE MANY PEOPLE IN LOS ANGELES WHO ARE RECEIVING
17 TREATMENT AND SERVICES FROM OUR COUNTY MENTAL HEALTH SYSTEM,
18 BUT TODAY I WANT TO FOCUS ON THOSE WHO ARE NON-ENGAGED WITH
19 TREATMENT AND ARE FALLING THROUGH THE CRACKS OF OUR SYSTEM.
20 THESE INDIVIDUALS FREQUENTLY REVOLVE THROUGH EPISODES OF
21 HOMELESSNESS, JAIL, PRISON AND HOSPITALIZATION. MANY PEOPLE
22 ARE COMING TO HARM AND OFTEN COMPOUND THEIR PROBLEMS WITH
23 CRIMINAL JUSTICE ENTANGLEMENTS. MUCH MONEY IS BEING SPENT,
24 RESOURCES ARE BEING CONSUMED BUT SOME MENTAL HEALTH CLIENTS
25 ARE NOT GETTING BETTER. SOME OF OUR MOST TRAGIC EPISODES COME



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1 FROM THIS POPULATION, WHICH FURTHERS THE STIGMA AND
2 DISCRIMINATION AGAINST PEOPLE WITH SERIOUS MENTAL ILLNESS. AS
3 YOU WELL KNOW, IT HAS BECOME HARDER AND HARDER TO OBTAIN
4 COMMUNITY SUPPORT FOR SUPPORTIVE HOUSING PROJECTS PRECISELY
5 BECAUSE THE "NIMBY-ISM" CREATED BY THE TRAGIC HEADLINES THAT
6 COME FROM THE ACTIONS OF A FEW VERY ILL SOULS, PEOPLE WHO ARE
7 SO SERIOUSLY ILL THAT THEY CANNOT RECOGNIZE THEIR NEED FOR
8 TREATMENT AND WHOSE LIVES ARE SPIRALING OUT OF CONTROL. IN THE
9 PAST, THE BOARD HAS ATTEMPTED NEW INNOVATIVE SOLUTIONS TO
10 INTRACTABLE PROBLEMS WITH DIFFICULT POPULATIONS. WE HAVE A
11 TOOL THAT CAN ENABLE PEOPLE TO BEGIN THEIR JOURNEY OF RECOVERY
12 UNDER A STRUCTURE THAT HAS BEEN PROVEN TO BE EXTREMELY
13 EFFECTIVE. IT'S CALLED ASSISTED OUTPATIENT TREATMENT,
14 A.B.1421, LAURA'S LAW, PASSED IN 2002, RECENTLY EXTENDED UNTIL
15 2017. AND WE THANK THIS BOARD FOR SUPPORTING THIS INITIATIVE.
16 THE CRITERIA OF LAURA'S LAWS ARE EXACTING AND A THOROUGH DUE
17 PROCESS IS OBSERVED. THE PROGRAM IS SPECIFICALLY DIRECTED AT
18 INDIVIDUALS WHO ARE LIKELY TO COME TO HARM IF LEFT UNTREATED,
19 HAVE BEEN OFFERED AN OPPORTUNITY TO VOLUNTARILY PARTICIPATE IN
20 TREATMENT BUT HAVE NOT ENGAGED, HAVE A HISTORY OF AT LEAST TWO
21 PREVIOUS EVENTS OF HOSPITALIZATION, JAIL OR PRISON IN THE LAST
22 THREE YEARS OR AN EPISODE OF ATTEMPTED OR THREATENED SERIOUS
23 VIOLENT BEHAVIOR IN THE LAST FOUR YEARS. IN NEVADA COUNTY AND
24 STATES LIKE NEW YORK, A.O.T. HAS DRAMATICALLY REDUCED
25 VICTIMIZATION, ARRESTS, INCARCERATION, HOMELESSNESS AND



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1 HOSPITALIZATION. BUT IN L.A. COUNTY, WE HAVE ONLY IMPLEMENTED
2 WITH A LIMITED APPROACH AND IT MIRRORS THE VOLUNTARY
3 OUTPATIENT SYSTEM THAT HAS ALREADY PROVEN UNSUCCESSFUL IN
4 ENGAGING THESE INDIVIDUALS. CONSEQUENTLY ONLY A FEW PEOPLE ARE
5 BENEFITING FROM THE SERVICES THAT ARE AVAILABLE AND IT MAKES
6 NO SENSE WHEN THE NEED IS SO GREAT. SINCE THE OUTPATIENT
7 TREATMENT ALLOWS FOR PARTICIPANTS TO REMAIN IN THE COMMUNITY
8 IN THE LEAST RESTRICTIVE ENVIRONMENT RATHER THAN TREATED IN
9 INSTITUTIONALIZED, EXPENSIVE ACUTE OR SUB-ACUTE SETTING, AND
10 IS A LESSER RESTRICTIVE ALTERNATIVE TO L.P.S. CONSERVATORSHIP.
11 IT ENABLES PEOPLE TO RECEIVE THE SUPPORT AND TREATMENT THEY
12 NEED UNDER AN EVIDENCE-BASED ASSERTIVE COMMUNITY TREATMENT
13 APPROACH IN THE COMMUNITY LEAVING THEIR RIGHTS INTACT. THE
14 TIME HAS COME TO IMPLEMENT THIS LAW AS WRITTEN. IT ESTABLISHES
15 APPROPRIATE THRESHOLDS FOR INTERVENTION BEFORE PEOPLE HARM
16 THEMSELVES, HARM OTHERS OR BECOME CRIMINALIZED.

17

18 **SUP. RIDLEY-THOMAS, CHAIRMAN:** SIR, WE THANK YOU FOR YOUR
19 TESTIMONY. YOUR TIME HAS EXPIRED. IF YOU'D LIKE TO SUBMIT YOUR
20 WRITTEN TESTIMONY TO THE SERGEANT, HE'LL MAKE IT AVAILABLE TO
21 THE BALANCE OF US AND WE'D BE GLAD TO REVIEW IT.

22

23 **MARK GALE:** THANK YOU VERY MUCH.

24



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1 **SUP. RIDLEY-THOMAS, CHAIRMAN:** NEXT SPEAKER, PLEASE. GO RIGHT
2 AHEAD.

3
4 **SARAH JAKLE:** MY NAME IS SARAH JAKLE AND I AM A MENTAL HEALTH
5 CONSUMER WITH SEVERE RAPID CYCLING MIXED STATE BIPOLAR
6 DISORDER. WHEN I WAS FIRST DIAGNOSED, I WAS SO SICK THAT I WAS
7 UNABLE TO TAKE MY MEDICATIONS AS DIRECTED. SO I SPIRALED DOWN
8 INTO A MALEVOLENT LIVING HELL FROM WHICH I FELT HELPLESS TO
9 ESCAPE. BUT PEOPLE WHO CARED ABOUT ME INTERVENED. AND I WILL
10 BE FOREVER GRATEFUL TO THEM FOR DOING SO. MY PARENTS AND LAW
11 ENFORCEMENT HOSPITALIZED ME THREE TIMES, ALLOWING ME TO
12 STABILIZE AND GET A HANDLE ON MY MEDICATIONS. FROM THERE, I
13 WAS ABLE TO LEARN TO ACTIVELY PARTICIPATE IN MY TREATMENT AND
14 ACTUALLY TAKE MY MEDICATIONS AS PRESCRIBED. I BECAME ENGAGED
15 WITH THE MENTAL HEALTH SYSTEM IN MY TREATMENT. I CAN TELL YOU
16 CATEGORICALLY THAT IF SOMEONE HAD NOT INTERVENED WITH ME AND
17 COMPELLED ME TO ACCEPT ESSENTIAL TREATMENT WHEN I NEEDED IT,
18 AS WITH LAURA'S LAW, I WOULD NOW BE HOMELESS, ON THE STREET,
19 AT RISK OF BEING RAPED AND VICTIMIZED OR I WOULD BE DEAD. I AM
20 PROUD TO SAY THAT SINCE GETTING INTERVENTION, I HAVE GOTTEN
21 TWO MASTER'S DEGREES IN SOCIAL WORK AND PUBLIC POLICY. I AM
22 THE PROGRAM DIRECTOR AND VOLUNTEER COORDINATOR FOR THE
23 NATIONAL ALLIANCE ON MENTAL ILLNESS FOR WEST SIDE LOS ANGELES.
24 AND TWO MONTHS AGO, I MARRIED THE MOST WONDERFUL MAN IN THE
25 WORLD, AND I AM NOT BIASED. ALL THINGS I COULD NEVER HAVE



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1 CONCEIVED OF 10 YEARS AGO. HOWEVER, I LOST SEVEN YEARS OF MY
2 LIFE BECAUSE I HAD TO COMPLETELY SELF-DESTRUCT BEFORE ANYONE
3 COULD HELP ME. AND I CAN TELL YOU, HAVING BEEN THERE, THERE
4 WAS A VERY DARK WASTELAND TO WHICH I WAS CONDEMNED. IS IT
5 RIGHT THAT PEOPLE WITH SERIOUS MENTAL ILLNESS SHOULD HAVE TO
6 REACH SUCH DEPTHS OF DESPAIR AND ILLNESS BEFORE WE CAN HELP
7 THEM? WE CAN CHANGE THIS PARADIGM, FOR WE HAVE A LAW ON THE
8 BOOKS THAT ALLOWS PEOPLE TO INTERVENE EARLIER THAN WAS
9 POSSIBLE WITH ME AND THE CHANCE TO EXPAND IT. WHAT BRINGS ME
10 HERE TODAY IS THE HOPE THAT MORE PEOPLE WITH SEVERE MENTAL
11 ILLNESSES LIKE MINE CAN GET HELP THROUGH LAURA'S LAW BEFORE
12 THEY LOSE YEARS OF THEIR LIVES SPIRALING THROUGH REVOLVING
13 DOORS OF REPEATED HOSPITALIZATIONS AND INCARCERATIONS. I THANK
14 GOD THAT SOMEONE INTERVENED WITH ME OR I WOULD NOT BE EATING
15 WEDDING CAKE, I WOULD BE EATING GARBAGE. I THANK YOU FOR
16 APPROVING LAURA'S LAW IN LOS ANGELES COUNTY. AND NOW I ASK YOU
17 WITH ALL MY HEART AND ALL MY HARD-WON SANITY TO FULLY
18 IMPLEMENT A.B.1421, LAURA'S LAW, AS WRITTEN. AND FINALLY BRING
19 A COMPREHENSIVE ASSISTED OUTPATIENT TREATMENT PROGRAM TO OUR
20 COUNTY. YOUR ACTION TODAY WILL SAVE MANY LIVES FOR MANY YEARS
21 TO COME. THANK YOU.

22
23 **SUP. RIDLEY-THOMAS, CHAIRMAN:** WE THANK YOU FOR YOUR TESTIMONY.
24 SUPERVISOR ANTONOVICH?



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1 **SUP. ANTONOVICH:** LET ME JUST COMPLIMENT YOU. THIS IS WHAT WE
2 REALLY NEED. THEY CHANGED THE LAW, LAURA'S LAW, IT'S A STEP IN
3 THAT DIRECTION. IT NEEDS TO BE EXPANDED. WE HAVE A PILOT
4 PROJECT IN L.A. COUNTY TODAY. I THINK WE'VE HAD A 76 PERCENT
5 REDUCTION IN INCARCERATIONS AND REHABILITATIONS. IT'S BEEN A
6 VERY SUCCESSFUL AND TO EXPAND THAT. BUT GIVE YOUR NAME,
7 ADDRESS AND TELEPHONE NUMBER TO ALLEN GOMEZ, MY DEPUTY OVER
8 HERE, HE'LL MEET YOU SO YOU CAN CONTINUE TO HELP BECAUSE THIS
9 IS A VERY IMPORTANT ISSUE THAT WE'VE BEEN INVOLVED WITH.
10 FORMER ASSEMBLYWOMAN HELEN THOMPSON FROM NORTHERN CALIFORNIA,
11 WE WORKED WITH TOGETHER ON THAT. THANK YOU FOR COMING FORWARD.

12

13 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ONCE AGAIN WE THANK YOU FOR YOUR
14 TESTIMONY. NEXT SPEAKER, PLEASE.

15

16 **BRIAN JACOBS:** MY NAME IS BRIAN JACOBS. IT IS SHAMEFUL THAT IN
17 CALIFORNIA, FOUR TIMES THE NUMBER OF PEOPLE WITH MENTAL
18 ILLNESS RECEIVE TREATMENT IN JAIL OR PRISON INSTEAD OF
19 TREATMENT FACILITIES. PEOPLE WITH MENTAL ILLNESS HAVE A 25-
20 YEAR REDUCED LIFE SPAN. AND THAT'S FACTORING OUT THOSE WHO
21 COMMIT SUICIDE. 37 TO 68 PERCENT OF PEOPLE WITH MENTAL ILLNESS
22 HAVE A CO-MORBID MEDICAL DISORDER, AND MORE THAN TWO PEOPLE A
23 DAY COMMIT SUICIDE IN LOS ANGELES COUNTY. LAURA'S LAW ASSISTED
24 OUTPATIENT TREATMENT, OR A.O.T., HELPS PEOPLE WITH MENTAL
25 ILLNESS CAUGHT IN THE REVOLVING DOOR OF JAIL, PRISON OR



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1 HOSPITALIZATION, THE HIGHEST UTILIZERS OF THE MOST COSTLY
2 SERVICES. NEW YORK'S A.O.T. HAS RESULTED IN 77 PERCENT FEWER
3 PSYCHIATRIC HOSPITALIZATIONS, 74 PERCENT REDUCTION IN
4 HOMELESSNESS, 83 PERCENT DECLINE IN ARRESTS, 87 PERCENT
5 DECLINE IN INCARCERATIONS. EVERY STATE WITH LAWS SIMILAR TO
6 LAURA'S LAW HAS STATISTICS AND EXTENSIVE EXPERIENCE CONFIRMING
7 THAT A.O.T. SAVES MONEY. IN NEVADA COUNTY, CALIFORNIA, WHERE
8 LAURA'S LAW HAS BEEN FULLY IMPLEMENTED, FOR EVERY \$1 OF
9 M.H.S.A. AND MEDI-CAL MONEY SPENT, IT SAVES \$1.81 IN REDUCED
10 USE OF HOSPITALS AND JAILS. ASSISTED OUTPATIENT TREATMENT
11 ALLOWS PEOPLE WITH MENTAL ILLNESS TO AVOID DETERIORATION AND
12 REMAIN FREE OF HOSPITAL AND JAIL. ACCORDING TO MICHAEL
13 HAGGERTY, NEVADA COUNTY MENTAL HEALTH DIRECTOR, L.A. COUNTY
14 MIGHT SIMPLY CONSIDER ALLOCATING A PORTION OF THEIR A.C.T.
15 SLOTS TO A.O.T. PARTICIPANTS. IF THE EXISTING A.C.T. TEAM IS
16 AT CAPACITY, THEN TRANSITION IN A.O.T. FOLKS AS NEW OPENINGS
17 OCCUR. MANY TIMES THE A.O.T. REFERRALS ARE COMING FROM THE
18 EXISTING A.C.T. TEAM. INSTEAD OF REQUIRING PEOPLE TO BECOME
19 GRAVELY DISABLED OR A DANGER TO THEMSELVES OR OTHERS, LAURA'S
20 LAW ALLOWS THE MENTAL HEALTH SYSTEM TO FOCUS ITS EFFORTS ON
21 THE MOST SERIOUSLY ILL AND HELPS THEM GET WELL AND STAY WELL
22 IN THE COMMUNITY. WAITING FOR DANGER IS TOO LATE. LAURA'S LAW
23 SAVES MONEY AND LIVES. PEOPLE WITH MENTAL ILLNESS ARE THE MOST
24 SERIOUSLY DISABLED AND LEAST SERVED IN OUR SOCIETY. PEOPLE
25 WITH MENTAL ILLNESS SHOULD NOT HAVE TO DETERIORATE TO THE



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1 POINT THEY'RE ON THE STREET, END UP IN JAIL OR PRISON,
2 VICTIMIZED OR DEAD. THANK YOU FOR APPROVING LAURA'S LAW IN LOS
3 ANGELES COUNTY. NOW IT NEEDS TO BE FULLY IMPLEMENTED.

4

5 **SUP. RIDLEY-THOMAS, CHAIRMAN:** WE THANK YOU FOR YOUR TESTIMONY.

6

7 **BRIAN JACOBS:** THANK YOU.

8

9 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. THOSE PERSONS WHO I
10 DID ASK TO COME FORWARD, I'M GOING TO ASK THAT YOU DO SO NOW.
11 MR. SACHS, IF YOU WOULD PROCEED WITH YOUR TESTIMONY.

12

13 **ARNOLD SACHS:** YES, THANK YOU. GOOD AFTERNOON. ARNOLD SACHS.
14 ANOTHER FASCINATING MEETING TODAY. I WAS PARTICULARLY STRUCK
15 BY THE COMMENTARY MADE BY SUPERVISOR ANTONOVICH REGARDING THE
16 LETTER REGARDING THE TAX FEE INCREASE FOR THE WATER RUNOFF.
17 LAST WEEK WE HAD SOME PEOPLE FROM THE PUBLIC COME IN AND THEY
18 WERE COMPLAINING. AND THEY WERE SAYING THAT THERE WAS A NOTICE
19 OF A HEARING FOR THEIR WATER DISTRICT TO RAISE THE RATES. AND
20 THE NOTICE CAME FROM THE COUNTY. AND I BELIEVE THERE WAS THREE
21 OR FOUR PEOPLE THAT CAME UP, SAID THEY WEREN'T ADEQUATELY
22 NOTIFIED. THERE WAS SHORT NOTICE. IT WAS A LOT OF DIFFERENT
23 THINGS. YOU HAD THE PEOPLE FROM THE WATER BOARD COME UP HERE
24 AND SIT AND SAY THEY REVIEWED THE LIST OF HOMEOWNERS THAT THE
25 DEPARTMENT OF PUBLIC WORKS HAD SENT THE LETTER OUT FOR. SO I'M



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1 THINKING WHY IS THE DEPARTMENT OF PUBLIC WORKS SENDING OUT A
2 RATE INCREASE FOR THE WATER BOARD? FIRST OF ALL. AND SECOND OF
3 ALL, BASED ON YOUR OWN ASSUMPTIONS THAT YOU HELD THIS WEEK
4 ABOUT HOW CONFUSING IT IS AND THE EXPLANATION FROM THE COUNTY
5 COUNSEL WAS ABOUT WELL, WHAT A FEE IS AND WHAT A TAX IS AND
6 WHAT THIS IS AND WHAT THAT IS AND HAD NOTHING TO DO WITH THE
7 ACTUAL CONTENT AND HOW CONFUSING THE FACT THAT THE LETTER WAS,
8 WHY DIDN'T YOU SAY SOMETHING LAST WEEK WHEN THESE PEOPLE CAME
9 UP AND SAID "YOU KNOW, WE HAVE THE SAME PROBLEMS." HERE YOU
10 HAVE A TIME FRAME BECAUSE THE HEARING ISN'T UNTIL THE MIDDLE
11 OF JANUARY. BUT THERE THE PEOPLE HAD TO ACT RIGHT AWAY. AND
12 THEY WERE PRESENTING THE EXACT SAME ARGUMENTS ALMOST WITHOUT
13 THE VOTE THAT YOU MADE HERE. HOW CONFUSING IT WAS. HOW IT
14 LOOKS LIKE JUNK MAIL. WELL I'M PRETTY SURE THAT IF PEOPLE GET
15 SOMETHING FROM THE COUNTY, THE WATER DISTRICT, OR THEY GET
16 SOMETHING FROM THE WATER DISTRICT THAT BILLS THEM, THEY'RE
17 GOING LOOK AT THE WATER DISTRICT BILL. AND IF IT SAYS, HEY,
18 YOU KNOW, WE'RE CONSIDERING A PAY INCREASE, A RATE INCREASE,
19 THEY'RE GOING TO WANT TO RESPOND TO IT. MAYBE THEY WILL GET
20 SOMETHING FROM THE COUNTY, THEY'RE GOING TO SAY UH, THE
21 COUNTY. MORE JUNK. WE'RE NOT EVEN GOING TO LOOK. AND LO AND
22 BEHOLD, THE DEPARTMENT OF PUBLIC WORKS IS DOING THE WORK FOR A
23 PRIVATE WATER BOARD. HOW IS THAT POSSIBLE? DOESN'T MATTER. AND
24 PART 2, ALL THIS CONVERSATION ABOUT THE HEALTH CARE? WELL LAST
25 WEEK, SUPERVISOR MOLINA WAS DISCUSSING THE CAPITAL IMPROVEMENT



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1 PROJECTS AND WHETHER WE SHOULD HAVE A DENOMINATOR OF \$4
2 BILLION OR \$18 BILLION. AND SHE MENTIONED AGAIN THE UNFUNDED
3 MANDATE OF \$22 BILLION. THAT SHOULD BE YOUR DENOMINATOR. LET'S
4 HEAR SOME DISCUSSION ON WHERE YOU'RE GOING TO COME UP WITH THE
5 \$22 BILLION ON UNFUNDED MANDATED RETIREMENT COSTS.

6

7 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU FOR YOUR TESTIMONY.
8 NEXT SPEAKER, PLEASE. LADIES AND GENTLEMEN IN THE AUDIENCE, IF
9 YOU WOULD BE MINDFUL OF THE FACT THAT WE'RE GOING TO HEAR FROM
10 TERESIA SIGMUND, SAID SAID, DAVID SERRANO, JOHN WALSH AND
11 FINALLY, GEORGE RHEULT, IN THAT ORDER, PLEASE COME FORWARD.
12 PROCEED, SIR.

13

14 **JON NAHHAS:** SUPERVISORS, THE BROWN ACT PROVIDES FOR REASONABLE
15 RESTRICTIONS FOR PUBLIC COMMENT TO HELP EASE WITH THE TIME
16 REQUIREMENTS OF THIS MEETING. QUITE OFTEN, THIS BOARD DOES NOT
17 MEET THAT REQUIREMENT IN THAT YOU FREQUENTLY DISCUSS NON-
18 AGENDA ITEMS, DEVOTE WAY TOO MUCH TIME TO GOLF AWARDS AND
19 AWARDS FOR PHYSICAL FITNESS FOR YOUR GOVERNMENT EMPLOYEES AND
20 RUN THROUGH OBITUARIES IN OUR COUNTY OF 10 MILLION.
21 INTERESTINGLY, THIS BOARD HAS FREQUENTLY DEALT WITH MULTI-
22 MILLION DOLLAR DECISIONS IN CONTRACTS AND A FEW BILLION
23 DOLLARS DECISIONS AND CONTINUALLY RESTRICTED PUBLIC COMMENT.
24 IT IS A TRAGEDY AND IN MY OPINION UNETHICAL FOR THIS BOARD TO
25 ONLY ALLOW ITS GOVERNMENT EMPLOYEES TO GIVE POWERPOINT



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1 PRESENTATIONS AND EXPRESSING THEMSELVES USING DIGITAL MEDIA.
2 MR. KATZ WAS WELL-ORGANIZED AND PROVIDED GOOD INFORMATION TO
3 THIS BOARD IN HIS POWERPOINT THAT ORDINARY CITIZENS SHOULD
4 HAVE THE ABILITY TO DO THE SAME WITH YOU. CHAIRMAN RIDLEY-
5 THOMAS, WE WANT OUR FIRST, YOUR FIRST DAY AS LEADER OF THIS
6 BOARD AND FOR THIS DAY TO BE SUCCESSFUL FOR YOU. AND WE WOULD
7 LIKE TO HAVE YOU PROVE YOUR COMMITMENT TO TRANSPARENCY AND BE
8 FORTHCOMING TO THE CITIZENS, NOT ONLY BY PROVIDING THESE RULES
9 SET FORTH THAT YOU HAVE BUT ALSO TRYING TO PROVIDE OTHER WAYS
10 BY WHICH OUR CITIZENS CAN ENGAGE GOVERNMENT AND PARTICIPATE AT
11 THIS MEETING. WE WOULD ALSO LIKE TO FIND OUT HOW MANY UNFILLED
12 POSITIONS THERE ARE IN L.A. COUNTY. WE KEEP ON ASKING. WE
13 DON'T GET A NUMBER. IT'S IMPORTANT, CRITICAL TO FIND OUT THAT
14 INFORMATION. BUT GETTING BACK TO THIS MEETING, WE BELIEVE THAT
15 THERE ARE WAYS THAT YOU COULD PROVIDE AND ENHANCE
16 PARTICIPATION AT THIS MEETING AND ALLOW FOR PEOPLE TO
17 UNDERSTAND WHAT'S HAPPENING IN THE DECISION-MAKING PROCESS. WE
18 ASK THAT YOU PLEASE START THE MEETINGS ON TIME, AT 9:30 A.M.
19 PROMPTLY. WE ASK THAT YOU PRIORITIZE THE PUBLIC'S BUSINESS,
20 STARTING WITH THE MOST CRITICAL ITEMS AT FIRST AND THEN
21 WORKING THROUGH THE AGENDA TO THE LEAST PRIORITIZED ITEMS AT
22 THE END OF THE MEETING. WE'D ALSO LIKE YOU TO GIVE US A
23 RATIONALE FOR WHEN YOU GO INTO CLOSED SESSION AND HOW LONG
24 YOU'RE GOING TO BE THERE. PRIVATE MEETINGS DEALING WITH PUBLIC
25 BUSINESS IS A CONCERN OF OURS. AND IF YOU DECIDE THAT YOU'RE



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1 GOING TO GO INTO CLOSED SESSION, WE SHOULD HAVE AN
2 UNDERSTANDING OF HOW LONG YOU'RE GOING TO BE THERE. IT'S VERY
3 CRITICAL THAT WE KNOW THAT INFORMATION.

4

5 **SUP. RIDLEY-THOMAS, CHAIRMAN:** WE THANK YOU FOR YOUR TESTIMONY.
6 MA'AM, PLEASE PROCEED. PLEASE.

7

8 **TERESIA SIGMUND:** DURING MY FAMILY'S AND MY HORRIFYING DEALINGS
9 WITH THE D.C.F.S. I ENCOUNTERED COUNTLESS FAMILIES WHO ALSO
10 HAVE BEEN MALICIOUSLY PROSECUTED AND, WHO ENDURED MANY
11 CONSTITUTIONALLY-PROTECTED CIVIL RIGHTS VIOLATIONS AND WHO CRIED
12 FOR JUSTICE AGAINST THE D.C.F.S.'S LIES AND BIAS AGAINST THEM.
13 AS A LAWYER, YOU MIGHT THINK IT IS IMPOSSIBLE TO GO AGAINST
14 THE GOVERNMENT NO MATTER WHAT THEY DO. BUT THAT IS WHERE
15 YOU'RE WRONG. IN FACT, IT WON'T EVEN BE AS COSTLY AS YOU MIGHT
16 PARTICIPATE. THE VAST MAJORITY OF THE VICTIMS ARE INDIGENT,
17 MEANING YOU GET ALL THE RECORDS AND TRANSCRIPTS AND FILING
18 FEES FOR FREE. YOU JUST HAVE THE TO FILE AN APPEAL AND THEN
19 YOU WILL GET THE WHOLE RECORD FOR FREE, WHICH ARE RIDDLED WITH
20 PROVABLE LIES AND BIAS. A SAVING OF ABOUT \$5,000 RIGHT THERE.
21 FURTHERMORE, THE TITLE 20S ARE THE LOGBOOK SO TO SPEAK THAT
22 ONCE YOU SUBPOENA THEM, ARE YET ANOTHER TRAIL OF EVIDENCE
23 AGAINST THEIR MISCONDUCT, OFTEN MISCONDUCT. YOUR USUAL COST
24 FOR DEPOSITIONS YOU WOULD BE ABLE TO DO WITHOUT SINCE THE
25 LAST-MINUTE REPORTS AND SEVERAL OTHER REPORTS AS WELL AS THE



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1 TRANSCRIPTS ARE FULL OF FALSITIES, MORE THAN YOU CAN EVER
2 DREAM OF TO LITIGATE. AS SHAKESPEARE HAS MENTIONED YOU THE
3 LAWYERS ARE THE MEMBRANE BETWEEN CIVILIZATION AND THE ZOO. AND
4 BELIEVE ME, THE D.C.F.S. IS A ZOO, SO OUT OF CONTROL THAT EVEN
5 GINA SILVA FROM FOX 11 NOW HAS A WEEKLY SEGMENT ABOUT IT. I'M
6 SORRY. YOU'VE GOT MANY CLIENTS IN DIRE NEED OF JUSTICE, YOU
7 JUST HAVE TO MEET THEM YET. THEY'RE USUALLY MELANIN RICH AND
8 NOT TOO SOPHISTICATED. BUT IT IS YOUR GOD-GIVEN OPPORTUNITY TO
9 HUMANIZE THEM IN FRONT OF A JURY OPPOSED TO THE TREATMENT THEY
10 HAVE RECEIVED FROM THIS GOVERNMENT. IF YOU'RE WORRIED ABOUT
11 THE D.C.F.S. IMMUNITY, DON'T BE, AS THEY'RE NOT IMMUNE TO
12 SUPPRESS EXCULPATORY EVIDENCE OR THEIR OTHER MANY FALSITIES.
13 THAT PIERCES THEIR IMMUNITY AND THERE'S PLENTY OF IT, AS LYING
14 IS THEIR NATIVE TONGUE. JOHN MCGILLEN WHO WON \$14 MILLION
15 AGAINST THE D.C.F.S. GOT EVERY REASON TO SAY HE WAS A ROOKIE,
16 BUT HE KNEW ONE BASIC THING, WHAT'S WRONG IS WRONG. I HAVE
17 LISTS OF VICTIMS OF ALL RACES AND BACKGROUNDS AND THEIR
18 CONTACT INFORMATION WITH SOLID PROOF OF THE D.C.F.S. BLATANT
19 LIES AND VIOLATIONS AGAINST THEM. I DON'T NEED ANY MONEY FROM
20 ANYBODY TAKING THESE PEOPLE'S CASES. JUST LET ME TELL YOU ONCE
21 YOU WIN, I TOLD YOU SO. AS A SOCIETY, WE CANNOT TOLERATE THIS
22 BLATANT RACISM TAKING PLACE. CHILDREN'S COURT ARE FILLED WITH
23 MELANIN RICH PEOPLE WHO DO NOT DARE FIGHT THE D.C.F.S. THEY
24 ARE INDOCTRINATED TO BELIEVE THAT YOU DO NOT FIGHT THE U.S.
25 GOVERNMENT NO MATTER HOW UNJUSTLY TREATED. WE HAVE A HUMAN



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1 RESPONSIBILITY TO DISARM ANY GOVERNMENT WHO TARGETS THE
2 MELANIN RICH PEOPLE AND DESTROYS THEIR FAMILIES. HOW ARROGANT
3 TO FILL THE COURTS WITH THAT PARTICULAR RACE AND TELL THEM
4 THEY'RE NOT GOOD ENOUGH TO RAISE THEIR KIDS WITHOUT GOVERNMENT
5 INTERFERENCE. THE COURTS ARE FILLED WITH THEM. ANYBODY SITTING
6 HERE BELIEVES THAT SO-CALLED WHITE PEOPLE ARE BETTER UNANIMOUS
7 RAISING THEIR KIDS, BECAUSE THAT'S WHAT YOUR STATISTICS ARE
8 SAYING.

9

10 **SUP. RIDLEY-THOMAS, CHAIRMAN:** MA'AM, THANK YOU VERY MUCH FOR
11 YOUR TESTIMONY. SIR?

12

13 **DAVID SERRANO:** THE LORD OUR GOD IS THE FATHER AND THE SON AND
14 THE HOLY SPIRIT. THE LORD OUR GOD, THE LORD IS ONE, AMEN. THE
15 HOLY TRIUNE GOD OF THE CHRISTIANS IS THE ONE AND ONLY TRUE
16 LIVING GOD, THE CREATOR OF HEAVEN AND THE UNIVERSE, AMEN.
17 ACCORDING TO THE WILL OF THE HOLY TRINITY, GOD CREATED THE
18 UNIVERSE WHEN LORD GOD ALMIGHTY JESUS CHRIST COMMANDED THE
19 UNIVERSE INTO EXISTENCE BY THE WORD OF GOD AND THE UNIVERSE
20 BEGAN BY WAY OF THE BIG BANG THAT INCLUDES INFLATION IN THE
21 VERY BEGINNING. THE UNIVERSE WAS SMALLER THAN 1 MILLIMETER
22 ACROSS AND IT HAS SINCE EXPANDED INTO THE VAST UNIVERSE WE NOW
23 INHABIT. THE SON OF GOD, JESUS SAID "I AND MY FATHER ARE ONE
24 AND ANYONE WHO HAS SEEN ME HAS SEEN THE FATHER." LORD GOD
25 ALMIGHTY JESUS CHRIST, WHO IS AND WAS AND WHO IS TO COME HAS



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1 ALREADY PROCLAIMED AND WILL PROCLAIM AGAIN UNTO THE WHOLE
2 WORLD AT HIS SECOND COMING. I AM THE ALPHA AND THE OMEGA, THE
3 ALMIGHTY. JESUS CHRIST WAS CONCEIVED BY THE POWER OF THE HOLY
4 SPIRIT AND BORN OF THE VIRGIN MARY. JESUS NEVER SINNED. THE
5 LORD JESUS CHRIST PREACHED THE WORD OF GOD, FORGAVE PEOPLE'S
6 SINS AND HE DID MANY MIRACLES, INCLUDING RAISING THE DEAD TO
7 LIFE. JESUS WAS BETRAYED BY A SINNER INTO THE HANDS OF
8 SINNERS. ALL PEOPLE ARE SINNERS AND THE WAGES OF SIN IS DEATH
9 AND SHEOL. BUT THE GIFT OF GOD IS LIFE EVERLASTING IN JESUS,
10 AMEN. INNOCENT JESUS WILLINGLY SHED HIS PRECIOUS BLOOD AND
11 DIED IN OUR PLACE ON THE CROSS AS THE PERFECT, ALL SUFFICIENT
12 SACRIFICE OF ATONEMENT FOR THE SINS OF THE WORLD TAKING UPON
13 HIMSELF THE PUNISHMENT OF DEATH AND SHEOL, WHICH ALL PEOPLE
14 DESERVE BECAUSE ONLY GOD CAN SAVE US. CHRIST WAS BURIED AND ON
15 THE THIRD DAY OUR LORD AND SAVIOR JESUS CHRIST RESURRECTED AND
16 HE LEFT THE TOMB, AMEN. HALLELUJAH. THEN JESUS CHRIST APPEARED
17 TO HUNDREDS OF HIS DISCIPLES OVER THE COURSE OF 40 DAYS AND
18 THEN HE ASCENDED INTO HEAVEN, WE ARE SAVED BY THE GRACE OF GOD
19 THROUGH FAITH IN THE SON OF GOD, JESUS CHRIST. REPENT AND
20 BELIEVE IN THE LORD JESUS CHRIST AND YOU WILL HAVE LIFE
21 EVERLASTING WITH GOD IN THE KINGDOM OF GOD, AMEN. ONLY
22 CHRISTIANS ENTER INTO THE KINGDOM OF HEAVEN AND THAT'S THE
23 TRUTH, AMEN, PRAISE THE LORD. MAY GOD BLESS AMERICA.
24



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1 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU FOR YOUR TESTIMONY,
2 SIR. AND THE FINAL SPEAKER WILL BE BEFORE US, SIR, PLEASE
3 PROCEED.

4
5 **JOHN WALSH:** JOHN WALSH, BLOGGING AT HOLLYWOODHIGHLANDS.ORG. GO
6 TO IT NOW AND SEE RUPERT MURDOCK TAKING A PIE IN HIS FACE. I
7 WANT TO AGAIN CONGRATULATE YOU. THIS BUILDING, HOW LONG HAS IT
8 BEEN HERE? 70, 80 YEARS. NO CHILDREN HAVE BEEN ENDANGERED IN
9 THIS BUILDING. THE SHERIFFS DON'T ALLOW 11-YEAR-OLD CHILDREN
10 WANDERING AROUND THIS BUILDING AT MIDNIGHT. THAT ONLY HAPPENS
11 AT THE L.A. CITY. BUT WHAT'S MOST IMPORTANT, MR. ANTONOVICH,
12 WAS WHEN THE CHILD WAS BROUGHT TO THE CENTRAL DIVISION AT
13 ALMOST TWO IN THE MORNING, D.C.F.S. WAS SENT, A D.C.F.S.
14 WORKER WAS THERE. AND MY QUESTION IS: WHAT HAPPENED? WAS THE
15 MOTHER, ANDREA ALARCON, WAS SHE DRUG TESTED? NO, SHE WAS
16 ALLOWED TO HAVE THE CHILD AND LEAVE WITH THE CHILD AFTER SHE
17 HAD BEEN DRINKING AND WAS OUT OF CONTROL FOR HOURS AND
18 DISAPPEARED. NOW, THEY ARE SETTING YOU UP, MR. FUJIOKA, BY
19 SAYING, AND I KNOW WHAT THE MAYOR IS SAYING, THE COUNTY LET
20 THE CHILD GO. L.A.P.D. HAD NOTHING TO DO WITH IT. NOW IS THAT
21 TRUE? WHAT HAPPENED? NOW, I KNOW I'M NOT GOING TO GET AN
22 ANSWER OVER THERE. I'M NOT GOING TO GET AN ANSWER FROM
23 L.A.P.D. I'M NOT GOING TO GET AN ANSWER FROM BARACK OBAMA. BUT
24 I ASK YOU, MICHAEL ANTONOVICH, AND YOU HAVE A CHILD. I'VE SEEN
25 YOUR CHILD AT THE M.T.A. MEETING ABOUT 12 YEARS AGO. YOU DON'T



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1 ALLOW IT. AND WHAT AM I SUPPOSED TO SAY? WHEN I SAY THIS IT'S
2 RACIST? THE D.C.F.S. WORKER WAS THERE. DID THE D.C.F.S. WORKER
3 SIGN OFF AND ALLOW THAT CHILD TO LEAVE? AND WHY? WHERE IS THAT
4 REPORT? OR IS IT OKAY FOR THE MAYOR BECAUSE HE IS A HISPANIC
5 TO TREAT CHILDREN LIKE TRASH? THIS HAS NEVER HAPPENED. WE HAD
6 A BLACK MAYOR HERE FOR HOW LONG? AND I WANT TO SAY ONE THING:
7 NO BLACK POLITICIAN WOULD EVER ALLOW A CHILD TO BE TREATED
8 THAT WAY BECAUSE THEY REMEMBER WHAT HAPPENED TO CHILDREN IN
9 ALABAMA AND NOW WE'RE HEARING "OH, THE CHILD WASN'T HURT. IT'S
10 A PRIVATE MATTER." IT'S NOT A PRIVATE MATTER. BECAUSE IT WAS A
11 COUNTY WORKER IN L.A.P.D. INVOLVED IN THIS. THIS WAS PUBLIC.
12 AND I WANT TO KNOW FROM YOU WHAT HAPPENED. I'M TELLING YOU,
13 MR. FUJIOKA, THEY'RE SETTING YOU UP. THEY'RE SETTING YOU UP. I
14 WANT TO TELL YOU RIGHT NOW, COME TO HOLLYWOODHIGHLANDS.ORG AND
15 WE ARE ASKING FOR AN INVESTIGATION. JACKIE LACEY IS GOING TO
16 INVESTIGATE THIS? IT'S ALL GOING TO BE SWEEPED UNDER THE RUG.
17 SUFFER NOT THE LITTLE CHILDREN. DO YOU WANT TO QUOTE FROM THE
18 BIBLE? I'LL GIVE YOU A QUOTE AND IT'S SUCH A PLEASURE TO HAVE
19 COUNTY PRESIDENT MARK RIDLEY-THOMAS RUNNING THIS MEETING FOR A
20 CHANGE, FOR A GOOD YEAR. HOLLYWOODHIGHLANDS.ORG. THANK YOU.

21

22 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH FOR YOUR
23 TESTIMONY. THAT CONCLUDES ALL THE PUBLIC COMMENT THAT WE HAVE
24 BEEN MADE AWARE OF. I WILL NOW ASK THE EXECUTIVE OFFICER TO
25 READ US INTO CLOSED SESSION.



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1 **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,
2 NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL
3 CONVENE IN CLOSED SESSION TO DISCUSS ITEM NO. CS-1, CONFERENCE
4 WITH LEGAL COUNSEL REGARDING SIGNIFICANT EXPOSURE TO
5 LITIGATION AS INDICATED ON THE POSTED AGENDA. THANK YOU.

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1 I, JENNIFER A. HINES, Certified Shorthand Reporter Number
2 6029/RPR/CRR qualified in and for the State of California, do
3 hereby certify:

4 That the transcripts of proceedings recorded by the Los
5 Angeles County Board of Supervisors December 4, 2012,
6 were thereafter transcribed into typewriting under my
7 direction and supervision;

8 That the transcript of recorded proceedings as archived
9 in the office of the reporter and which have been provided to
10 the Los Angeles County Board of Supervisors as certified by
11 me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor
14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this
16 10th day of December 2012, for the County records to be used
17 only for authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

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